CIN: L74999RJ1938PLC019511
Nehru House, 4, Bahadur Shah Zafar Marg, New Delhi -110 002
**Email:** jklc.investors@jkmail.com; **Website:** www.jklakshmicement.com
**Phone:** 91 - 11-6820 1862; **Fax:** 02971-244417

# NOTICE

NOTICE is hereby given that the **86th Annual General Meeting of the Members of JK LAKSHMI CEMENT LIMITED** will be held on **Thursday, the 30th July 2026 at 2:30 P.M. Indian Standard Time, through Video Conference (VC) / Other Audio Visual Means (OAVM),** to transact the following business:

ORDINARY BUSINESS

1. To receive, consider and adopt (a) the audited standalone financial statements of the Company for the financial year ended 31st March 2026 and the Reports of the Board of Directors and Auditors thereon; (b) the audited consolidated financial statements of the Company for the financial year ended 31st March 2026 and the Report of the Auditors thereon.
2. To declare Dividend.
3. To appoint a Director in place of Dr. Arun Kumar Shukla (DIN: 09604989), who retires by rotation and being eligible, has offered himself for re-appointment.

SPECIAL BUSINESS

4. To consider and if thought fit to pass, the following as an **Ordinary Resolution:**

   "RESOLVED that pursuant to the provisions of Section 148 of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014, including any statutory modification or re-enactment thereof for the time being in force, remuneration of M/s R.J. Goel & Co., the Cost Accountants, appointed by the Board of Directors of the Company as the Cost Auditors, to conduct the audit of the cost records of the Company for the Financial Year 2026-27 commencing 1st April 2026, of ₹4 Lakh (Rupees Four Lakh only), in addition to applicable taxes and reimbursement of travelling and other out-of-pocket expenses actually incurred by the said Auditors in connection with the Cost Audit, be and is hereby ratified and confirmed.

   RESOLVED FURTHER that the Board of Directors of the Company or a Committee thereof, be and is hereby authorised to do all acts, deeds, matters and things as may be deemed necessary and / or expedient to give effect to this Resolution."

5. To consider and if thought fit to pass, the following as a **Special Resolution:**

   "RESOLVED that pursuant to the provisions of Sections 196, 197, 198 & 203 read with Schedule V to the Companies Act, 2013 (Act) and the Rules made thereunder, Regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and all other applicable provisions, if any, of the Act and the Listing Regulations, including any statutory modification or re-enactment thereof for the time being in force and based on the recommendation of the Nomination and Remuneration Committee and the Board of Directors of the Company and subject to such other approval(s) as may be required, re-appointment of Smt. Vinita Singhania (DIN: 00042983) as Chairperson & Managing Director of the Company for a period of five years with effect from 1st August 2026, be and is hereby approved on the terms of remuneration as set out in the Statement under Section 102 of the Act annexed hereto which shall be deemed to form part hereof which in any financial year may exceed 5% of the net profits of the Company, subject to the overall limits for all managerial persons specified in Section 197 read with other relevant provisions of the said Act and in the event of inadequacy or absence of profits under Section 197 and other provisions of the said Act in any financial year, the remuneration comprising salary, perquisites, allowances & benefits and performance linked incentive, as approved herein be paid to her as minimum remuneration in accordance with the provisions of Schedule V to the Act for a period not exceeding three years in the aggregate.

   RESOLVED FURTHER that the Board of Directors of the Company or a Committee thereof, be and is hereby authorised to vary and/or revise the remuneration of Smt. Vinita Singhania as Chairperson & Managing Director from time to time within the overall limits approved herein and settle any question or difficulty in connection therewith and incidental thereto."

Regd. Office:
Jaykaypuram - 307 019
Distt. Sirohi (Rajasthan)

Date: 2nd July 2026

By Order of the Board

**Amit Chaurasia**
Company Secretary

# NOTES

(1) A Statement pursuant to Section 102 of the Companies Act, 2013 (the Act) in respect of Item Nos. 4 and 5 of the Notice set out above, is annexed hereto. The relevant details as required under Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI Listing Regulations) read with the provisions of the Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India ('SS-2') of persons seeking re-appointment as Director, is also annexed.

(2) The Ministry of Corporate Affairs (MCA) has vide its General Circular No. 20/2020 dated 05th May 2020 read with General Circular No. 03/2025 dated 22nd September 2025, allowed companies to conduct their Annual General Meetings (AGM) through Video Conference (VC) or Other Audio Visual Means (OAVM) in accordance with the requirements provided in Para 3 and 4 of the General Circular No. 20/2020 (MCA Circulars). In compliance with these MCA Circulars, applicable provisions of the Act and the SEBI Listing Regulations, the 86th AGM of the Company is being conducted through VC/OAVM Facility, which does not require physical presence of Members at a common venue. The deemed venue for the 86th AGM shall be the Registered Office of the Company.

(3) Pursuant to the provisions of the Act, a Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his / her behalf and the proxy need not be a Member of the Company. Since this AGM is being held through VC/OAVM pursuant to the MCA Circulars, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence, Proxy Form and Attendance Slip including Route Map are not annexed to this Notice.

(4) Institutional / Corporate Members (i.e. other than individuals, HUF, NRI, etc.) are required to send a scanned copy (PDF / JPG Format) of their respective Board or governing body Resolution / Authorization etc., authorizing their representative to attend the AGM through VC/OAVM on their behalf and to vote through remote E-Voting or in the AGM. The said Resolution / Authorization shall be sent at jklc.investors@jkmail.com.

(5) The Members can join the AGM held through VC/OAVM fifteen (15) minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in this Notice. The facility of participation at the AGM through VC/OAVM will be made available to at least 1,000 Members on first come first served basis. This will not include large Shareholders (holding 2% or more shareholding), Promoter / Promoter group members, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.

(6) The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act, the Register of Contracts or Arrangements in which the Directors are interested maintained under Section 189 of the Act and the relevant documents referred to in the Notice will be available electronically for inspection by the Members during the AGM.

