



JK LAKSHMI
CEMENT LTD.



Corporate Presentation
May'2026

JK Organisation

JK Organisation - Vision and Values



Vision

- Dynamic & Successful Business Organisation
- A Socially-Valued Enterprise
- Business Integrity

Core Values

- Caring for People
- Integrity including Intellectual Honesty, Openness, Fairness & Trust
- Commitment to Excellence



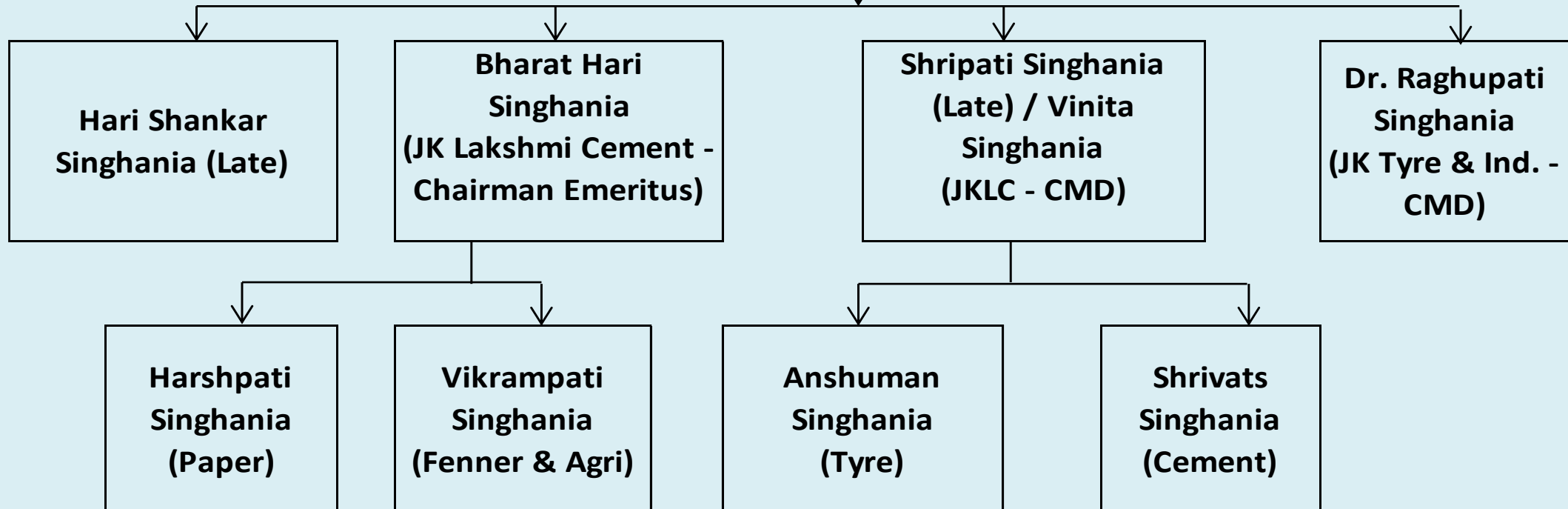
JK Organisation



JK Organisation – Eastern Zone



**Lakshmipat
Singhania (Late)**



Prominent Businesses of JK Eastern Zone Group

Paper



JK PAPER LTD.

Creating lasting impressions

Rs. Cr.	
Revenue	7076

Cement



Rs. Cr.	
Revenue	6763

Tyre



Rs. Cr.	
Revenue	16327

J.K. ORGANISATION

USD 4 Billion

30 manufacturing plants

Present in over 100 countries

More than 40,000 employment

V-Belts- Oil Seals & Power Transmission Systems



Rs. Cr.	
Revenue	1693

Unlisted Co.

Agri Genetics



Rs. Cr.	
Revenue	158

Education



JK Foods

Rs. Cr.	
Revenue	228

Defence Electronics



Hospital & Health services



Clinical Research



Revenue is for FY 2025-26

JK Organisation - Eastern Zone Companies.





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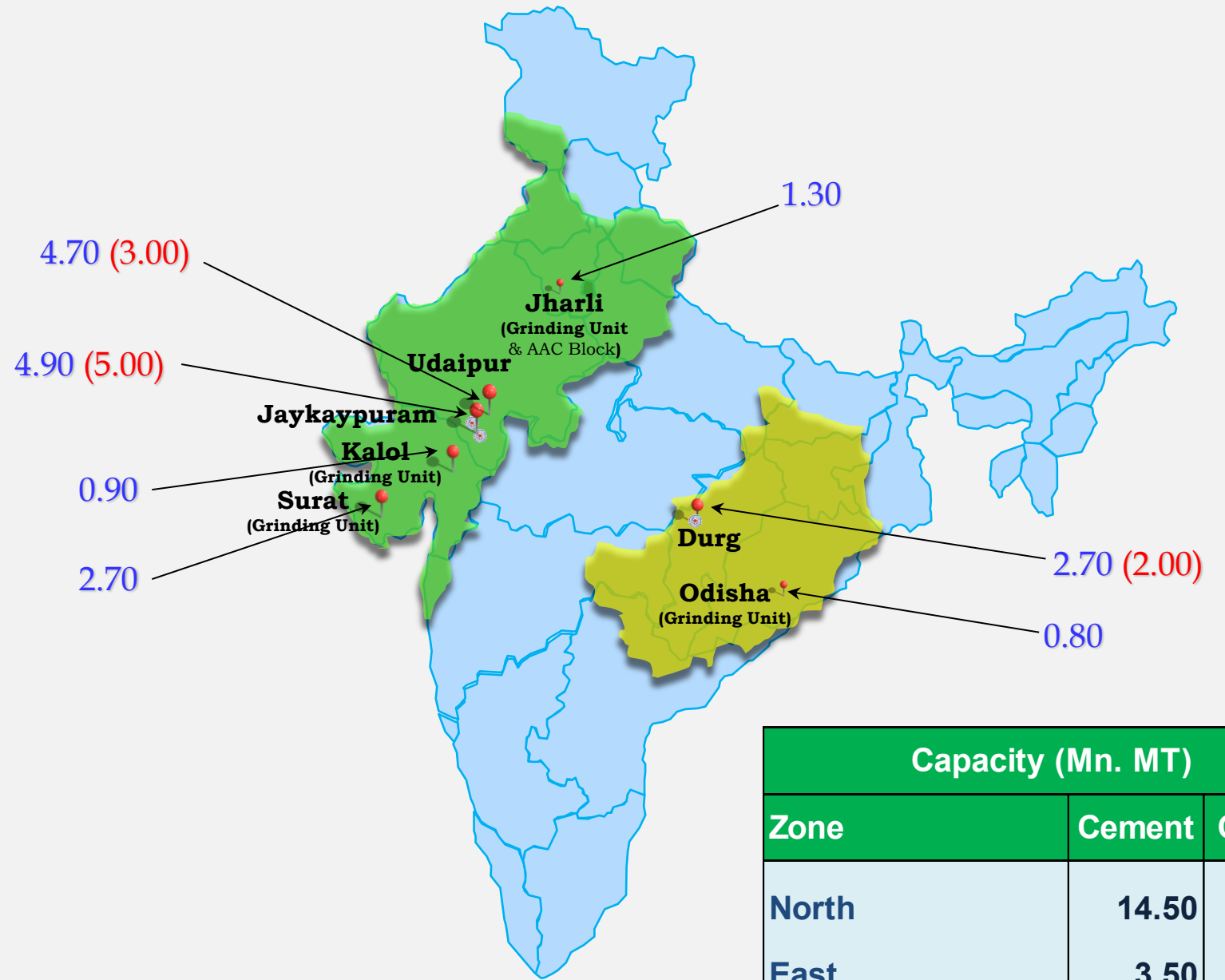
Way Forward

60

JK Lakshmi Cement Overview



JKLC Plants - Cement/Clinker - Mn MT



Capacity (Mn. MT)		
Zone	Cement	Clinker
North	14.50	8.00
East	3.50	2.00
Total	18.00	10.00

J K Lakshmi Cement - Product Portfolio



JK LAKSHMI
CEMENT **GREEN+**

JK LAKSHMI
CEMENT **PRO**

PLATINUM
HEAVY DUTY
CEMENT

PLATINUM
SUPREMO
CEMENT

JK LAKSHMI
GYPSUM PLASTER

JK LAKSHMI
WALL PUTTY

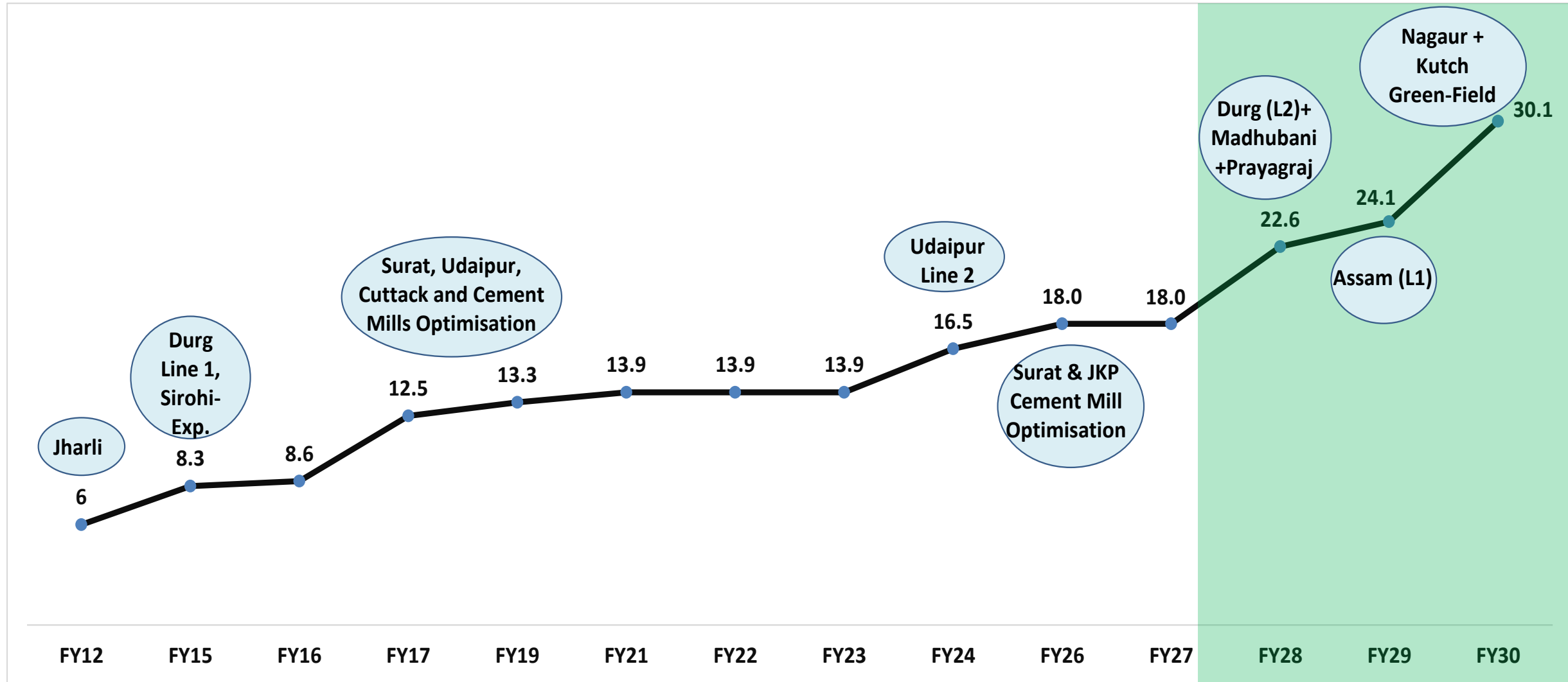
JK LAKSHMI
CONCRETE

JK LAKSHMI
FLY ASH BLOCKS

Journey So Far & Expansion Plans JKLC

Timelines to reach 30 Million Tonnes by 2030

Capacity in Million MTPA



Macro- Indicators



Macro Indicators - Indian Economy

Indian Economy - Not with standing global headwinds, among
The fastest growing economy in the world

1

The Indian Economy is expected to remain among the fastest growing economies in the World. Recent RBI Estimates has anticipated a higher growth of 7.6% in FY'2025-26 and 6.9% in 2026-27.

2

Broad-based demand, historic low inflation and fiscal consolidation are supportive of a favourable growth environment.

3

Capex remains the key pillar for India's growth story.

4

Focus on infrastructure spending, particularly Housing, Railways and Roads and promote modern infrastructure in Tier II and III cities.

5

India's fiscal deficit is being narrowed, with the government targeting around 4.3 - 4.4% of GDP, while public debt (debt to GDP) is moderate at about 56% of GDP and set on a gradual declining path.