All the relevant documents referred to in this Notice and the Statement pursuant to Section 102 of the Act will also be available electronically for inspection without any fee by the Members from the date of circulation of this Notice up to the date of the AGM on all working days during normal business hours (between 11:00 A.M. to 1:00 P.M.).

Members seeking to inspect such documents can send an e-mail to jklc.investors@jkmail.com mentioning his / her / its Folio Number / DP ID and Client ID.

Further, Members seeking any information with regard to the accounts or any matter to be considered at the AGM, are requested to write to the Company on or before 23rd July 2026 through email at jklc.investors@jkmail.com. The same will be replied by the Company suitably.

(7) **Dispatch of Notice of AGM and Annual Report through electronic mode:** In compliance with the MCA Circulars and SEBI Listing Regulation, Notice of the AGM along with the Annual Report 2025-26 is being sent only through electronic mode to those Members whose email addresses are registered with the Depository Participants (DP) / Company's Registrar and Share Transfer Agent (RTA) unless any Member has requested for a physical copy of the same.

Further, in accordance with Regulation 36(1)(b) of the SEBI Listing Regulations, a letter containing the weblink and the path for accessing the Annual Report for F.Y 2025-26 is being sent to those Members who have not registered their email address with the DP / RTA.

Members may note that the Notice and Annual Report for F.Y 2025-26 will also be available on the Company's website at https://www.jklakshmicement.com/; website of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively. Notice is also available on the website of Depository i.e. Central Depository Services (India) Limited (CDSL) at www.evotingindia.com.

In case any member is desirous of obtaining hard copy of the Annual Report for the F.Y 2025-26 and Notice of the 86th AGM of the Company, may send request to the Company's email address at jklc.investors@jkmail.com mentioning Folio No. / DP ID and Client ID.

For receiving Notice and Annual Report from the Company electronically, Members are requested to write to the Company with details of Folio No. / DP ID / Client ID and attaching a self-attested copy of PAN at jklc.investors@jkmail.com or admin@mcsregistrars.com.

(8) INSTRUCTIONS FOR E-VOTING AND JOINING THE AGM THROUGH VC/OVAM ARE AS FOLLOWS:

(A) In compliance with the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014, Regulation 44 of the SEBI Listing Regulations and SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January 2026 in relation to e-Voting Facility provided by Listed Entities, the Company is pleased to provide Members, facility to exercise their right to vote at the 86th AGM by electronic means and the business may be transacted through remote e-Voting (e-Voting) services provided by CDSL. Remote e-Voting is optional. The facility of e-Voting shall also be made available at the AGM and Members attending the AGM who have not cast their vote by remote e-Voting shall be able to exercise their right to cast vote during the AGM.

**(B) The instructions for Members for remote e-Voting are as under:**

(i) The remote e-Voting period begins on Saturday, 25th July 2026 (10:00 A.M.) and ends on Wednesday, 29th July 2026 (5:00 P.M.). During this period, Members of the Company, holding shares either in physical form or in dematerialized form, as on Thursday, 23rd July 2026 i.e. cut-off date, may cast their vote electronically. The e-Voting module shall be disabled by CDSL for voting thereafter.

(ii) Members who have already voted prior to the meeting date would not be entitled to vote on the date of AGM.

**(C) Login method for E-Voting and joining virtual meeting for Individual Members holding securities in demat mode.**

In terms of SEBI Master Circular dated 30th January 2026 on E-Voting facility provided by Listed Entities, E-Voting process has been enabled for all the individual demat account holders, by way of single login credential, through their demat accounts / websites of Depositories / Depository Participants (DPs) in order to increase the efficiency of the voting process. Individual demat account holders would be able to cast their vote without having to register again with the e-Voting service provider (ESP), thereby, not only facilitating seamless authentication but also ease and convenience of participating in e-Voting process. **Members are advised to register / update their mobile number and e-mail ID with their DPs in order to access e-Voting facility and / or attend the AGM.**

Individual Members holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and DPs.

| Type of Members | Login Method |
|---|---|
| Individual Members holding shares in Demat mode with CDSL Depository | Users who have opted for Easi / Easiest facility:<br>(i) Members, can login through their existing User Id and Password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & My Easi New (Token)Tab.<br>(ii) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-Voting is in progress as per the information provided by company. On clicking the e-Voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there are also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.<br>(iii) If the user is not registered for Easi / Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & My Easi New (Token) Tab and then click on registration option.<br>(iv) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile Number & Email Id as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-Voting is in progress and also able to directly access the system of all e-Voting Service Providers. |

| Type of Members | Login Method |
|---|---|
| Individual Members holding shares in demat mode with NSDL Depository | **Users registered for NSDL IDeAS facility:**<br>(i) Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section.<br>(ii) A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services.<br>(iii) Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.<br>**Users not registered for IDeAS e-Services:**<br>If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS" Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp<br>Visit the e-Voting website of NSDL<br>(i) After successfully registering on IDeAS, Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder / Member' section.<br>(ii) A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number held with NSDL), Password / OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page.<br>(iii) Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.<br>**For OTP based login:**<br>You can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp<br>You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN, Verification code and generate OTP. Enter the OTP received on registered Email Id / Mobile Number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on Company Name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period. |
| Individual Members (holding Shares in demat mode) login through their Depository Participants (DP) | (i) You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After successful login, you will be able to see e-Voting option.<br>(ii) Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository website after successful authentication, wherein you can see e-Voting feature.<br>(iii) Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. |

**Important note:** Members who are unable to retrieve Password are advised to use Forget User ID and Forget Password option available at abovementioned website(s).

Individual Members holding shares in demat mode who need assistance for any technical issues related to login through Depository i.e. NSDL and CDSL may reach out to below helpdesk:

| Login type | Helpdesk details |
|---|---|
| Individual Members holding shares in Demat mode with CDSL | Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 2109911 |
| Individual Members holding shares in Demat mode with NSDL | Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 022-4886 7000 |

**(D) Login method for E-Voting and joining virtual meeting by Members (other than Individual Members) holding shares in Demat mode & all Members holding shares in Physical mode**

(a) The Members should log on to the e-Voting website www.evotingindia.com

(b) Click on "Shareholders / Members" module.