6

Global risks include persistent geopolitical tensions, settling but prevalent tariff barriers, and structural uncertainties in trade and policy could dampen growth prospects worldwide

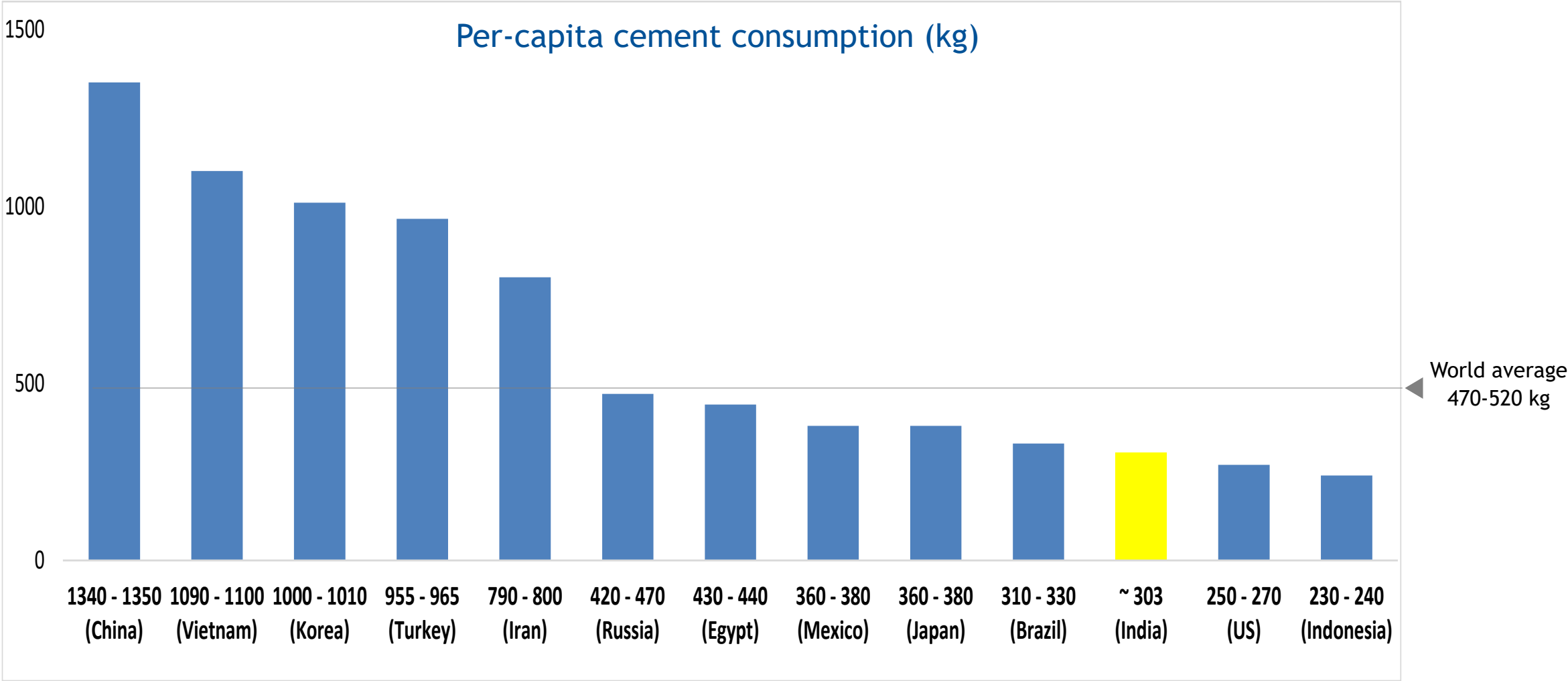
GDP %

(GDP at Constant Price, annual percent change) CY	2025 (Est)	2026 (Est)	2027 (Est)
World Output	3.3	3.3	3.2
Advanced Economies	1.7	1.8	1.7
United States	2.1	2.4	2.0
Euro Area	1.4	1.3	1.4
•Germany	0.2	1.1	1.5
•France	0.8	1.0	1.2
•Italy	0.5	0.7	0.7
•Spain	2.9	2.3	1.9
Japan	1.1	0.7	0.6
United Kingdom	1.4	1.3	1.5
Canada	1.6	1.6	1.9
Other Advanced Economies	1.8	2.0	2.1
Emerging Market and Developing Economies	4.4	4.2	4.1
Emerging and Developing Asia	5.4	5.0	4.8
•China	5.0	4.5	4.0
•India	7.3	6.4	6.4
Emerging and Developing Europe	2.0	2.3	2.4
•Russia	0.6	0.8	1.0
Latin America and the Caribbean	2.4	2.2	2.7
•Brazil	2.5	1.6	2.3
•Mexico	0.6	1.5	2.1
Middle East and Central Asia	3.7	3.9	4.0
•Saudi Arabia	4.3	4.5	3.6
Sub-Saharan Africa	4.4	4.6	4.6
•Nigeria	4.2	4.4	4.1
•South Africa	1.3	1.4	1.5
Asean Countries	4.2	4.2	4.4
Emerging Market and Middle - Income Economies	4.3	4.1	4.1
Low Income Developing Countries	4.6	5.1	5.1

Indian Cement Sector



Indian Cement Industry- Under penetrated market

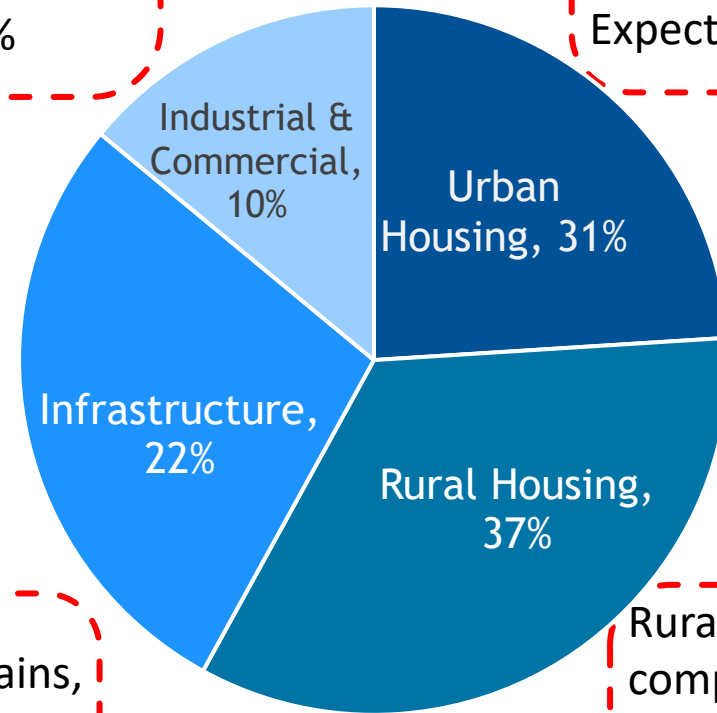


Data Source - Research reports

Infra and Housing to spur demand in FY2025-2030 followed by Industrial & Commercial Segments

Commercial and Industrial
 demand likely to pick-up
 amid capex push by large
 players, PLI scheme, overall
 economic recovery.
 Expected to grow ~ 8%

Nuclear families : Key driver to
 urban housing requirement.
 Focus on urban low-cost
 housing in coming years.
 Expected to grow ~ 8%



High focus on bullet trains,
 expressways, rail networks
 and metro projects.
 Expected to grow ~ 10%

Rural low-cost housing nears
 completion.
 Likely to grow at a marginally
 slower rate in the medium
 term.
 Growth projections at ~7%

Cement Demand Supply Capability & Gap (All India)

Qty. Mn.Tons

Sl. No.	Particulars	Actual	Projections			
		FY'26	FY'27	FY'28	FY'29	FY'30
1	Effective Capacity	712	775	842	907	962
2	Additions during the Year	63	61	76	54	56
3	Demand Growth %	7%	8%	8%	7%	7%
4	Domestic Demand	484	524	567	609	653
5	Exports	7	8	8	8	8
6	Total Dispatch	491	532	575	617	661
7	Surplus Capacity	221	243	267	290	301
8	Capacity Utilisation (CU) %	69%	69%	68%	68%	69%
9	Surplus Capacity (%)	31%	31%	32%	32%	31%

Aggressive Capacity additions will lead to Capacity Utilisation levels range bound

Cement Demand Supply Gap (North Zone)^

Qty. Mn.Tons

Sl. No.	Particulars	Actual	Projections			
		FY'26	FY'27	FY'28	FY'29	FY'30
1	Effective Capacity	141	157	174	190	203
2	Additions during the Year	14	17	19	14	12
3	Cement Production	103	111	120	134	142
3	Demand Growth %	8%	8%	8%	6%	7%
4	Domestic Demand	84	90	97	103	110
5	Net Exports to Other Zones	19	21	23	31	32
6	Capacity Utilisation	73%	71%	69%	70%	70%
7	Surplus Capacity (%)	27%	29%	31%	30%	30%

North Zone is a net exporter to Central & West Zone

High Capacity additions in excess of demand will marginally drop the utilization levels

^North Zone- J&K, Punjab, Haryana, Himachal, Delhi, Uttarakhand and Rajasthan

*Based on sectoral reports, industry estimates

Cement Demand Supply Gap (West Zone)^

Qty. Mn.Tons

Sl. No.	Particulars	Actual	Projections			
		FY'26	FY'27	FY'28	FY'29	FY'30
1	Effective Capacity	98	105	116	126	134
2	Additions during the Year	5	9	13	8	9
3	Cement Production	58	64	72	81	87
3	Demand Growth %	13%	11%	10%	8%	7%
4	Domestic Demand	91	101	111	120	128
5	Net Imports from Other Zones	33	37	39	39	41
6	Capacity Utilisation	59%	61%	62%	64%	65%
7	Surplus Capacity (%)	41%	39%	38%	36%	35%

West Zone is a net importer from North and South Zones

Demand higher than Capacity additions will help improve the utilization levels over the years

Cement Demand Supply Gap (East Zone)^

Qty. Mn.Tons

Sl. No.	Particulars	Actual	Projections			
		FY'26	FY'27	FY'28	FY'29	FY'30
1	Effective Capacity	155	173	188	199	211
2	Additions during the Year	18	18	12	12	11
3	Cement Production	110	123	132	141	150
3	Demand Growth %	7%	9%	9%	9%	8%
4	Domestic Demand	127	138	151	164	177
5	Net Imports from Other Zones	17	15	19	23	27
6	Capacity Utilisation	71%	71%	70%	71%	71%
7	Surplus Capacity (%)	29%	29%	30%	29%	29%

East Zone is a net importer from South and Central Zones

High Capacity additions and good demand will gradually improve Capacity Utilisation