(c) Now enter your User ID

(i) For CDSL: 16 digits beneficiary ID;

(ii) For NSDL: 8 Character DP ID followed by 8 Digits Client ID;

(iii) Members holding Shares in Physical Form should enter Folio Number registered with the Company.

OR

Alternatively, if you are registered for CDSL's EASI/EASIEST e-services, you can log-in at https://www.cdslindia.com from Login - New system Myeasi using your login credentials. Once you successfully log-in to CDSL's EASI/EASIEST e-services, click on e-Voting option and proceed directly to cast your vote electronically.

(d) Next enter the Image Verification as displayed and Click on Login.

(e) If you are holding shares in Demat form and had logged on to www.evotingindia.com and voted on an earlier e-Voting of any company, then your existing password is to be used.

(f) If you are a first time user follow the steps given below:

| | For Members holding shares in Demat Form (other than Individuals) and Physical Form |
|---|---|
| PAN | Enter your 10 digit alpha-numeric PAN issued by Income Tax Department (Applicable for both Demat Members as well as Physical Members)<br><br>Members who have not updated their PAN with the Company / Depository Participant are requested to use the sequence number sent by Company / MCS Share Transfer Agent Ltd., Registrar and Share Transfer Agent (RTA) or contact Company / RTA. |
| Dividend Bank Details OR Date of Birth (DOB) | Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the Company's records in order to login. If both the details are not recorded with the depository or company, please enter the Member Id / folio number in the Dividend Bank details field as mentioned in instruction D(c)(iii). |

(g) After entering these details appropriately, click on "SUBMIT" tab.

(h) Members holding shares in physical form will then directly reach the Company selection screen. However, Member holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-Voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

(i) For Members holding shares in physical form, the details can be used only for e-Voting on the resolutions contained in this Notice.

(j) Click on the EVSN for JK Lakshmi Cement Limited.

(k) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.

(l) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.

(m) After selecting the resolution which you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.

(n) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

(o) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.

(p) If a demat account holder has forgotten the login password, enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.

(9) Information and Instructions for Members attending the AGM through VC/OVAM are as under:

(a) Member will be provided with a facility to attend the AGM through VC/OAVM through the CDSL e-Voting system. The link for VC/OAVM will be available in Shareholder / Members login where the EVSN of Company will be displayed.

(b) Members are encouraged to join the Meeting through Laptops / IPads for better experience.

(c) Further, Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.

(d) Please note that Participants connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio / Video loss due to fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

(e) Members who would like to express their views / ask questions during the AGM may register themselves as a Speaker by sending their request during 20th July 2026 to 24th July 2026 mentioning their name, demat account number / folio number, registered email id and mobile number at jklc.investors@jkmail.com. The Members who do not wish to speak during the AGM but have queries may send their queries on or before 23rd July 2026 mentioning their name, demat account number / folio number, email id and mobile number at jklc.investors@jkmail.com. These queries will be replied by the Company suitably.

(f) Those Members who have registered themselves as a Speaker will only be allowed to express their views / ask questions during the meeting. The Company reserves the right to restrict the number of questions and number of Speakers, depending upon availability of time as appropriate for smooth conduct of the AGM.

(g) In case of joint holders attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote at the AGM.

(10) Members attending the AGM through VC / OAVM shall be reckoned for the purpose of quorum under Section 103 of the Act.

(11) Instructions for Members for e-Voting during the AGM are as under:

(a) The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for Remote e-Voting.

(b) Only those Members, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.

(c) If Votes are cast by the Members through the e-Voting available during the AGM and if the same Members have not participated in the meeting through VC/OAVM facility, then the votes cast by such Members shall be considered invalid as the facility of e-Voting during the meeting is available only to the Members attending the meeting.

(d) Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

(12) Other Common Instructions:

(a) Facility for Non - Individual Members and Custodians - Remote e-Voting

- Non-Individual Members (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the "Corporates" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com

- After receiving the login details a Compliance User would be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login should be mailed to helpdesk.evoting@cdslindia.com and on approval of the accounts they would be able to cast their vote.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively, Non-Individual Members are required to send the relevant Board Resolution / Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address at jklc.investors@jkmail.com, if they have voted from individual tab and not uploaded same in the CDSL e-Voting system for the scrutinizer to verify the same.

(b) If you have any queries or issues regarding attending AGM & e-Voting from the e-Voting System, you may refer the Frequently Asked Questions ("FAQs") and e-Voting manual available at www.evotingindia.com, under **HELP** section or contact Shri Rakesh Dalvi, AVP, Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N. M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call on 1800 2109911.

(c) The voting rights of Members shall be in proportion to their shareholding in the paid-up equity share capital of the Company as on the Cut-off date and a person who is not a Member as on the Cut-off date should treat the Notice for information purpose only.

(d) Any person, who acquires shares of the Company and become Member of the Company after dispatch of the Notice and holding shares as on the cut-off date may follow the same instructions as mentioned above for e-Voting.

(e) The Company has opted to provide the same electronic voting system at the Meeting, as used during remote e-Voting, and the said facility shall be operational till all the resolutions proposed in the Notice are considered and voted upon at the Meeting and may be used for voting only by the Members holding shares as on the cut-off date who are attending the Meeting and who have not already cast their vote(s) through remote e-Voting.

(f) The Company has appointed Dr. Ronak Jhuthawat (Certificate of Practice No - 12094) of M/s Ronak Jhuthawat & Co., Company Secretaries (Unique Code:P2025RJ104300), as Scrutiniser and Ms. Monika Jain (Certificate of Practice No. 22831) of M/s Monika Jain & Associates, Company Secretaries, as Alternate Scrutinizer, to scrutinise the process of remote e-Voting and voting on the date of the AGM in a fair and transparent manner.

(g) The Scrutiniser will, after the conclusion of e-Voting at the Meeting, scrutinise the votes cast at the Meeting and votes cast through remote e-Voting, make a consolidated Scrutiniser's Report and submit the same to the Chairperson & Managing Director or failing her President & Director or failing him, the Company Secretary, who shall countersign the same. The results declared along with the consolidated Scrutinizer's Report shall be placed on the Company's website at https://www.jklakshmicement.com/ and on the website of CDSL at www.evotingindia.com and shall simultaneously be forwarded to the Stock Exchanges. The results of the voting will also be displayed at the Notice Board at the Registered and the Administrative Office of the Company.

(h) A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date and who has not cast vote by remote e-Voting and being present at the AGM only shall be entitled to vote at the AGM.

(13) The Company has fixed **Friday, 17th July 2026** as Record Date for determining Members entitled for payment of dividend of ₹6.50/- per Equity Share of ₹5/- each (130%) for the F.Y. 2025-26, if declared at this AGM.

(14) **Dividend:** The Dividend of ₹6.50/- per Equity Share of ₹5/- each (130%) as recommended by the Board of Directors, if declared at the AGM, will be paid within three to four weeks of the date of the AGM to the Members whose names are borne on the Company's Register of Members on aforesaid Record Date or to their mandates. In respect of Shares held in dematerialised form, the Dividend will be paid on the basis of details of Beneficial ownership received as of the aforesaid Record Date from the Depositories for this purpose.

Pursuant to Finance Act, 2020, dividend income is taxable in the hands of Members w.e.f. 1st April, 2020 and the Company is required to deduct tax at source from dividend paid to Members at the prescribed rates. For the prescribed rates for various categories, please refer to the Income Tax Act, 2025 as well as our detailed communication already sent to the Members through E-mail which is available at https://www.jklakshmicement.com/tds-communication-2026-27/. The Members are requested to update their PAN with their Depository Participant (if shares held in electronic form) and Company / RTA (if shares held in physical form).

(15) **Special Window for Transfer and Dematerialisation of Physical Shares:** A special window has been re-opened from 5th February 2026 till 4th February 2027 for Transfer and Dematerialisation of physical shares. This facility is available for transfer and dematerialisation of physical shares which were sold / purchased prior to 1st April 2019. The special window shall also be available for such transfer requests which were submitted earlier but were rejected / returned / not attended due to deficiency in the documents / process or otherwise. The shares so transferred during the above window, shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer of shares. Eligible Investors are encouraged to avail advantage of this opportunity by furnishing the requisite documents to the Company's Registrar and Share Transfer Agent (RTA)- MCS Share Transfer Agent Ltd., 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase-1, New Delhi-110020; Phone Nos. 011-41406149/41406150/41406151 and Email: admin@mcsregistrars.com Transfer requests submitted after 4th February 2027 will not be accepted by the Company / RTA.

(16) The Investor Education and Protection Fund Authority (IEPFA) has initiated a second 100 days campaign titled "Saksham Niveshak" from 1st April 2026 to 9th July 2026 with an objective to encourage Shareholders to claim their unpaid Dividend(s), to ensure that the equity shares along with corporate benefits accruing on such shares, are not transferred to the Investor Education and Protection Fund. In this regard, the Company had published a newspaper advertisement on 1st May 2026 requesting concerned shareholders to take the necessary steps for claiming their unpaid Dividend(s).

**STATEMENT UNDER SECTION 102 OF THE COMPANIES ACT, 2013**

Item No. 4

The Board of Directors of the Company at its meeting held on 20th May 2026, appointed M/s R.J. Goel & Co., Cost Accountants as the Cost Auditors, as recommended by the Audit Committee, to conduct the audit of the cost records of the Company for the F.Y 2026-27 commencing from 1st April 2026 at a remuneration as mentioned in the Resolution.

Pursuant to Section 148 of the Companies Act, 2013 read with Rules made thereunder, remuneration payable to the Cost Auditors is required to be ratified by the Members of the Company. The Resolution is accordingly recommended by the Board of Directors for approval of the Members by means of an Ordinary Resolution.

None of the Directors, Key Managerial Personnel of the Company and/or their relatives are in any way concerned or interested, financially or otherwise, in the aforesaid resolution.

Item No. 5

As the Members are aware, Smt. Vinita Singhania (DIN 00042983) was re-appointed as Managing Director of the Company for a period of five years w.e.f. 1st August 2021 at the 81st Annual General Meeting (AGM) held on 26th August 2021 by means of a Special Resolution passed at the said AGM. Accordingly, her present tenure shall expire on 31st July 2026.

The Board of Directors of the Company (Board) based on recommendation of the Nomination and Remuneration Committee of the Directors (NRC) has re-appointed Smt. Vinita Singhania as Chairperson & Managing Director for a further period of five years w.e.f. 1st August 2026 till 31st July 2031 pursuant to the provisions of Sections 196, 197, 198 & 203 read with Schedule V to the Companies Act, 2013 (Act) and the Rules made thereunder, Regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and all other applicable provisions, if any, of the Act and the Listing Regulations, on the terms and remuneration determined by the NRC, set out hereinafter, subject to the requisite approval of Members of the Company.

In terms of Schedule V to the Act, the relevant details are as under:

I. General Information:

1) **Nature of Industry:** Cement.

2) **Date or expected date of commencement of commercial production:** JK Lakshmi Cement plant of the Company was commissioned in the year 1982.

3) **In case of new companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus:** Not Applicable.