^East Zone- WB, Bihar, Jharkhand, Odisha, North East and Chhattisgarh

*Based on sectoral reports, industry estimates

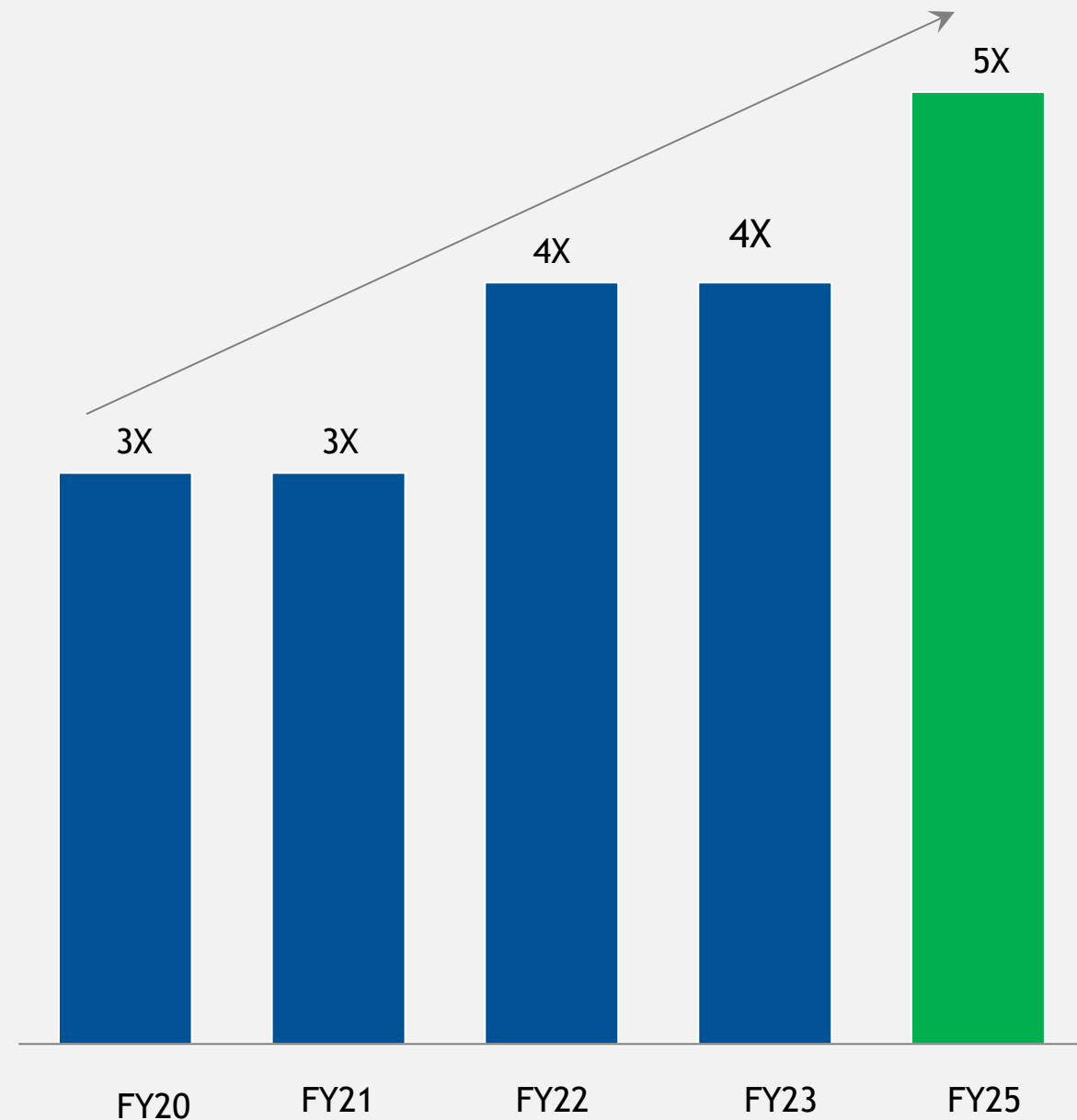
ESG Initiatives





Water Positivity Index

Target of becoming 7 times water positive by FY30



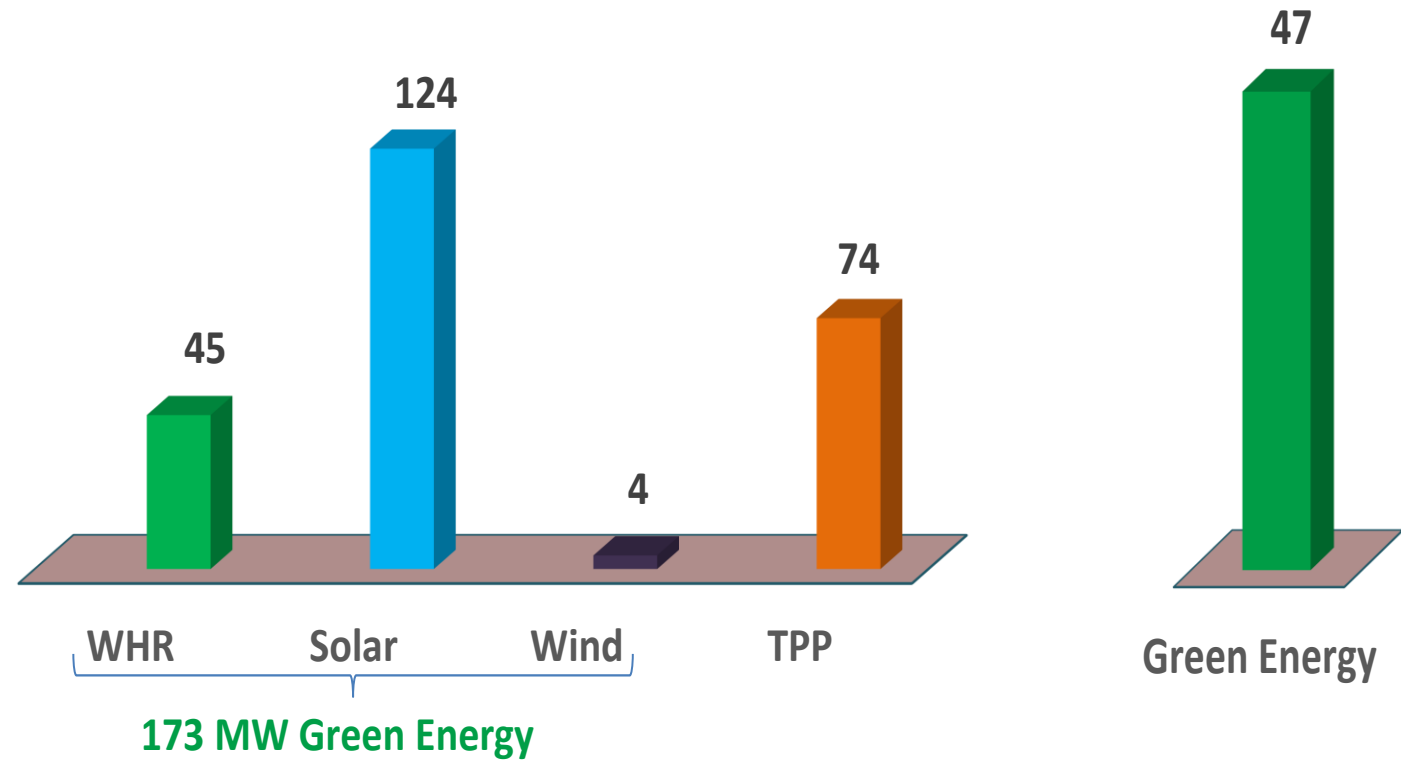
Green Power



Share of Renewable Energy in Total Installed Captive Power Capacity (MW) at JK Lakshmi Cement

JKLC - Captive Power (247 MW)

Share of Green Energy in
Total Power Requirement
(%)



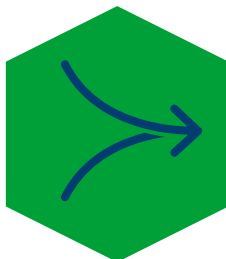
Increasing Thermal Substitution Rate



In FY26, JKLC has achieved a TSR% of 9%



To enhance the TSR%, we have ordered pre & co processing facilities



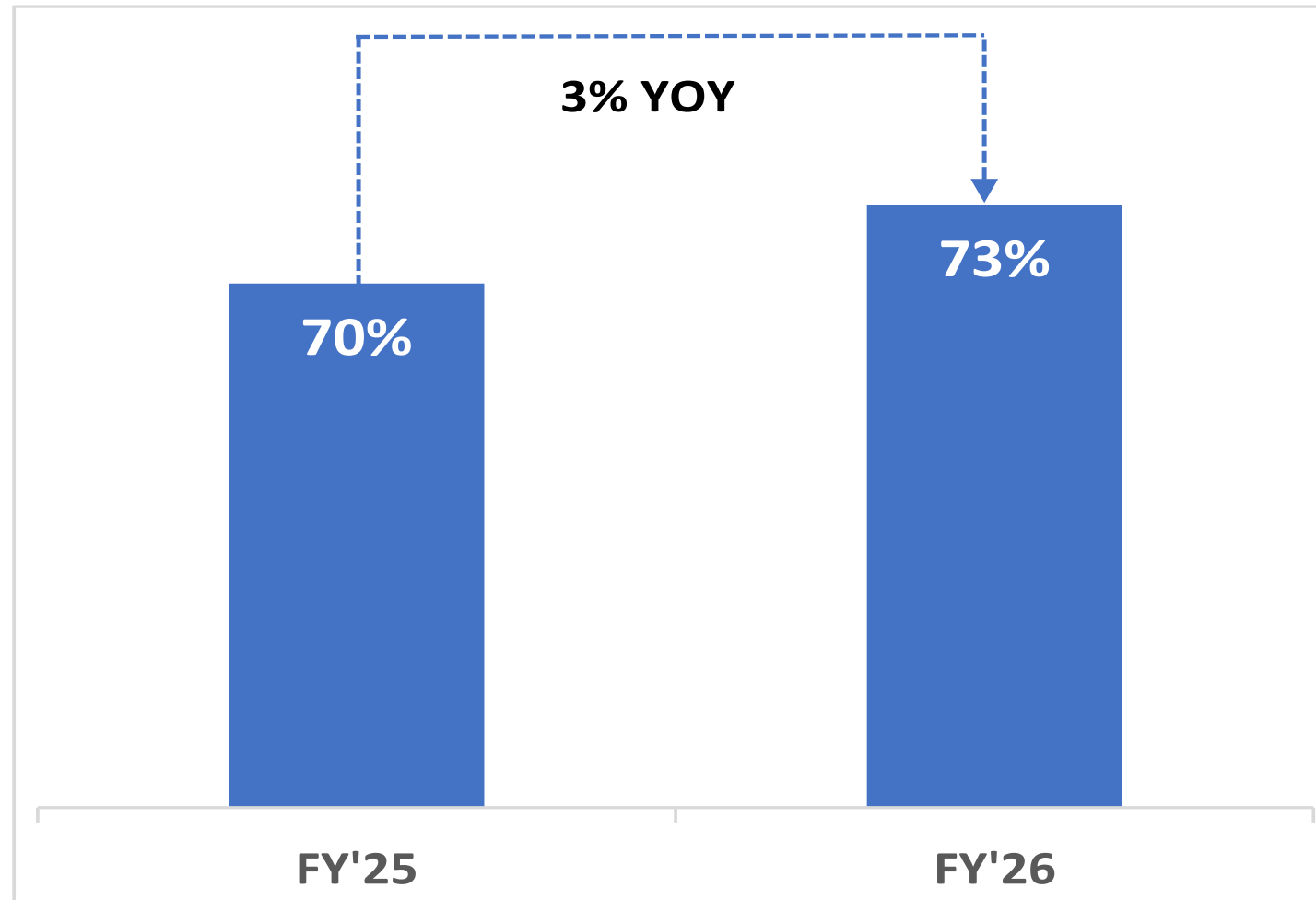
TSR% to be increased to 20% at JKLC FY 30



J K Lakshmi Cement: Operational & Financial Performance FY26

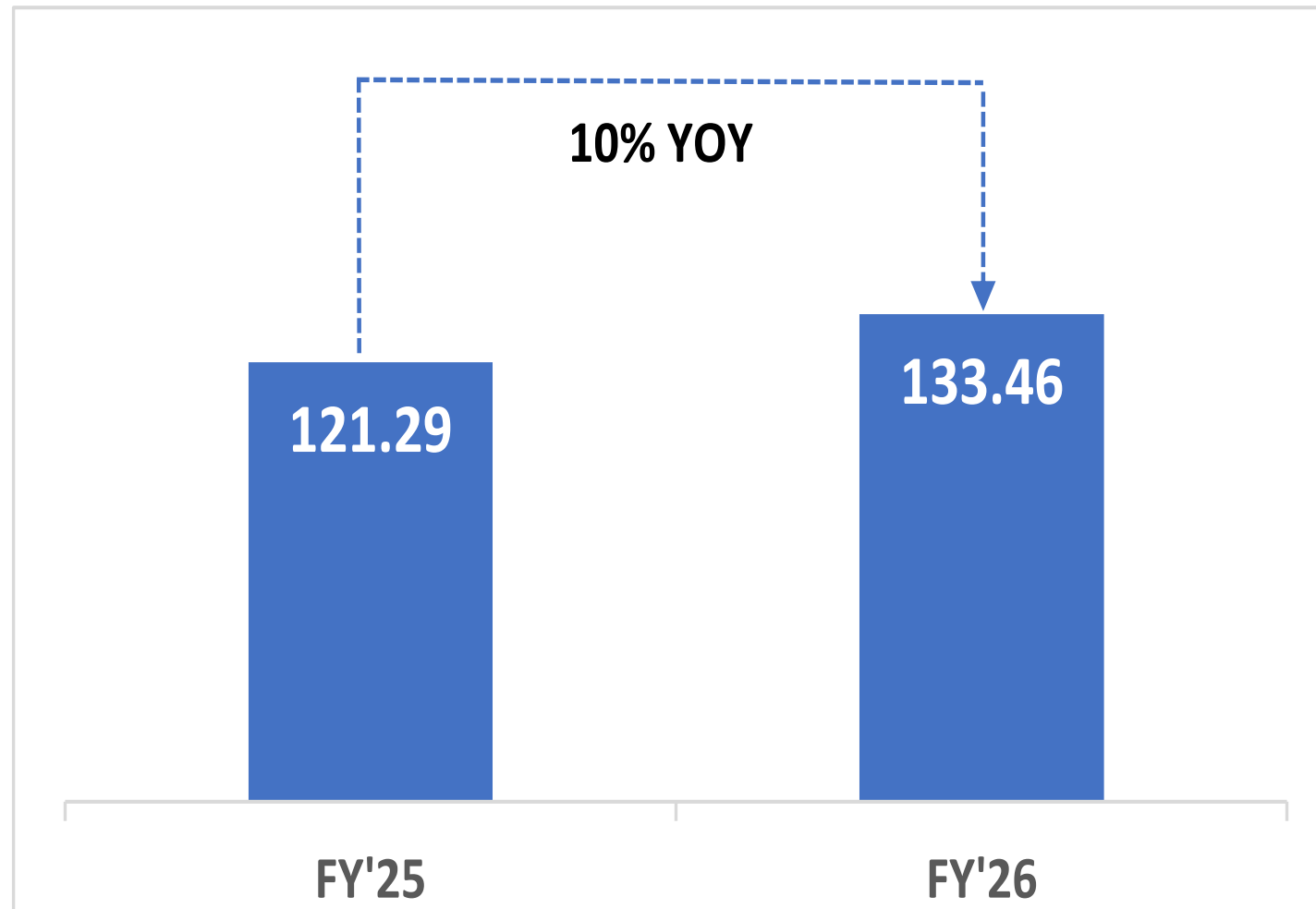
Capacity Utilisation

Total Annual Cement Capacity 18.0 MT



Volume Growth (Sales)

Lakh Tons



Capacity Utilisation

Particulars	Apr.21 - Mar.22 (12M)	Apr.22 - Mar.23 (12M)	Apr.23 - Mar.24 (12M)	Apr.24 - Mar.25 (12M)	Apr.25 - Mar.26 (12M)
All India	64%	67%	69%	69%	69%
North + Gujarat Zone	63%	66%	66%	67%	67%
JK Lakshmi Cement - North/West	82%	83%	85%	71%	73%
East Zone	67%	71%	71%	70%	70%
JK Lakshmi Cement - East	72%	81%	90%	87%	94%
JK Lakshmi Cement -Overall	80%	82%	86%	74%	77%

Region-wise Cement Sales – North/West

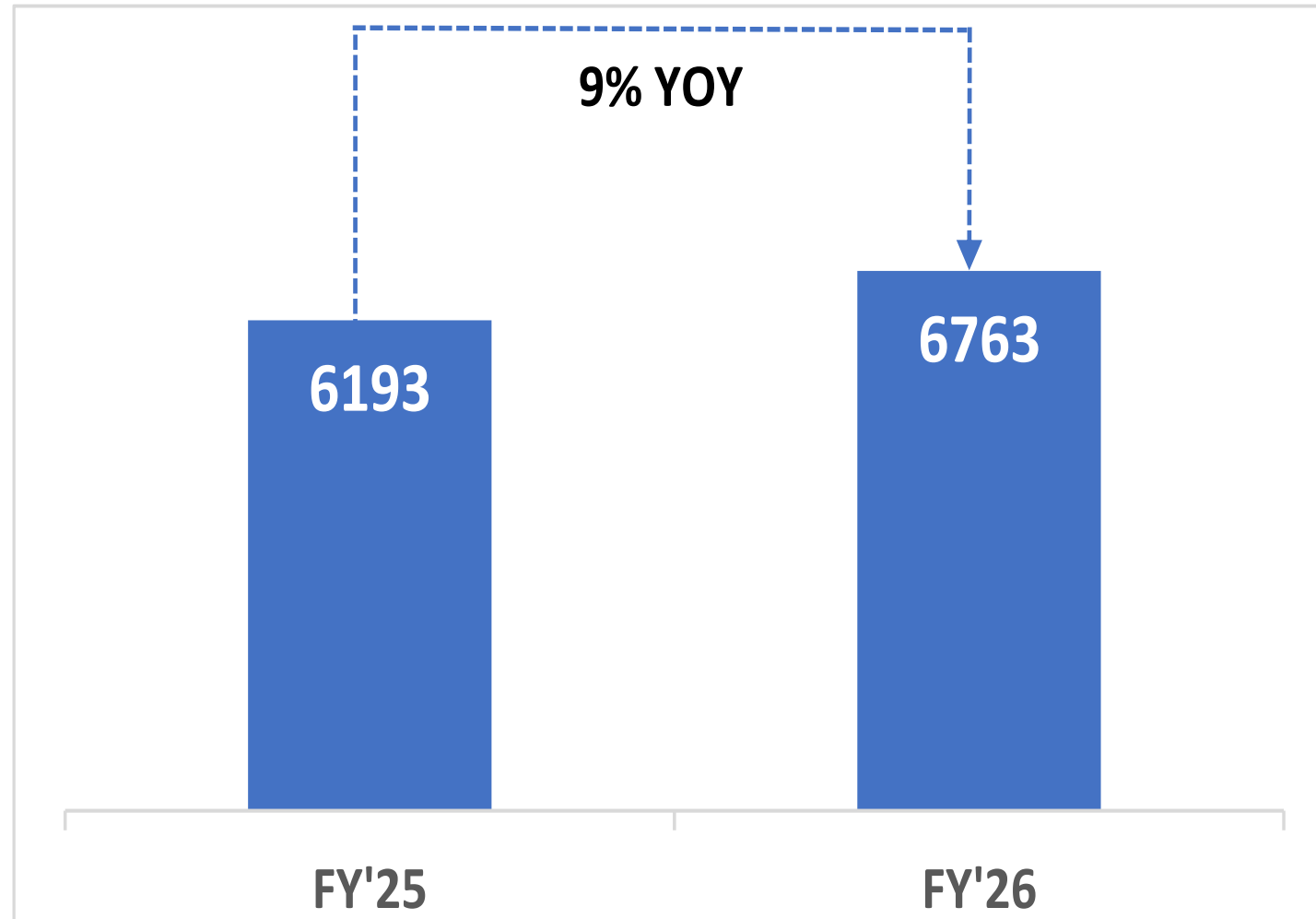
Regions	2021-22 (12M)	2022-23 (12M)	2023-24 (12M)	2024-25 (12M)	2025-26 (12M)
	% sales	% sales	% sales	% sales	% sales
Gujarat/Maharashtra	39	45	47	48	50
Rajasthan / MP	37	32	30	30	33
North	24	23	23	22	17

Region-wise Cement Sales – East

Regions	2021-22 (12M)	2022-23 (12M)	2023-24 (12M)	2024-25 (12M)	2025-26 (12M)
	% sales	% sales	% sales	% sales	% sales
Chhattisgarh	42	45	46	49	52
Odisha	27	27	30	27	25
Madhya Pradesh	15	16	12	11	10
Maharashtra	10	9	9	9	10
Others	6	3	3	4	3

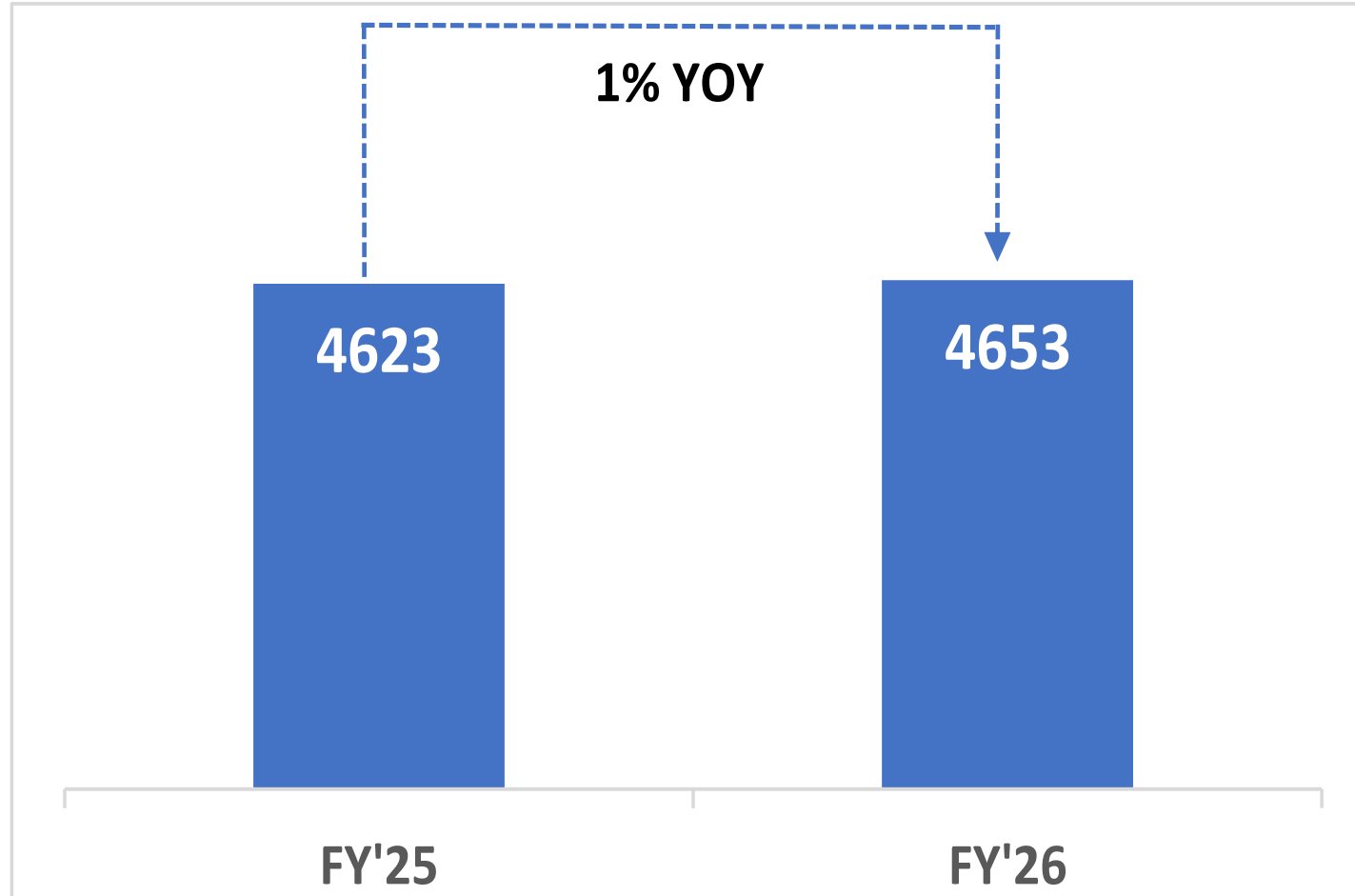
Revenue Growth

₹ in Crore

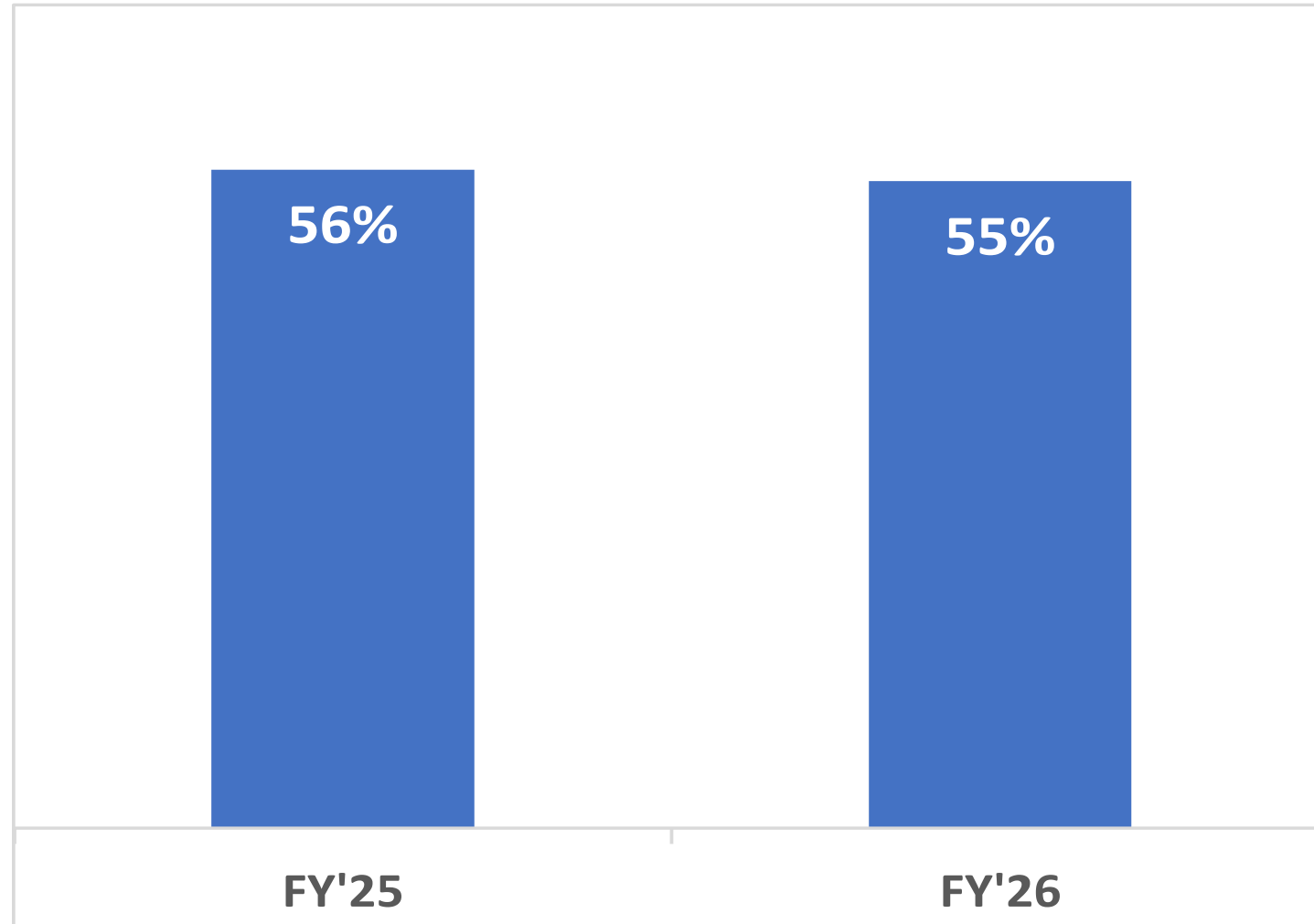


Sales Realisation

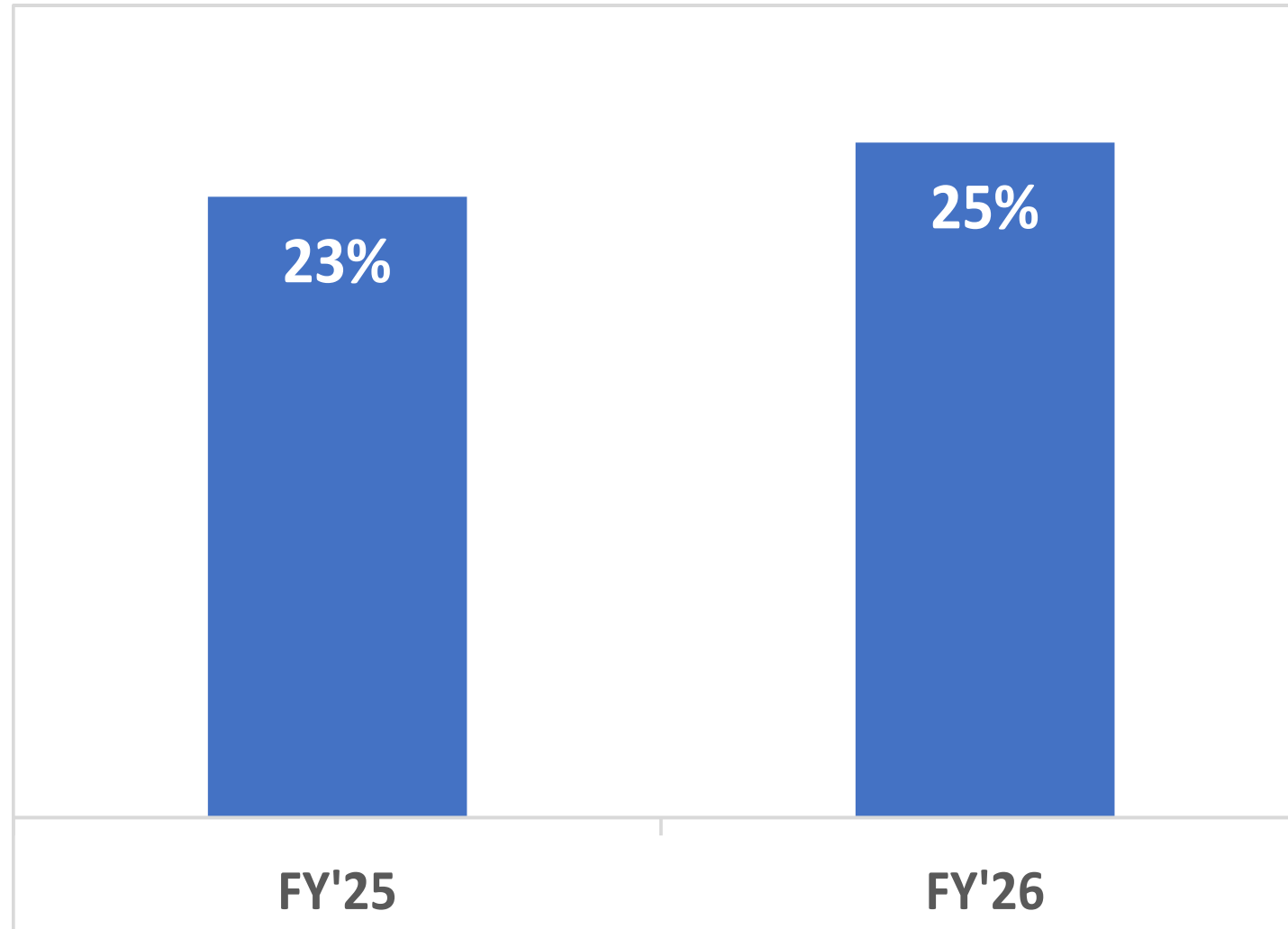
Rs./MT of Cement.