4) **Financial Performance based on given indicators:**

| Particulars for the Financial Year ended 31st March 2026 | ₹ in Crore |
|---|---|
| Sales and Other Income | 6,879.10 |
| Profit before Interest, Depreciation, Tax and Exceptional item | 1,127.90 |
| Profit before Depreciation, Tax and Exceptional item | 916.99 |
| Profit After Tax | 430.34 |

5) Foreign investments or collaborations, if any: Not Applicable

II. Information about the Appointee:

1) **Background Details:** Smt. Vinita Singhania, aged 74 years, is a businesswoman and an industrialist, with diversified and rich business experience of about 37 years. Smt. Singhania has been Director of several industrial and other companies. She has long experience of managing cement business and actively interacts with various association of cement industry on important issues. Smt. Singhania has been the Managing Director of the Company since 2001 and was elevated to the position of Vice Chairman & Managing Director in 2013. Effective from 1st April 2024, she was redesignated as Chairperson & Managing Director of the Company on the existing terms & conditions including remuneration. Smt. Singhania is also the Chairperson of Company's CSR & Sustainability Committee and a member of Nomination and Remuneration Committee, Stakeholders Relationship Committee and Risk Management Committee. Vested with substantial powers of management under the superintendence, control and direction of the Board of Directors of the Company, Smt. Singhania looks after planning, co-ordination and overall operations of the Company, interaction with associations of the cement industry and HRD function of the Company. She has been instrumental in shaping the HR culture of the Company. Under the dynamic guidance and supervision of Smt. Singhania, the Company has undertaken various efficiency improvements and capacity enhancement projects. Establishment of RMC Plants spreading over the Northern and Eastern part of India as well as introducing newer product lines like POP and AAC Blocks have added value to the Company's growth. The Company has also been regularly paying Dividend to the Shareholders since 2006-07. The Company has not made any default in repayment of its financial obligations or public deposits.

   Smt. Vinita Singhania has been taking keen interest in promoting CSR activities ever since the Company commenced operations. It is also noteworthy to mention that the Company has been regularly receiving awards in different categories, such as - environment, safety, quality, CSR, HR, etc. The Mission statement of the Company unequivocally state to be a "socially responsible corporate citizen". One of our prime initiatives in the area of health called "Naya Savera" - a CSR project at Pindwara block of Sirohi district in Rajasthan which was launched in 2004, a decade before the CSR law was enacted in 2013 by the Govt. of India, is a classic example of her vision and social commitment. The major CSR thrust areas of the organization are education, skill development with focus on women & youth, health, water, sanitation, livelihoods, community development, etc. The community CSR projects are in the states of Rajasthan, Haryana, Chhattisgarh and Gujarat and having direct coverage of over 3.25 lakh beneficiaries under its various CSR projects. Smt. Singhania strongly believes that an organization grows on the firm shoulders of its people. Empowering people at all levels, continuously enhancing their capabilities and exposing them to new challenges also remain her priority.

   **Positions held / Awards bestowed:** Smt. Singhania has the distinction of being the first woman President of Cement Manufacturers Association (CMA) as well as National Council for Cement and Building Materials (NCBM). She was elected unanimously as the President CMA in October 2009. Contributions made by Smt. Singhania have also been recognized by various awards like 'Woman of the Year' by Uday India; Construction Woman of the year 2016 by Construction Times and Most Powerful Woman of the Year by India Today. Adding yet another accolade to her long list of achievements, Smt. Singhania was the much-deserved recipient of the Mahatma Gandhi Award on 1st October 2019 for her innumerable accomplishments and keen business acumen at the helm of JK Lakshmi Cement Limited. In 2022, she has been conferred with Ladies FICCI FLO awards of excellence for Excellence in Entrepreneurship and also got 'Best Family Business Award' led by Women by Money Control Pro (Network18). In 2023, she has been conferred with Prestigious Lifetime Achievement Award at the 7th India Cement Review. Further, she has been honoured with the "Women Achiever in Infrastructure 2025" at the 10th addition of ET Now Infra Focus Summit and Awards and recently been recognized among the "Top 100 Most Influential Women 2026" in March 2026 edition of Business World Magazine.

2) **Past Remuneration:** Smt. Vinita Singhania was re-appointed as Managing Director of the Company for a period of five years commencing 1st August 2021 on the terms and remuneration approved by the Members at the AGM held on 26th August 2021. During the F.Y. 2025-26, Smt. Singhania was paid remuneration (excluding Commission payable - ₹15 Crore) of ₹13.68 Crore.

3) **Recognition or awards of the Company:** Under the dynamic leadership of Smt. Vinita Singhania, Chairperson & Managing Director, the Company has been bestowed with several prestigious awards on both national and international level. Some of the accolades and awards received during F.Y 2025-26 are as follows:

   - The Company was recognized among the Top 5 Cement Companies to Work for in India at the India HR Summit & Awards 2025 held in New Delhi;

- Excellence in Sustainability (Manufacturing Sector) - 1st Runner-Up and the Jury Choice Award for Outstanding Contribution to Circular Economy at the 3rd Edition of the Annual Sustainability Symposium & Excellence Awards 2025, organized by the Indian Chamber of Commerce at India Habitat Centre, New Delhi.
- Second Fastest Growing Company (Medium Category) in India by Indian Cement Review.

4) Job Profile and her suitability:

Smt. Vinita Singhania, Chairperson & Managing Director of the Company is entrusted with substantial powers of management of the affairs of the Company under the superintendence, control and direction of Board of Directors. She has a very good and rich experience of managing cement business and looks after planning, co-ordination and control of production, sales & developmental activities and overall operations of the Company. She has been instrumental in shaping the HR culture of the Company. Under her leadership, the Company's total Cement capacity during the last 5 years has increased by over 28% from 14 Million Tonnes to 18 Million Tonnes with a corresponding increase in the Turnover to a present level of around ₹6,800 Crore.

The Company remains committed to pursuing the long term interest of all Stakeholders, which includes recruiting and retaining an Industry proven management team. The responsibilities of the managerial personnel have increased substantially with the growth of the Company. Smt. Vinita Singhania has held the business strong in the midst of slow down and intensifying competition in the cement industry. In her visionary leadership, JK Lakshmi Cement Ltd. has been one of the champions of inclusive growth and had been undertaking community development projects for overall development and welfare of communities around its business and plant locations. The Company aspires to be a leading company in the Indian cement industry while maintaining a clear focus on social upliftment and environment protection to the realization of a truly empowered society. Her unflinching commitment for inclusive growth model fosters a passion for changing the lives of local communities that the Company operates in. She has laid great emphasis on CSR activities of the Company and the Company has made significant contributions in CSR activities in the areas of health, water, sanitation, education, skill development, livelihoods, community development, etc.