Trade Sales %

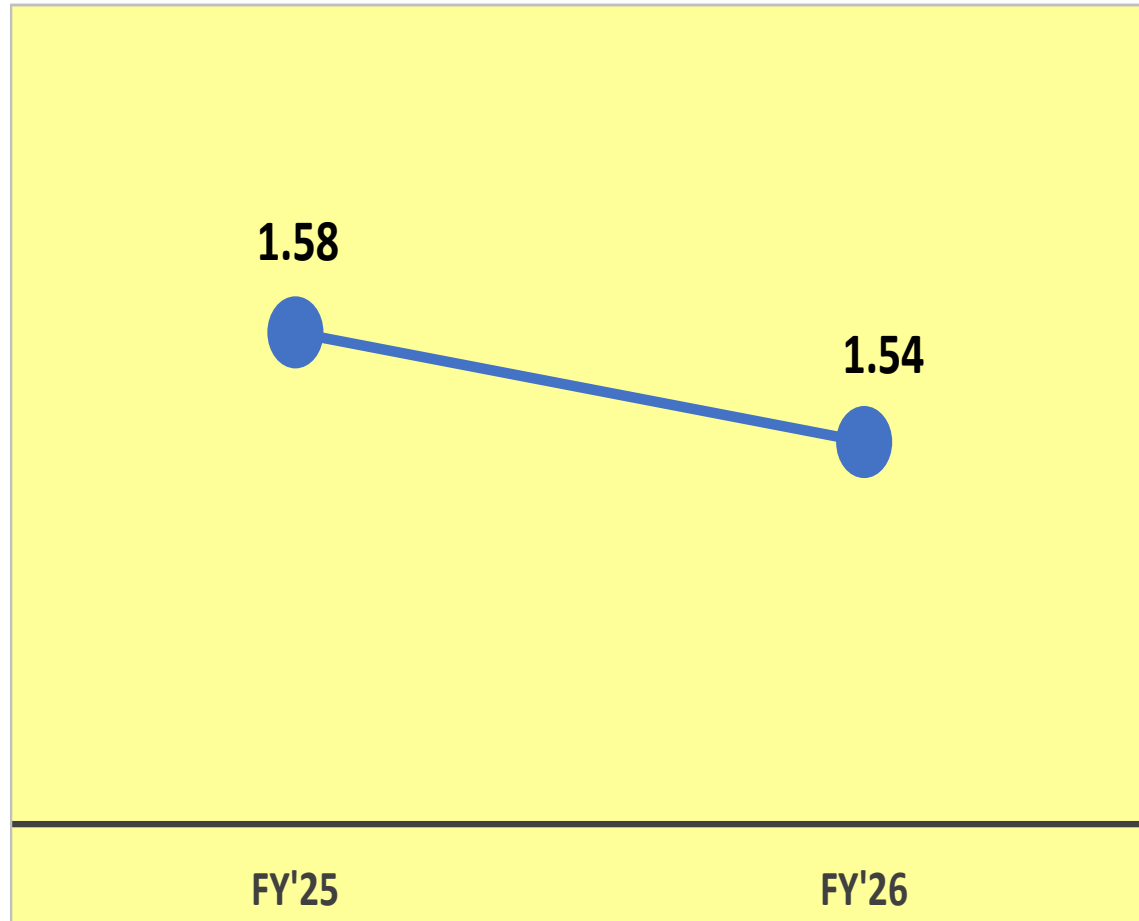


Premium Product (% of Trade Sales)

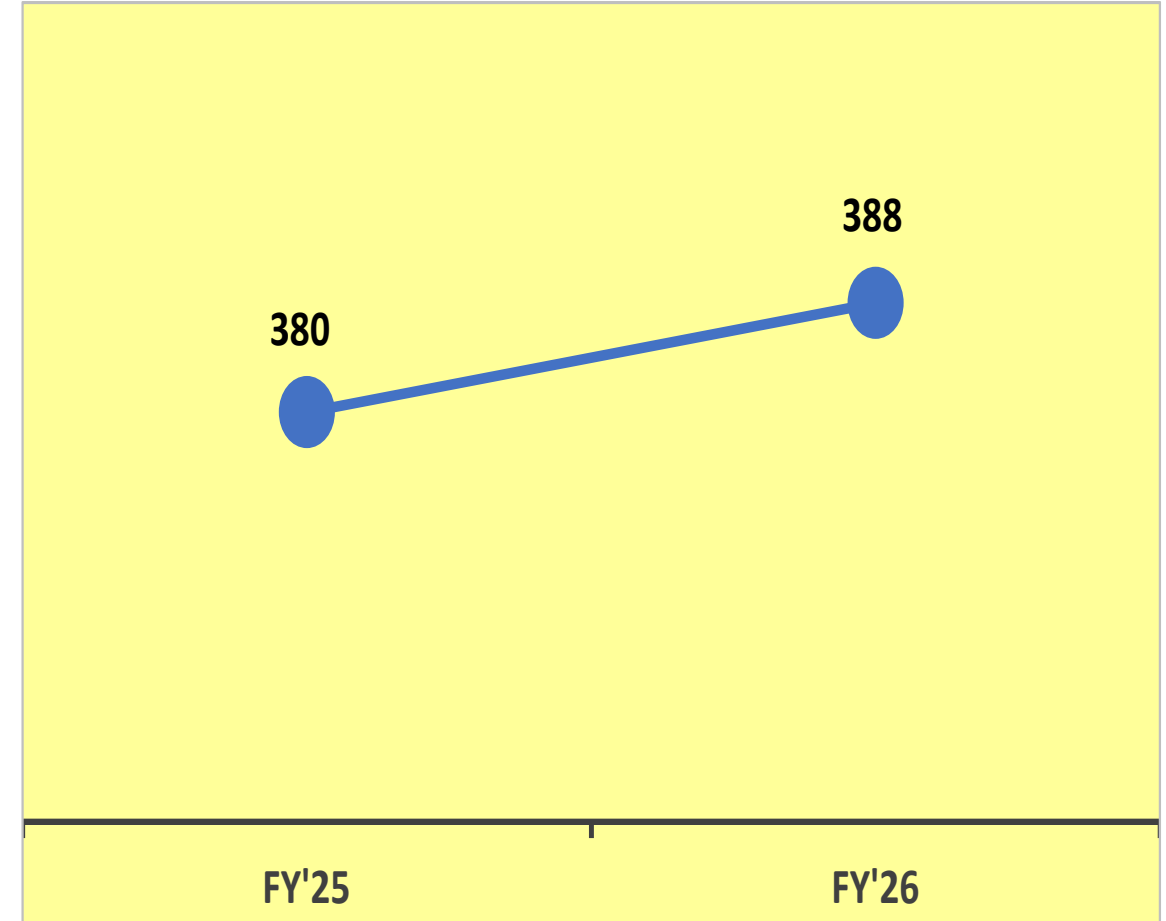


Cost Trend

Fuel Cost ₹ / K.Cal.

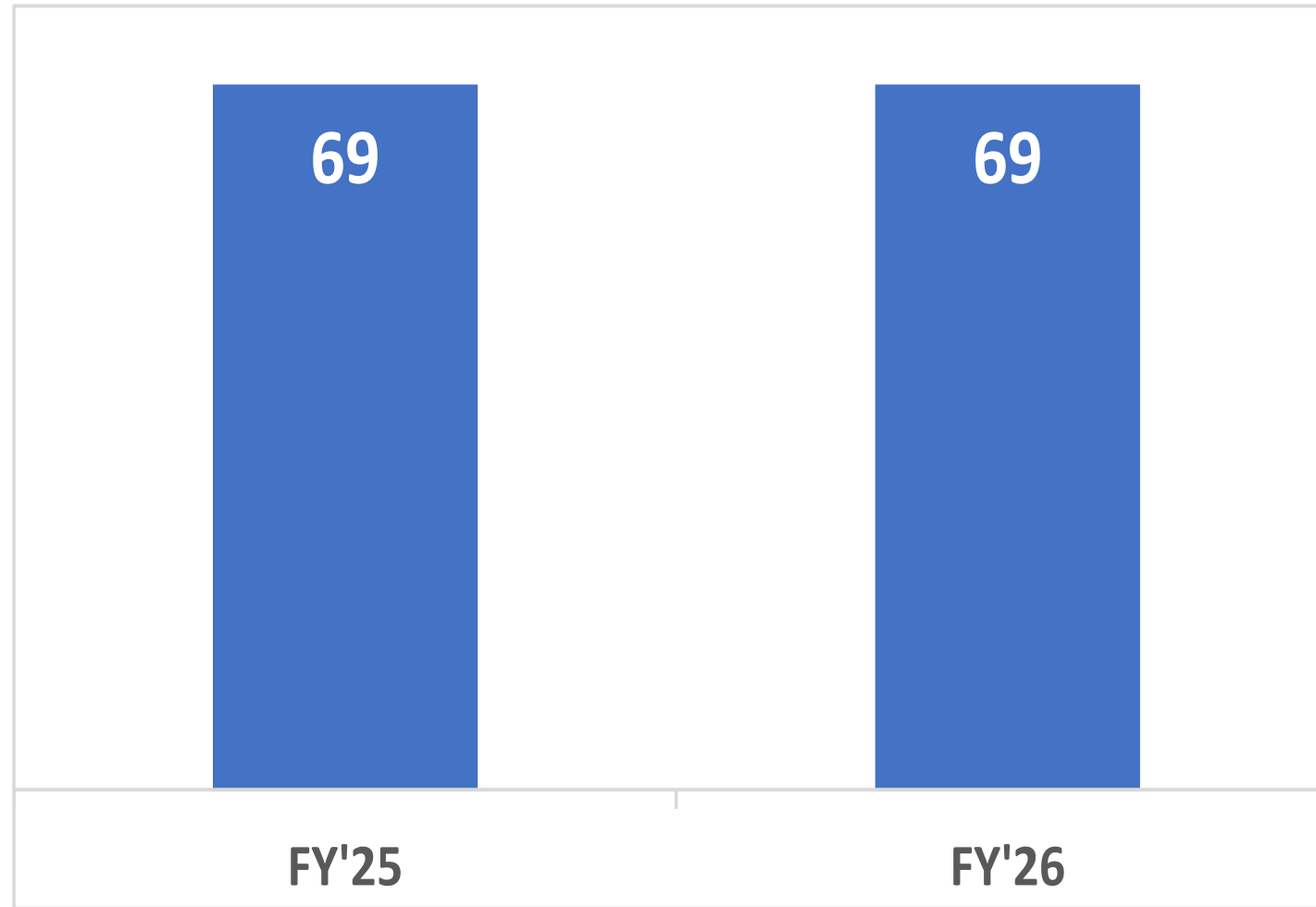


Lead Distance (Kms.)