5) Remuneration proposed: The NRC and the Board at their respective meetings held on 20th May 2026, have approved the following terms of remuneration of Smt. Vinita Singhania for a period of five years w.e.f. 1st August 2026:

(A) Salary: ₹100 Lakh per month with such increments as may be decided by the Board from time to time in the salary range of ₹90 Lakh per month to ₹140 Lakh per month.

(B) Perquisites, Allowances and Benefits: Free furnished residential accommodation or house rent allowance in lieu thereto together with furnishings, gas, electricity, water and other amenities, car(s) with driver(s), reimbursement of health insurance premium and/or medical expenses incurred in India or abroad including hospitalization and surgical charges for self and family and travel relating thereto; and other perquisites, allowances and benefits including but not restricted to reimbursement of expenses on servants, telephones, leave travel including foreign travel for self and family, fees of clubs, personal accident insurance etc. and any other perquisites, allowances and benefits as may be sanctioned by the Board from time to time. The perquisites shall be evaluated as per actual cost or the Income-tax Rules, as applicable.

(C) Performance Linked Incentive, as may be decided by the Board from time to time.

(D) Commission: To be decided by the Board such that total remuneration including Commission shall not exceed the limits specified under Section 197 of the Act.

(E) Contribution to Provident Fund and Superannuation Fund or Annuity Fund as per rules of the Company.

(F) Gratuity at the rate of 15 days salary for each completed year of service.

(G) Encashment of unavailed leave.

(H) The Board may, from time to time, increase, modify, vary or alter the salary (including salary range), perquisites, allowances, Performance Linked Incentive and other benefits subject to the limits approved herein.

(I) In the event of inadequacy or absence of profits under Section 197 and other applicable provisions of the Act in any financial year or years, the Chairperson & Managing Director shall be entitled to such remuneration as may be permissible under the applicable provisions of the Act, as specified in paras A, B & C above, as minimum remuneration and be also entitled to perquisites mentioned in paras E, F and G above, which shall not be included in the computation of the ceiling on minimum remuneration in terms of provisions of Section IV of Part II of Schedule V to the Act or any statutory modification or re-enactment thereof.

6) **Comparative Remuneration Profile with respect to industry, size of the Company, profile of the position and person:** The executive remuneration in the industry is on the rise. The NRC perused the remuneration of managerial personnel prevalent in the industry and other companies comparable with the size of the Company, industry benchmarks in general, financial position of the Company, past performance and remuneration, profile and responsibilities of Smt. Vinita Singhania, Chairperson & Managing Director and other relevant factors while determining her remuneration as proposed herein above.

7) **Pecuniary relationship directly or indirectly with the Company or relationship with the managerial personnel, if any:** Besides the remuneration proposed herein, Smt. Vinita Singhania does not have any pecuniary relationship with the Company. Smt. Singhania is related to Shri Shrivats Singhania, Deputy Managing Director of the Company. Except this, Smt. Singhania is not related to any other Director and Key Managerial Personnel of the Company.

III Other Information:

1) **Reasons of loss or inadequate profits:** At present, the Company is having adequate profits. However, the re-appointment is for a period of five years commencing from 1st August 2026. Future trend in Company's profitability will largely depend on state of Economy in general and the Cement Industry in particular, business environment, growth & rise in demand and price, cost of inputs and other relevant factors. Therefore, the limits specified under Section 197(1) read with Schedule V to the Act may be exceeded during the term of re-appointment.

2) **Steps taken or proposed to be taken for improvement and expected increase in productivity and profits in measurable terms:** The Company is conscious about enhancing productivity in all spheres of its operations and has taken various initiatives towards cost control in all systems and processes and efficiency improvement on one hand and increasing market share through introduction of Value Added Products, Better Product Mix and strengthening Brand Building exercise, on the other. The Management has adopted focused business strategies including various Cost Cutting Initiatives apart from improving Sales Volume and also the Net Sales Realization in various markets, resulting in the Company achieving for F.Y 2025-26 Turnover of around ₹6,800 Crore and Net Profit of ₹430 Crore. Further, during the said financial year, the Company has implemented the Composite Scheme of Amalgamation & Arrangement (Scheme) for Amalgamation of 3 erstwhile Subsidiaries viz: Udaipur Cement Works Ltd., Hansdeep Industries & Trading Company Ltd. & Hidrive Developers and Industries Ltd. into and with the Company resulting into increased synergical benefits in Manufacturing, Distribution Process & Logistics alignment reducing time to market & benefitting customers and reduction in Fixed Costs & other benefits of Economies of Scale including common procurement. The Scheme consolidated the Cement Assets of all the 4 Entities into a Single Business Focused Listed Entity making a Stronger Balance Sheet. Consolidated Cash Flows are now available in a Single Entity enabling faster Growth. Besides this, the Company has:

(a) Made investments in Renewable Power companies from time to time for putting up Solar Power Projects under Captive Power Route to reduce the Power Cost of the Company;

(b) Acquired 77.96% equity shareholding in NECEM Cements Limited, resulting in it becoming a Subsidiary of the Company. This strategic acquisition is expected to strengthen the Company's presence in the North- Eastern region of India and provide access to substantial limestone reserves, thereby supporting the long-term sustainability and growth of the Company's operations in the North-Eastern region.

(c) Successfully commissioned the additional Grinding Unit of 13.50 Lakh Tonnes Per Annum at Surat.

(d) Undertaken expansion of Integrated Cement Plant at Durg in Chhattisgarh which shall be implemented in phases to be fully completed by March 2028. After completion of this Project, the Clinker capacity of the Company shall increase from 10 MTPA to 12.3 MTPA and Cement capacity from 18 MTPA to 22.6 MTPA.

(e) Participated in the e-auction conducted by the Govt. of Assam wherein the Company has been declared as the 'Preferred Bidder' for three Limestone Blocks measuring total area of 605 ha by Assam Mineral Development Corporation Ltd. in the State of Assam.

The Company is taking active measures to expand its geographical footprints across the country. With these measures, the Management is confident to achieve sustained revenue growth in the years to come.

3) The Company has not committed any default in payment of dues to any bank or public financial institution or deposit-holder or any other secured creditor in the preceding Financial Year.