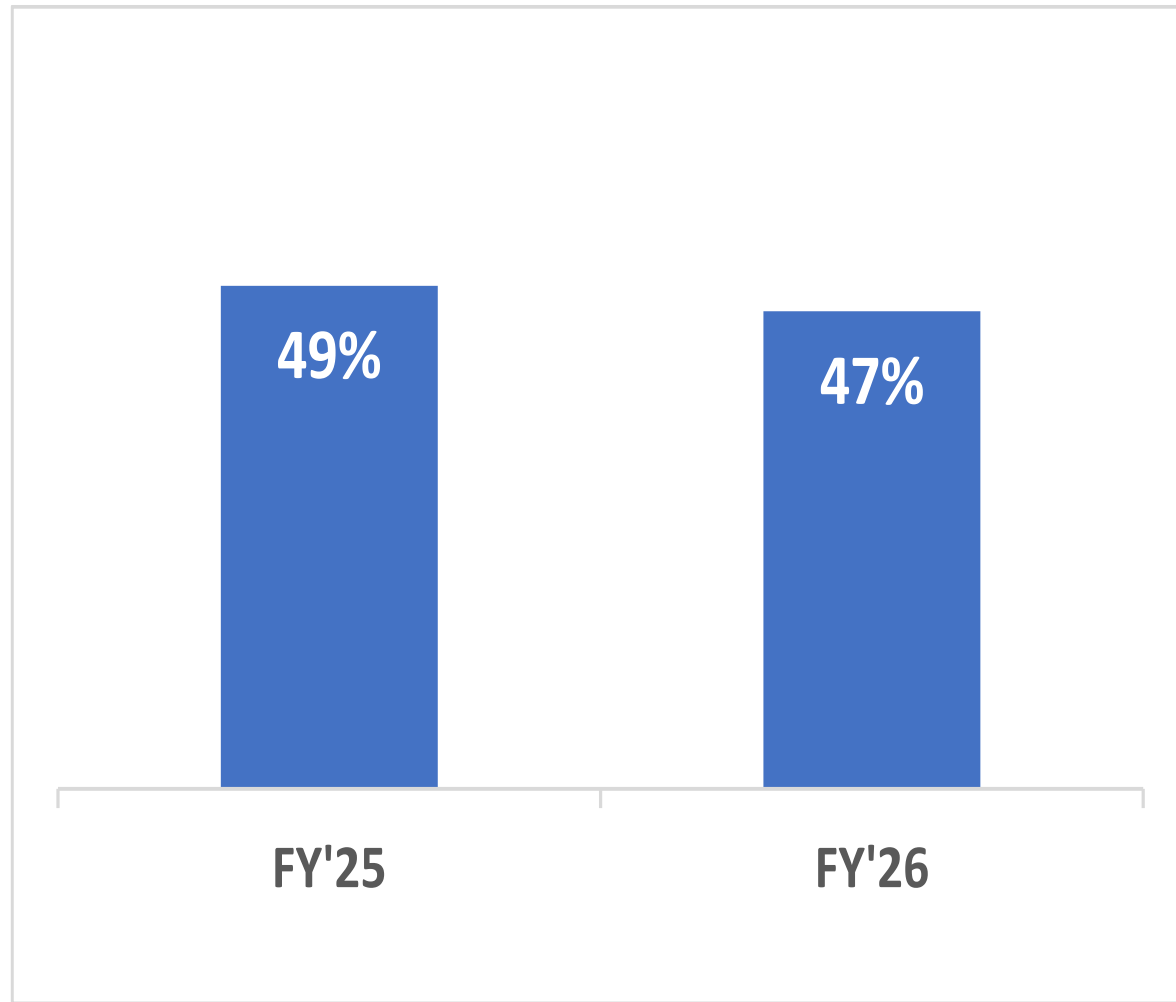


Power Consumption

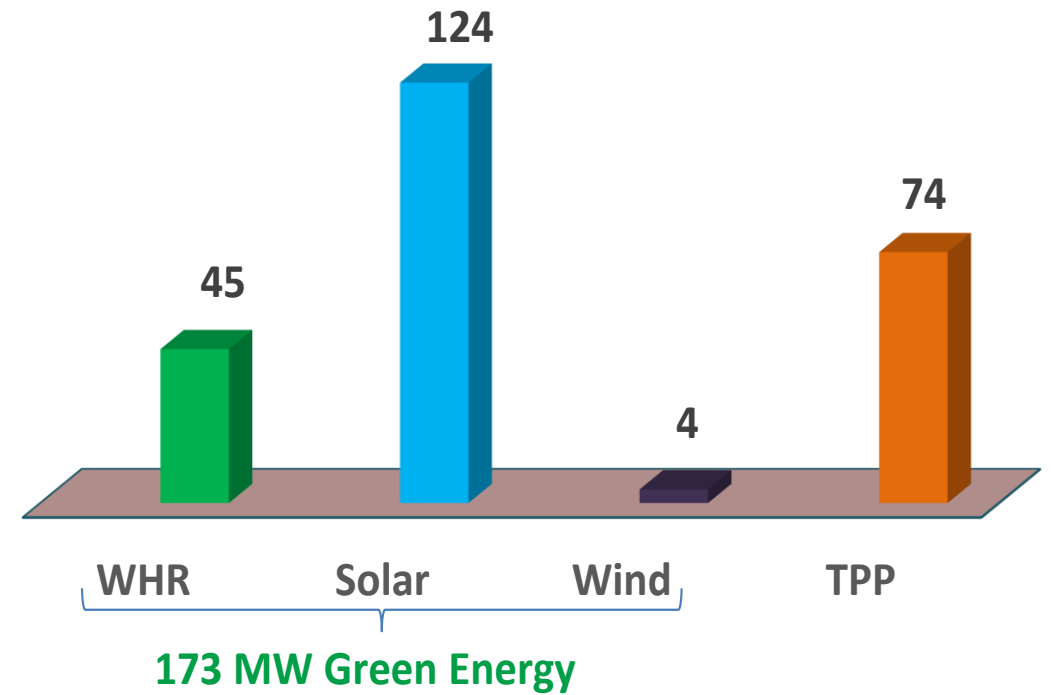
Kwh/MT of Cement



Renewable Energy - Quarterly

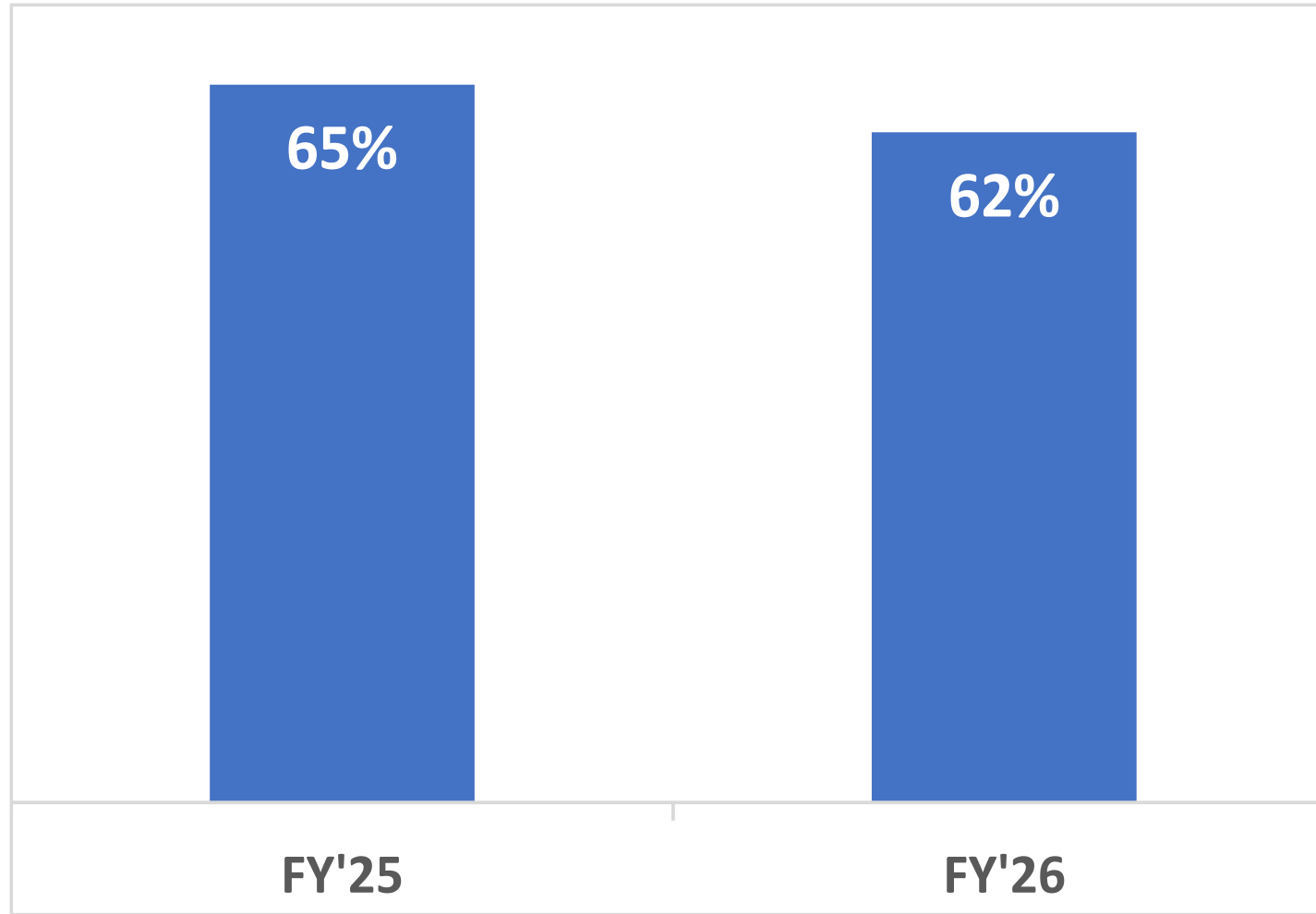


JKLC - Captive Power (247 MW)