IV **Disclosures:** Requisite details with respect to remuneration of Managerial Persons and other connected matters including notice period and severance fee are given in the Corporate Governance Section of the Annual Report for the F.Y 2025-26. Further, Smt. Vinita Singhania is not debarred from holding the office of Director by virtue of any order of Securities and Exchange Board of India or any other such Authority.

Copies of the draft Contract / Memorandum setting out the terms and conditions of the re-appointment of Smt. Vinita Singhania as Chairperson & Managing Director of the Company, will be available for inspection by the Members at the Registered Office of the Company on any working day during normal business hours (11:00 A.M to 1:00 P.M) upto and including the date of this AGM.

Smt. Vinita Singhania for herself, Shri Shrivats Singhania as Deputy Managing Director and relative of Smt. Vinita Singhania and their relatives to the extent of their shareholding, if any, in the Company, may be deemed to be concerned or interested, financially or otherwise, in the Resolution as set out at Item No. 5 of the Notice. None of the other Directors, Key Managerial Personnel of the Company and/or their relatives are in any way concerned or interested, financially or otherwise in the said Resolution.

Smt. Vinita Singhania's visionary leadership, mature business acumen, and extensive industry experience have been instrumental in consistently driving the Company's growth and corporate governance standards. Considering her robust professional drive, and deep institutional knowledge, the Board of Directors is of the firm view that her re-appointment as Chairperson & Managing Director is absolutely vital. Her continued guidance remains crucial for navigating dynamic market conditions and successfully executing long-term strategic projects, which is in the paramount interest of the Company and its stakeholders. Accordingly, the Board recommends the Resolution set out at Item No. 5 of the Notice for the approval of the Members by way of a Special Resolution.

Regd. Office:
Jaykaypuram - 307 019
Distt. Sirohi (Rajasthan)

Date: 2nd July 2026

By Order of the Board

**Amit Chaurasia**
Company Secretary

Details of Directors proposed to be re-appointed

| Name | Dr. Arun Kumar Shukla | Smt. Vinita Singhania |
|---|---|---|
| DIN | 09604989 | 00042983 |
| Age (in years) | 56 | 74 |
| Qualification & Experience (including expertise in specific functional area) | B.E. in Civil, an alumnus of IIM, Calcutta, and has done leadership and general management program from INSEAD, France, with three decades of experience in leadership roles across Cement & Steel Industries. Further, he has also pursued his PhD in Strategic Management from IIM Ranchi in March 2026. | Graduate. Rich business experience including in managing cement business. Also refer to details given in the Statement to Item No. 5 of this Notice pursuant to Section 102 of the Companies Act, 2013. |
| Date of Appointment on the Board | $1^{st}$ August 2022 | $11^{th}$ August 1989 |
| Directorships held in other public companies as on the date of this AGM Notice.<br>*Listed Entity | • JKLC Employees' Welfare Association Limited<br>• NECEM Cements Limited<br>• Agrani Cement Private Limited<br>• Mahabal Cement Private Limited<br>• Avichal Cement Private Limited<br>• Trivikram Cement Private Limited | • JK Paper Ltd.*<br>• Bengal & Assam Company Ltd.*<br>• HEG Ltd.*<br>• JKLC Employees' Welfare Association Ltd. |
| Memberships / Chairmanships of committees of other public companies as on the date of this AGM Notice. [includes only Audit Committee and Stakeholders' Relationship Committee in terms of Regulation 26 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015] | NIL | NIL |
| Listed entities from which the Director resigned in last 3 years | NIL | NIL |
| Number of Equity Shares held in the Company | NIL | 4,07,958 |
| No. of Board Meetings attended during the F.Y 2025-26 | Five | Five |
| Terms & conditions of appointment / re-appointment | The terms and conditions of re-appointment including remuneration of Dr. Arun Kumar Shukla as President & Director of the Company are as approved by the Members at the $85^{th}$ Annual General Meeting (AGM) held on $26^{th}$ September 2025. | Please refer details given in the Statement to Item No. 5 of this Notice pursuant to Section 102 of the Companies Act, 2013 |
| Details of remuneration last drawn | ₹6.34 Cr. (excluding Commission payable - ₹0.50 Cr.) for the F.Y 2025-26. | ₹13.68 Cr. (excluding Commission payable - ₹15 Cr.) for the F.Y 2025-26. |
| Remuneration proposed to be paid | As approved by the Members at the $85^{th}$ AGM held on $26^{th}$ September 2025 | Please refer details given in the Statement to Item No. 5 of this Notice pursuant to Section 102 of the Companies Act, 2013 |
| Relationships with other Directors /KMP | NIL | Smt. Vinita Singhania and Shri Shrivats Singhania (Deputy Managing Director) are related to each other being relatives. |

# FOR ATTENTION OF THE MEMBERS

(1) Members are requested to intimate and/or update changes, if any, pertaining to their name and KYC details such as postal address, e-mail address, telephone / mobile numbers, Permanent Account Number (PAN), mandates, nominations, bank details such as name of the bank and branch details, bank account number, MICR code, IFSC code, etc.:

a. **For shares held in electronic form:** to their Depository Participants (DPs)

b. **For shares held in physical form:** to the Company's Registrar and Share Transfer Agent (RTA), MCS Limited (Unit: JK Lakshmi Cement Limited), Kind Attention: Shri Ajay Dalal, 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020, E-mail: admin@mcsregistrars.com, Ph: 011-41406149-52 in prescribed Form ISR-1 and other forms pursuant to SEBI Master Circular No. **HO/38/13/(4)2026-MIRSD-POD/I/4298/2026 dated 6th February 2026.** The Company would send letters for furnishing the required details to RTA. Members may access the said Letter as and when dispatched and relevant Forms available on the website of the Company at https://www.jklakshmicement.com/kyc-documents/.

(2) Members may note that SEBI vide afore-mentioned Master Circular has mandated the listed companies to issue securities in dematerialized form only while processing service requests viz. Issue of duplicate securities certificate; claim from unclaimed suspense account; renewal / exchange of securities certificate; endorsement; sub-division / splitting of securities certificate; consolidation of securities certificates / folios; transmission and transposition. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR - 4, the format of which is available on the website of the Company at https://www.jklakshmicement.com/kyc-documents/.

(3) Investor Grievances can be lodged electronically with the RTA. Please log on to www.mcsregistrars.com and click on Investors Services to register your queries/ grievances which will be promptly responded by the RTA. Please write to the Company Secretary at Secretarial Department at Gulab Bhawan (Rear Block), 3rd Floor, 6A, Bahadur Shah Zafar Marg, New Delhi - 110002 or E-mail: jklc.investors@jkmail.com in case RTA's response is not received within a week's time.

(4) Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the Company or the RTA, the details of such folios together with the Share Certificates along with the requisite KYC Documents for consolidating their holdings in one folio. Requests for consolidation of Share Certificates shall be processed in dematerialized form.

(5) Investor Education and Protection Fund:

(a) Unclaimed Dividend - Transfer to Investor Education and Protection Fund

Pursuant to Sections 124, 125 and other applicable provisions, if any, of the Companies Act, 2013 (Act) read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (IEPF Rules), as amended from time to time, the unclaimed dividend shall be transferred to the Investor Education and Protection Fund (IEPF) within 30 days from the due date of transfer i.e. on expiry of 7 years from the date of transfer of such dividend to the Unpaid Dividend Account of the Company.

Accordingly, the unclaimed dividend will be transferred to the IEPF as under:

| Dividend | Due date for transfer to the IEPF |
|---|---|
| Financial Year ended 31.03.2019 - 15% Dividend | 4th October 2026 |
| Interim Dividend during Financial Year ended 31.03.2020 - 50% Dividend | 19th April 2027 |
| Financial Year ended 31.03.2021 - 75% Dividend | 30th September 2028 |

Members who have not claimed their dividend for the said Financial Years may write to the Company Secretary for payment at the Secretarial Department at Gulab Bhawan (Rear Block), 3rd Floor, 6A, Bahadur Shah Zafar Marg, New Delhi - 110 002.

The unclaimed dividend in respect of the prior years have already been transferred to the General Revenue Account of the Central Government or the IEPF, as the case may be, as per the provisions of the said Act read with the relevant Rules framed thereunder.

(b) Pursuant to Section 124(6) of the Act read with the IEPF Rules, the Company has during F.Y 2025-26 transferred all the shares in respect of which dividend had remained unpaid / unclaimed for seven consecutive years or more to IEPF Authority within the prescribed time. The details of shares transferred to the IEPF Authority are available on the website of the Company.

With respect to dividend and shares due for transfer in the F.Y 2026-27, the Company has sent notice to all the Members whose dividends are lying unclaimed for seven consecutive years or more to claim the same at the earliest.

(c) Members may note that shares as well as unclaimed dividend transferred to the IEPF Authority can be claimed back. Concerned Members are advised to contact the Company for claiming the shares and / or refund of dividend from the IEPF Authority.

(6) Nomination: Pursuant to Section 72 of the Act and relevant SEBI Circular, the facility for making nomination is available for the Members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. If a Member desires to opt out or cancel the earlier nomination and record a fresh nomination, he/ she may submit the same in Form ISR-3 or SH-14 as the case may be. The said forms can be downloaded from the Company's website at https://www.jklakshmicement.com/kyc-documents/. Members are requested to submit the said details to their DP in case the shares are held by them in dematerialized form and to RTA in case the shares are held in physical form.

(7) Manner of Payment of Dividend: As per SEBI Master Circular dated 6th February 2026, dividend to shareholders who are holding shares in physical form, shall be paid only through electronic mode. Such payment shall be made only after the shareholders furnish their PAN, contact details (postal address with PIN and mobile number), Bank Account details and Specimen Signature (KYC).

(8) To eliminate all risks associated with physical shares and avail various benefits of dematerialization, Members are advised to dematerialize the shares held by them in physical form. Members can contact the Company's RTA for assistance in this regard. Dematerialisation facility is available both on NSDL and CDSL. Company's ISIN is INE786A01032.

(9) Members are requested to quote their Folio No. / DPID - Client ID and details of shares held in physical / dematerialised forms, e-mail IDs and Mobile / Telephone / Fax Nos. for prompt reply to their communications.

(10) Pursuant to the Composite Scheme of Amalgamation & Arrangement for amalgamation of three erstwhile subsidiaries viz. Udaipur Cement Works Ltd. (UCWL), Hansdeep Industries & Trading Company Ltd. and Hidrive Developers and Industries Limited into and with JK Lakshmi Cement Ltd. (Company) (Scheme), above three subsidiaries got amalgamated into and with the Company, effective from 31st July 2025. Under the Scheme, eligible shareholders of UCWL were issued and allotted 4 equity shares of ₹5 each fully paid-up of the Company for 100 equity shares of ₹4 each fully paid-up of UCWL (Share Swap Ratio) held as on the Record Date i.e. 25th August 2025. In accordance with Clause 3.5.14 of the Scheme, where an eligible UCWL's shareholder became entitled to a fractional share of the Company as per the above Share Swap Ratio, no such fractional share was issued. Instead, all such fractional entitlements were consolidated, rounded up to the next whole number and issued consolidated number of shares to 'President & Director' of the Company in trust which were sold in the open market and net sale proceeds thereof were distributed electronically to the respective eligible UCWL's shareholders in the same proportion as that of their fractional entitlement, directly into their bank accounts registered with the Company's RTA / DPs, as the case may be. All such shareholders whose bank account details were not registered with the Company's RTA / DP are requested to send a copy of cancelled cheque along with self-attested copies of their PAN and Aadhaar Card to the Company's Secretarial Department (Kind Attn.: Company Secretary), 3rd Floor, Gulab Bhawan (Rear Wing), 6A, Bahadur Shah Zafar Marg, New Delhi - 110002 or email the same to jklc.investors@jkmail.com to facilitate the Company to electronically transfer the amount due to them.