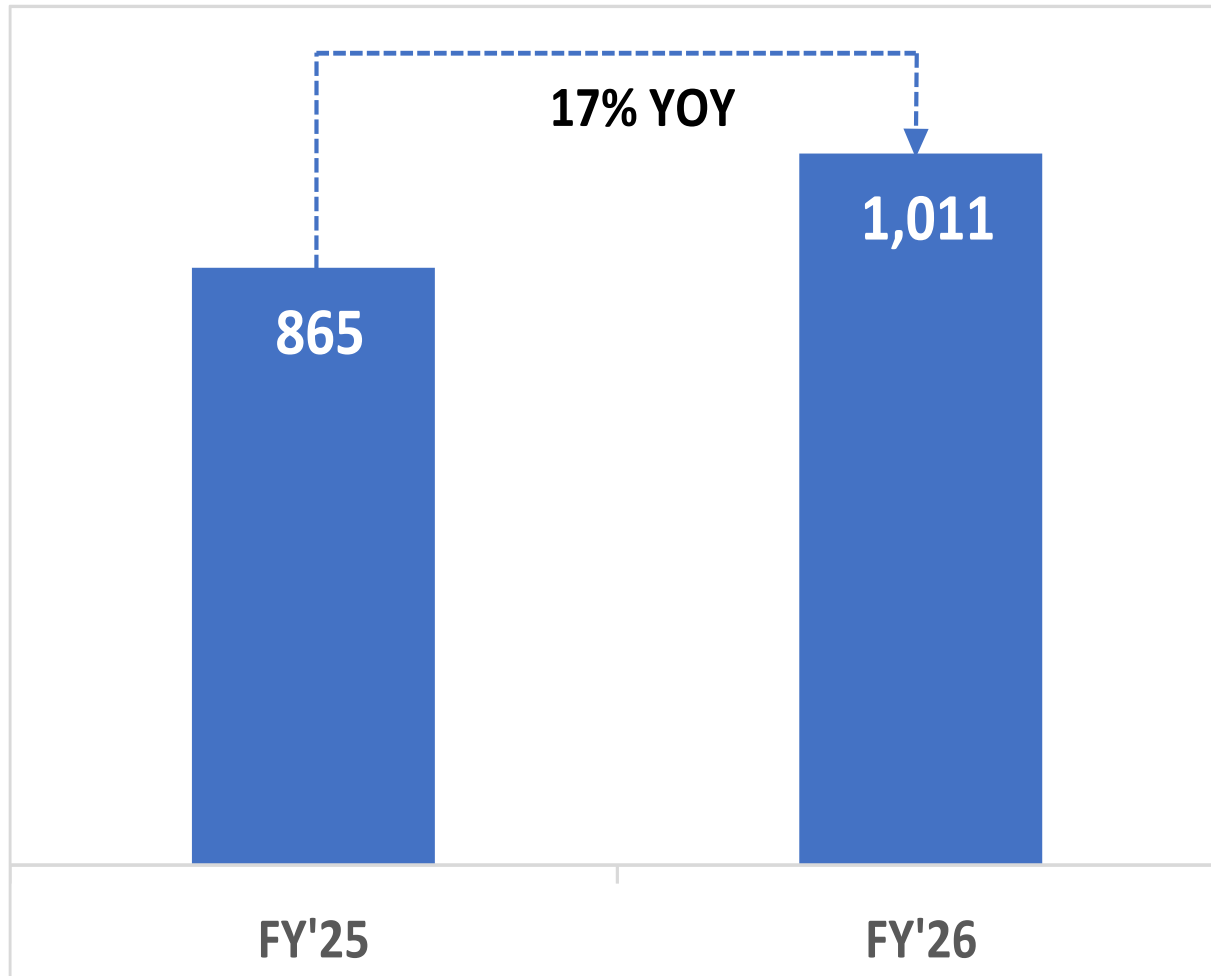
Product Mix

Blended Cement

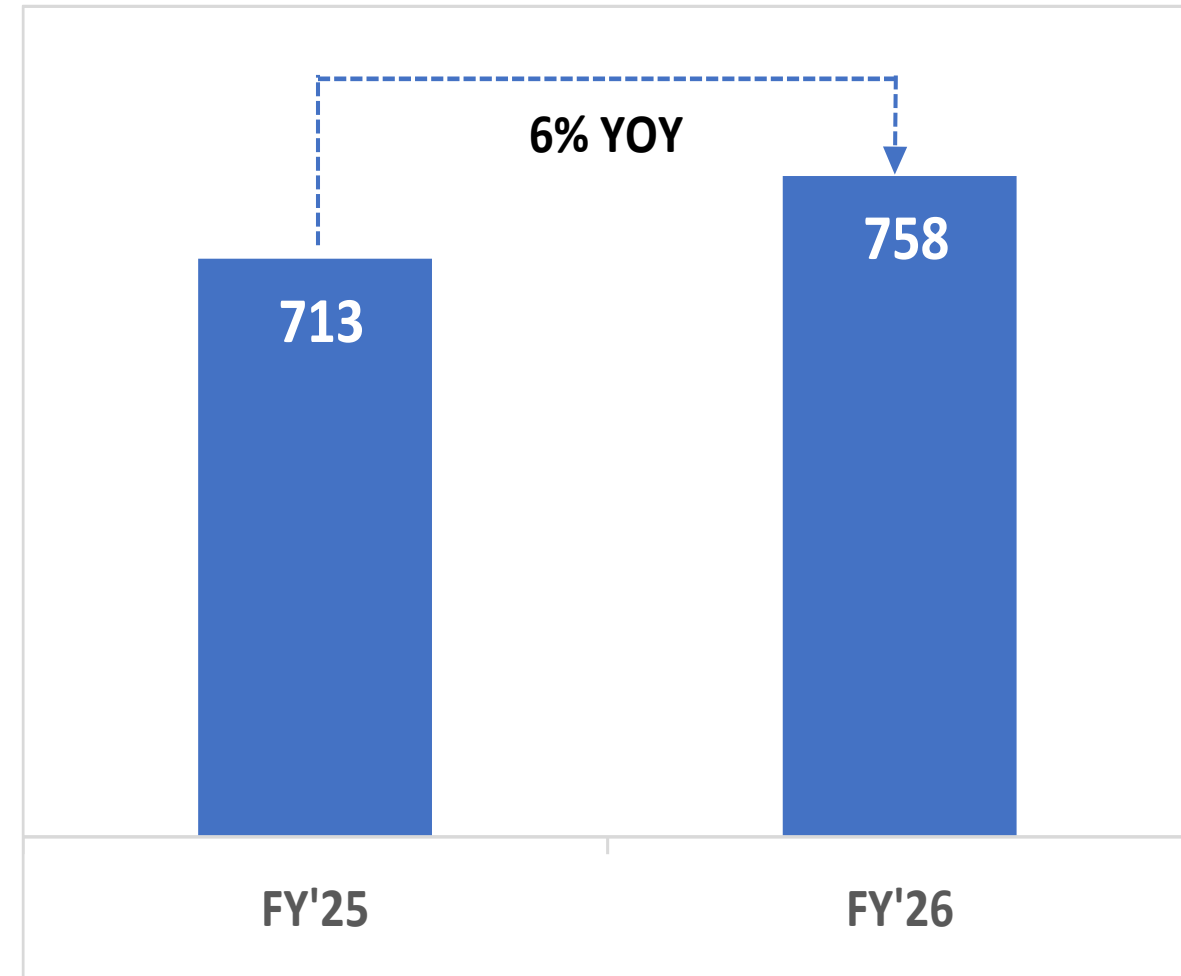


Profitability

EBIDTA* - ₹ in Crore



EBIDTA* - ₹ / Ton



JKLC (Standalone) Financial Statement – 12 Months

₹ in Crore

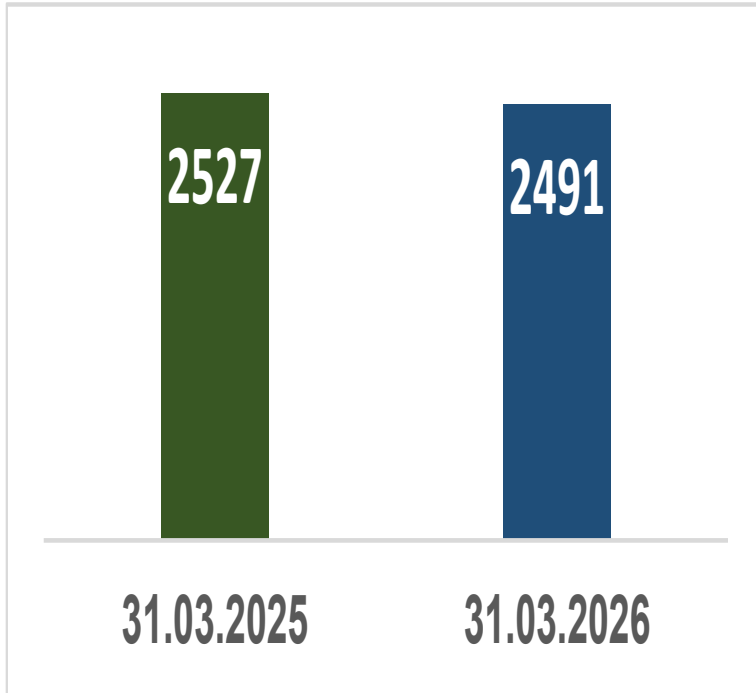
S.No.	Particulars	Twelve Months Ended		
		12M FY'26	12M FY'25	YOY %Inc / Dec
1	Net Sales	6,763	6,193	9%
2	PBIDT	1,128	918	23%
3	PBDT	917	737	24%
4	PBT	593	438	35%
5	PAT	430	283	52%
6	EPS	34.66	22.81	52%

Sl. No.	Particulars	As at	
		31.03.2026	31.03.2025
A	ASSETS		
(1)	Non-current Assets	6218	6040
(2)	Current Assets		
(a)	Current Assets	1125	1265
(b)	Cash and Cash Equivalent	1225	1148
		2350	2413
	TOTAL ASSETS	8568	8453
B	EQUITY AND LIABILITIES		
(1)	EQUITY (NET WORTH)	3930	3579
(2)	LIABILITIES		
(I)	Borrowings	2491	2527
(II)	Other Liabilities	2147	2347
	TOTAL EQUITY AND LIABILITIES	8568	8453

Debt Profile (Standalone)

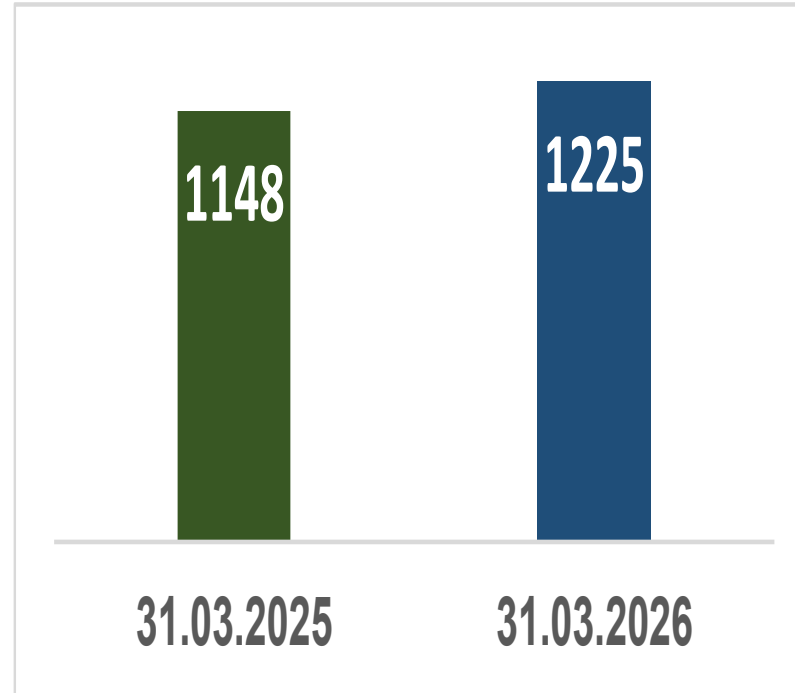
Gross Debt

₹ in Crore



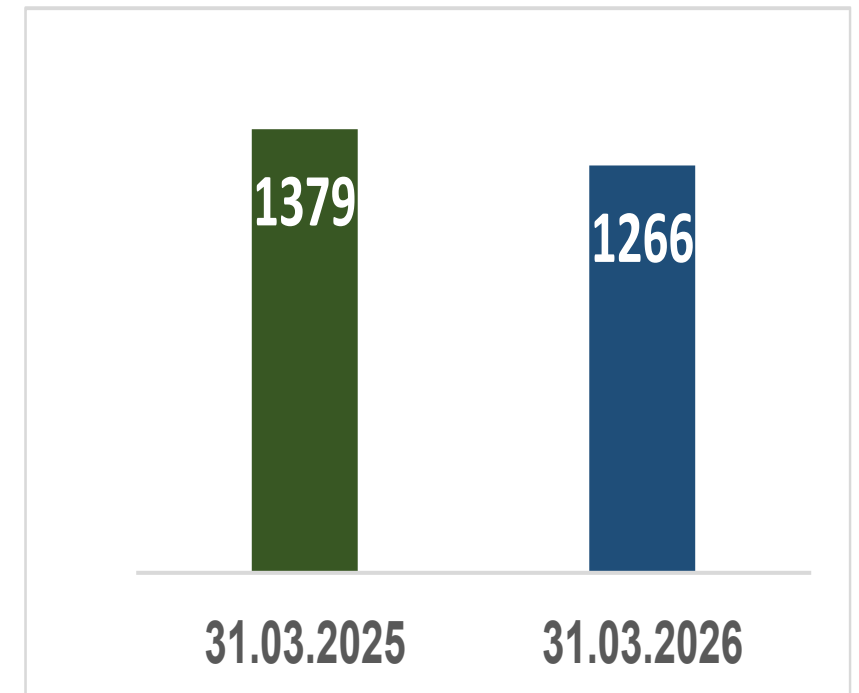
Cash

₹ in Crore



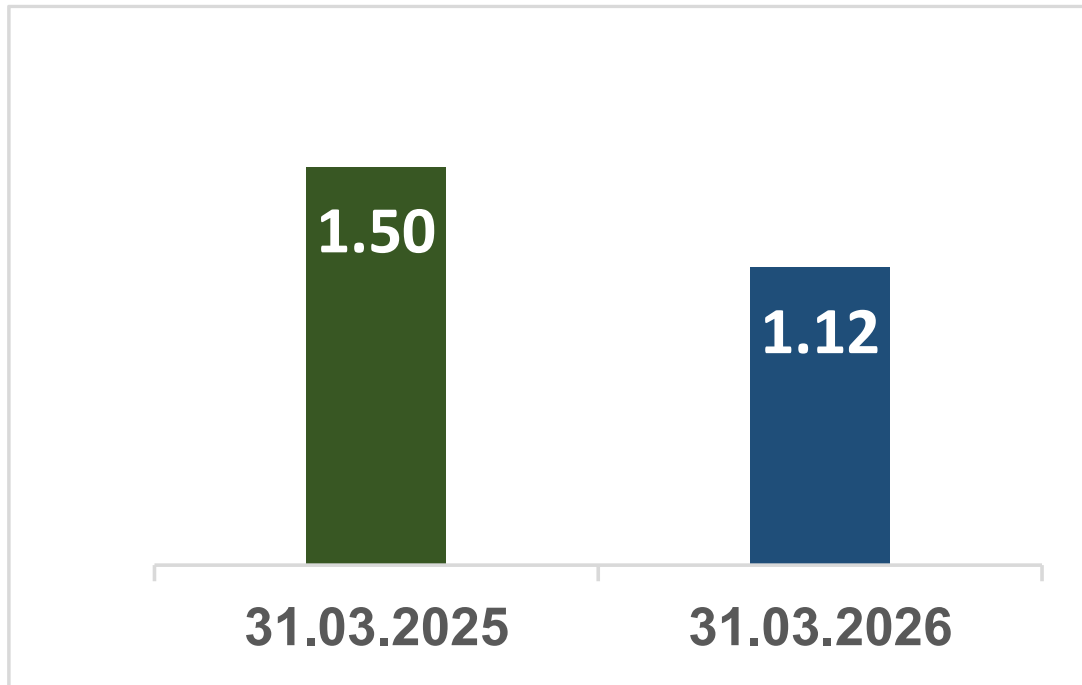
Net Debt

₹ in Crore

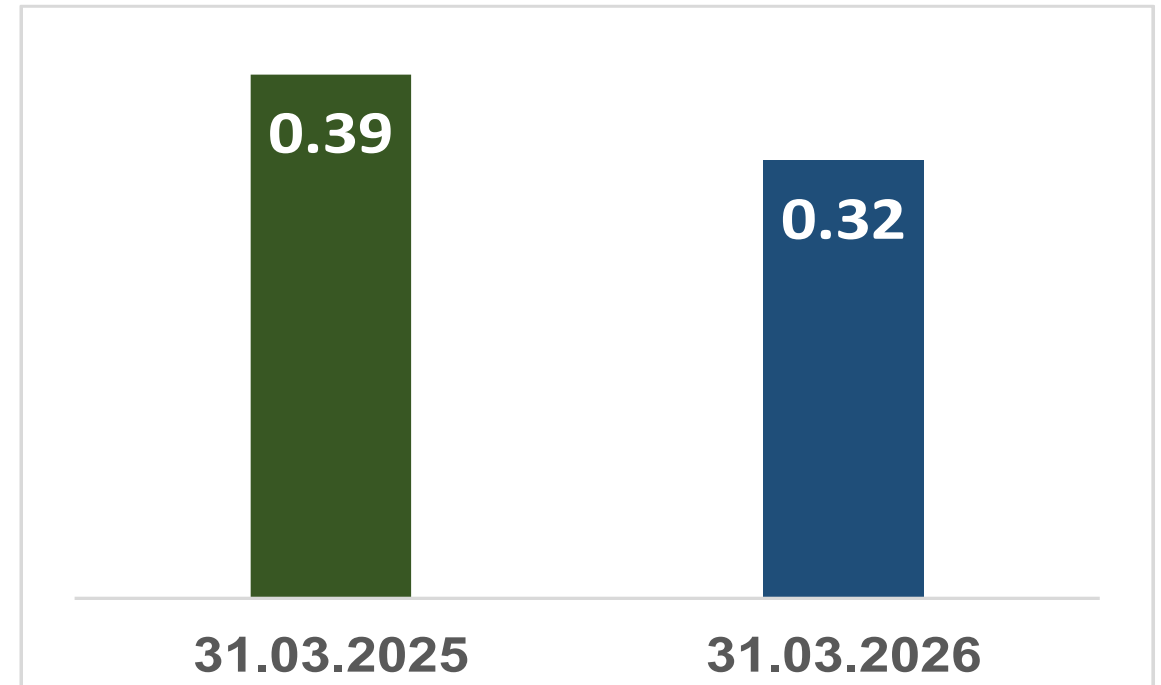


Standalone Debt Profile

Net Debt/EBIDTA



Net Debt/Equity



Railway Siding at Durg

Sl. No.	Particulars	Details
1	Project Cost (Rs. in Crore)	325
2	Expected Commissioning	March'28

Sl. No.	Financing of Project	Rs. Cr.
1	- Internal Accrual	100
2	-Term Loan	225
3	Total	325
4	Debt : Equity Ratio	2.25 : 1

Durg - Expansion

Sl. No.	Particulars	Details
1	- Capacity - Clinker (Mn. MT)	2.30
	- Capacity - Cement (Mn. MT)	4.60
2	Project Cost (Rs. in Crore)	3000
3	Expected Commissioning	Mar'28

Sl. No.	Financing of Project	Rs. Cr.
1	- Internal Accrual	900
2	-Term Loan	2100
3	Total	3000
4	Debt : Equity Ratio	2.33 : 1

JKLC

Shareholding
Pattern

As on 31.03.2026

I	Promoters & Promoter Group	45.12%
II	FII's,MF's,Banks etc.	34.96%
III	Public	19.92%
	Total	100.00%
I	Total Share Capital (Rs. Cr.)	62.09
II	Total No. of Shares (Cr.) (Face Value Rs. 5/- each)	12.41

JKLC

Shareholder's Friendly
Initiatives

Consistent Dividend Payout Ratio

- 19% for FY 2026.
- 27% for FY 2025.
- 16% for FY 2024.
- 13% for FY 2023.
- 14% for FY 2022.
- 12% for FY 2021.
- 15% for FY 2020.
- 13% for FY 2019.
- 13% for FY 2018.
- 13% for FY 2017.
- 16% Average for last 10 Years

Corporate Social Responsibility



CSR Vision

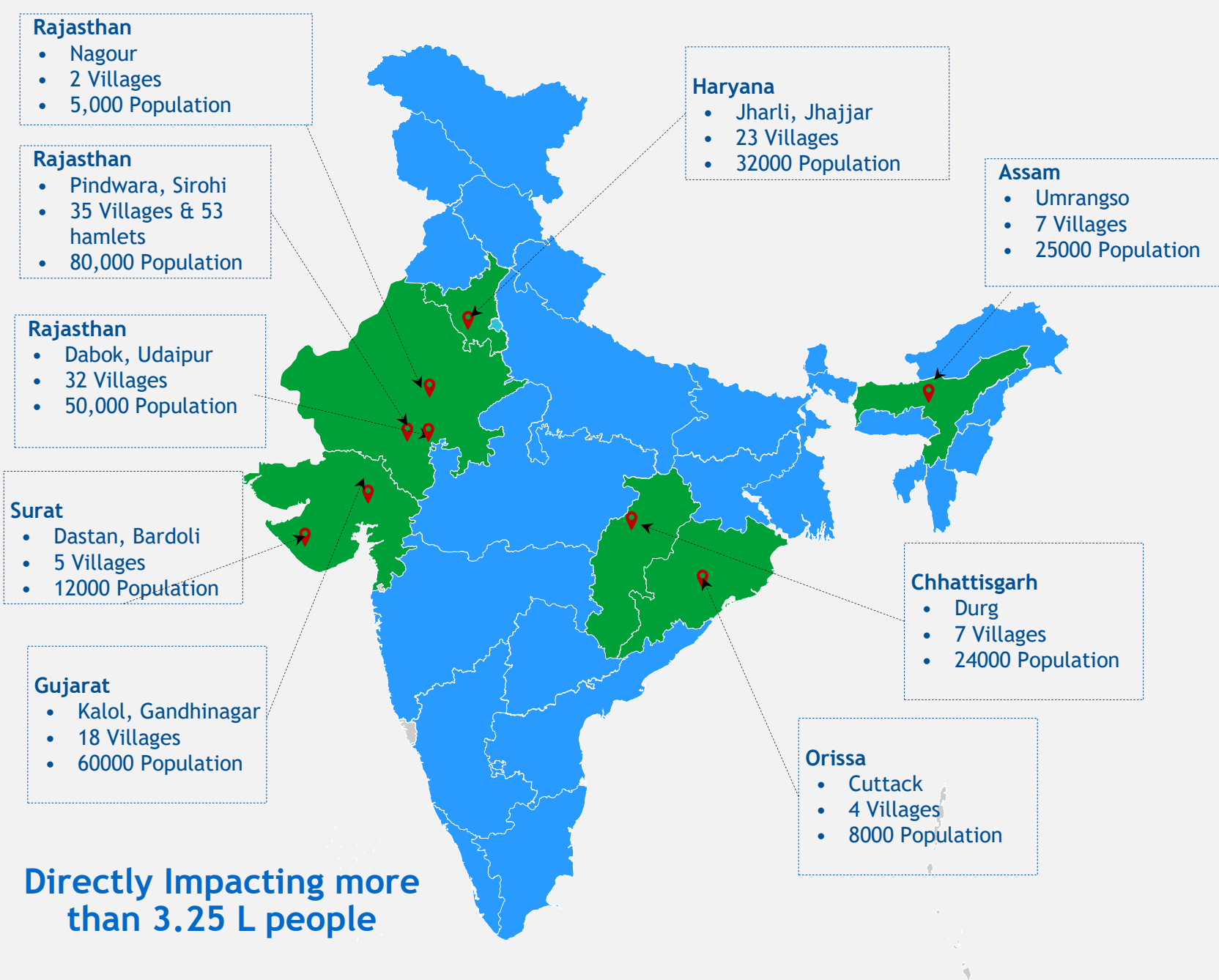
To be an environmentally & socially conscious corporate citizen, harmoniously coexisting with its empowered and prosperous communities and delivering unparalleled experience for its stakeholders for a sustainable and shared future.

CSR Objective

To strengthen community relationship and to bring sustainable change in quality of life of neighborhood community through innovative solutions in Health, Education, Livelihoods and Rural Development.

Thematic Areas

- * Health
- * Education
- * Livelihoods
- * Skill Development
- * Water and Sanitation
- Rural Development
- Environment Conservation



JK Lakshmi Arogya Project



Doorstep Health Services

Providing diagnosis, treatment facility to benefit 54,000 patients through 1600 Camps on annual basis



Reduction in Infant Mortality Rate

Naya Savera Project at Pindwara Block of Sirohi has been able to reduce the IMR substantially in the project villages.



Coverage of Institutional Delivery

Institutional Delivery has reached up to 87% in tribal dominated Sirohi (Rajasthan) CSR project villages.



Awareness on Adolescent Health

Creating Awareness on various issues of Adolescent through 200+ sessions annually covering 7,800 adolescents



Staple Food Kit for MDR-TB Patients

Providing WHO recommended 2000+ food kits to vulnerable Multi Drug Resistant (MDR)-TB patient at Surat, Kalol and Alighrah.



JK Lakshmi Vidya Project



JK Lakshmi Vidya Scholarship

Scholarship to needy and meritorious students from poor families. Annually 250+ students are being supported through online scholarship.



Career Counselling for right career

Organized Career Counselling Sessions for 15000+ students across by experts to facilitate in shaping their career in right direction.



Improving Government Schools for effective learning

Providing need-based support like teachers, stationary, sports material, science lab, renovation of class-room, tin-shed, digital classroom, furniture etc.



Preparation of Competitive Exams

Coaching Classes are being organized for various exams i.e. ITI, Polytechnic, NEET, Nursing, B. Ed. Etc.



Preparing students for Jawahar Navodaya Vidyalaya Entrance Exam

JKLC is conducting JNV Entrance Exam Preparation Classes to 320+ students every year.



JK Lakshmi Aajivika Project



Rural Entrepreneurship for Enhanced Income

More than 650+ youths were supported for micro enterprise.



Training on Advanced and Improved Agri Practices

Provided training and awareness on improved farming practices to more than 5000 farmers annually



Need Based Input Support

Supported for good quality seeds, fertilizers, vermi-compost beds, Agri equipment to more than 500 farmers.



Capacity Building for Improved Livestock Rearing

Around 1800 Livestock rearers on annual basis are provided awareness, training for advanced livestock rearing practices.



Doorstep Treatment Service

Around 47,000 cattle were provided doorstep treatment through Mobile Veterinary Van and LSA



JK Lakshmi Kaushal Prashikshan Project



Empowering Youth through Shripati Singhania Skill Centre

The youth resource centre is equipped with all the needs of youth like skill training, counselling, library cum job readiness facility etc. It benefits around 2500 youths annually



Employability Training

1000+ youths are trained in Job Readiness and Employability Skills, around 800 youths offered Job opportunity in big companies.



Madhubani Painting Training

Around 200+ women are trained in unique Madhu bani Painting Skills which has provided employment to 45+ women at their village and earning Rs. 10,000 PM.



Portfolio-based Skill Training

Market linked, sector specific skill trainings are organized to around more than 9000 youths on employability, stitching training, beautician, car driving, electrical skills, computer skills etc.



Entrepreneurship Development Training

Around 150 women have been trained in Entrepreneurship Development Program and supported in setting up of their self enterprise.



JK Lakshmi Swajal and Swachhta Project



Watershed Development Program

Renovated 6 anicuts, check dams, ponds with storage capacity of 21,226 cum to conserve rainwater for community use.



Pond Rejuvenation for Water Conservation

Desilting and deepening ponds for water conservation and domestic water use.



Provision of Drinking Water in Summers

Providing drinking water tanks during summers at villages facing challenges through tankers.



Installation of Water Huts in Summer

Establishing 9-10 water huts every year in summers to provide clean drinking water to the around 30,000 passerby.



Renovation of Community Water Tanks

Need based repairing and renovation work of Community Water Tanks to available clean drinking water.



JK Lakshmi Gramin Vikas Project



Renovation of Community Facilities

JKLC is supporting in renovations of community infrastructures as part of Stakeholder Management.



Plantation Drive

Every year, more than 31,600 plants are planed across locations in rainy seasons.



Youth Engagement Program

Supporting youth engagement program like cricket tournament, sporting activities.



Installation of Road Lights

40+ Solar Street Lights are installed for community benefit.



Linkage with Govt Schemes

Facilitating more than 4100 families in Linkage with various Social Security Schemes through awareness and supporting in documents preparation.



Success Stories of Employability Skilling Program



- Ms. Rekha Meghwal (22) from Majawada, Udaipur faced severe financial due to poor family background
- She joined Guest Service Assistant Training Program organized by JKLC
- Post- training, she is working in a Resort at, Udaipur and supporting her family



- Ms. Kileshwari Sahu from Durg, she faced severe challenges due no proper livelihood of father
- She enrolled in 4 months employability skilling program at Durg
- With training she rebuilt her skills & confidence, got employment with major automobile company at Ahmedabad

begins with JKLC - CSR Compendium of Life Changing Stories



CHANGE BEGINS HERE

Legacy in Action

CSR REPORT FOR JKLC SKILL TRAINING - Kaushal Prashikshan

From Majawada to the Hospitality Floor

Majawada Village, Udaipur District

On a busy evening at Amantra Comfort Hotel in Udaipur, Rekha Meghwal moves confidently through the hotel floor, greeting guests. For someone watching her today, it would be hard to imagine that just a year ago, Rekha had never stepped inside a hotel like this, let alone worked in one.

Rekha is 22 years old and comes from Majawada village in Vallabhnagar block of Udaipur district. She belongs to the Scheduled Caste community and grew up in a modest household where opportunities were limited. Her father works as a mason and contract labourer, the sole earning member of the family. Her mother manages the household, while her two elder sisters are married and her younger brother is still studying.

With a single irregular income supporting the family, meeting daily needs itself was often a struggle. Continuing education beyond school seemed like a distant dream.

After completing her 10th standard, Rekha had to stop studying. She tried applying for various jobs but lacked the professional skills and exposure needed to secure employment. Each rejection left her feeling more uncertain about her future.

Her turning point came when she enrolled in the Skill Development Programme in the Guest Service Associate trade, sponsored by JK Lakshmi Cement, Udaipur.

The two-month training introduced Rekha to the hospitality industry and provided structured learning in guest service, personality development, communication skills, and workplace etiquette.

For the first time, she began to see new possibilities for herself. The programme also offered placement support, preparing trainees for interviews and helping them connect with employers.

After completing the training, Rekha successfully secured a position in the Food and Beverage Department at Amantra Comfort Hotel, Udaipur.

She initially joined with a salary of ₹7,000 per month

along with food and accommodation. Over the past eight months, her performance and confidence have grown steadily, and she now earns approximately ₹9,000 - 10,000 per month along with food benefits.

Today, Rekha contributes to her household expenses, easing the financial burden on her father and bringing greater stability to the family. Back in Majawada village, her journey has begun to inspire other young people, especially girls, who once believed that opportunities beyond the village were out of reach.

Rekha often reflects on how one opportunity changed everything. As she says, "I am grateful to JK Lakshmi Cement for giving me this opportunity. The training changed my life."



Rekha, confident and excelling in her role at a five-star hotel in Udaipur



The compendium is the collection of 48 most impactful and transformative success stories across CSR locations.

JKLC CSR has been recognized through multiple awards



JKLC Durg Unit received “Significant Achievement in CSR-Award” (Manufacturing Sector) for 20th CII-ITC Sustainability Awards 2025



JKLC- Sirohi Unit received “Shiksha Bhushan Award-2024-25” by Government of Rajasthan



JKLC- Sirohi Unit received Appreciation Plaque at FICCI CSR Summit and Awards, 2025 in Aspirational District Category

Way Forward - JKLC

- The Company is expanding the Clinker Capacity at its integrated Cement Plant at Durg in Chhattisgarh by putting up an Additional Clinker Line of 2.3 Million Tonnes Per Annum & Three Cement Grinding Units aggregating to 4.6 Million Tonnes Per Annum.
- The Company is foraying in North Eastern Market of India for setting up a Clinkerisation Unit of 1 Mn.MT and Cement Grinding Unit of 1.5 Mn. MT through Greenfield Expansion in the State of Assam.
 - Short Term rating continues at **A1+ (highest possible rating) (CRISIL & CARE).**
 - Long Term rating is 'AA' by CRISIL and CARE.
 - Efficiency Parameters amongst best in Industry.
 - One of the Least Cost Producer of Cement in Industry.
 - Key Financial Ratios well within accepted Norms.
 - Has Become a PAN India Player (Barring South).
 - Expansion Plans in place to cross 30 Mn. MT by FY'30.

Thank you