



***JK LAKSHMI***  <sup>TM</sup>  
**CEMENT LTD.**

**Corporate Presentation**  
**February'2026**

# JK Organisation

# JK Organisation - Vision and Values



## Vision

- **Dynamic & Successful Business Organisation**
- **A Socially-Valued Enterprise**
- **Business Integrity**

## Core Values

- **Caring for People**
- **Integrity including Intellectual Honesty, Openness, Fairness & Trust**
- **Commitment to Excellence**



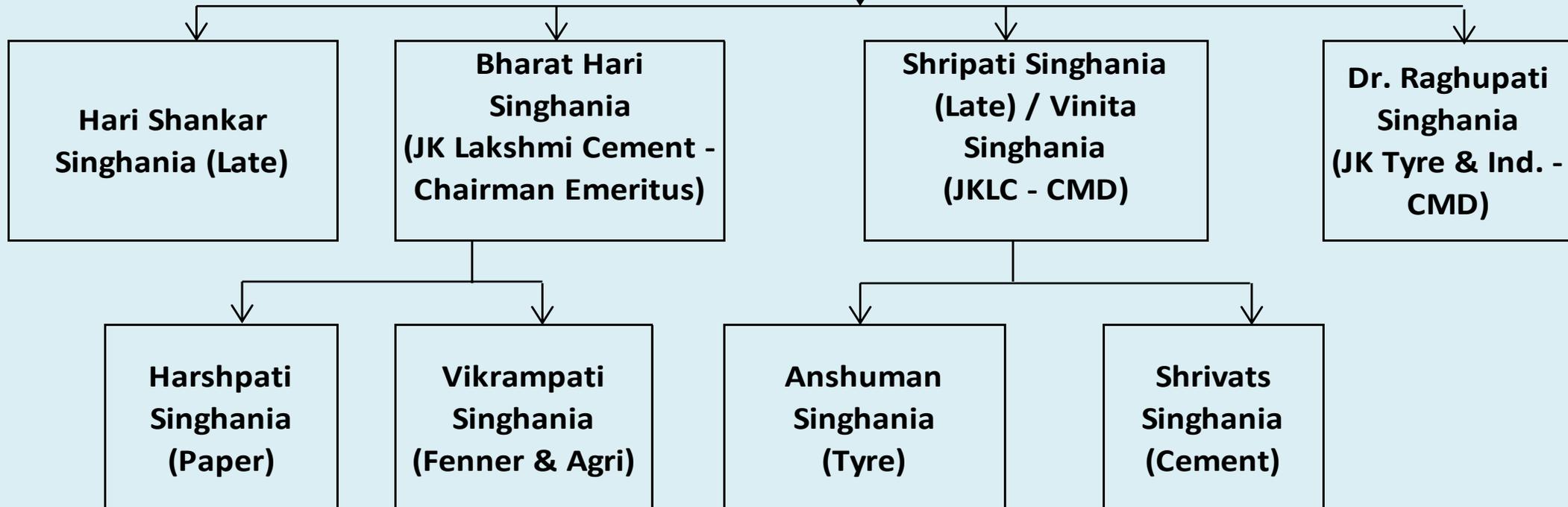
# JK Organisation



# JK Organisation – Eastern Zone



**Lakshmi Pat  
Singhania (Late)**



# Prominent Businesses of JK Eastern Zone Group

Paper



**JK PAPER LTD.**  
*Creating lasting impressions*

Rs. Cr.	
Revenue	6718

Cement



Rs. Cr.	
Revenue	6193

Tyre



Rs. Cr.	
Revenue	14693

Agri Genetics



Rs. Cr.	
Revenue	162

USD 4 Billion

30 manufacturing plants

Present in over 100 countries

More than 40,000 employment

V-Belts- Oil Seals & Power Transmission Systems



Rs. Cr.	
Revenue	1555

Unlisted Co.

Education



JK Foods

Rs. Cr.	
Revenue	228

Defence Electronics



Hospital & Health services



Clinical Research



Revenue is for FY 2024-25

# JK Organisation - Eastern Zone Companies.



***JK LAKSHMI***  
**CEMENT LTD.**



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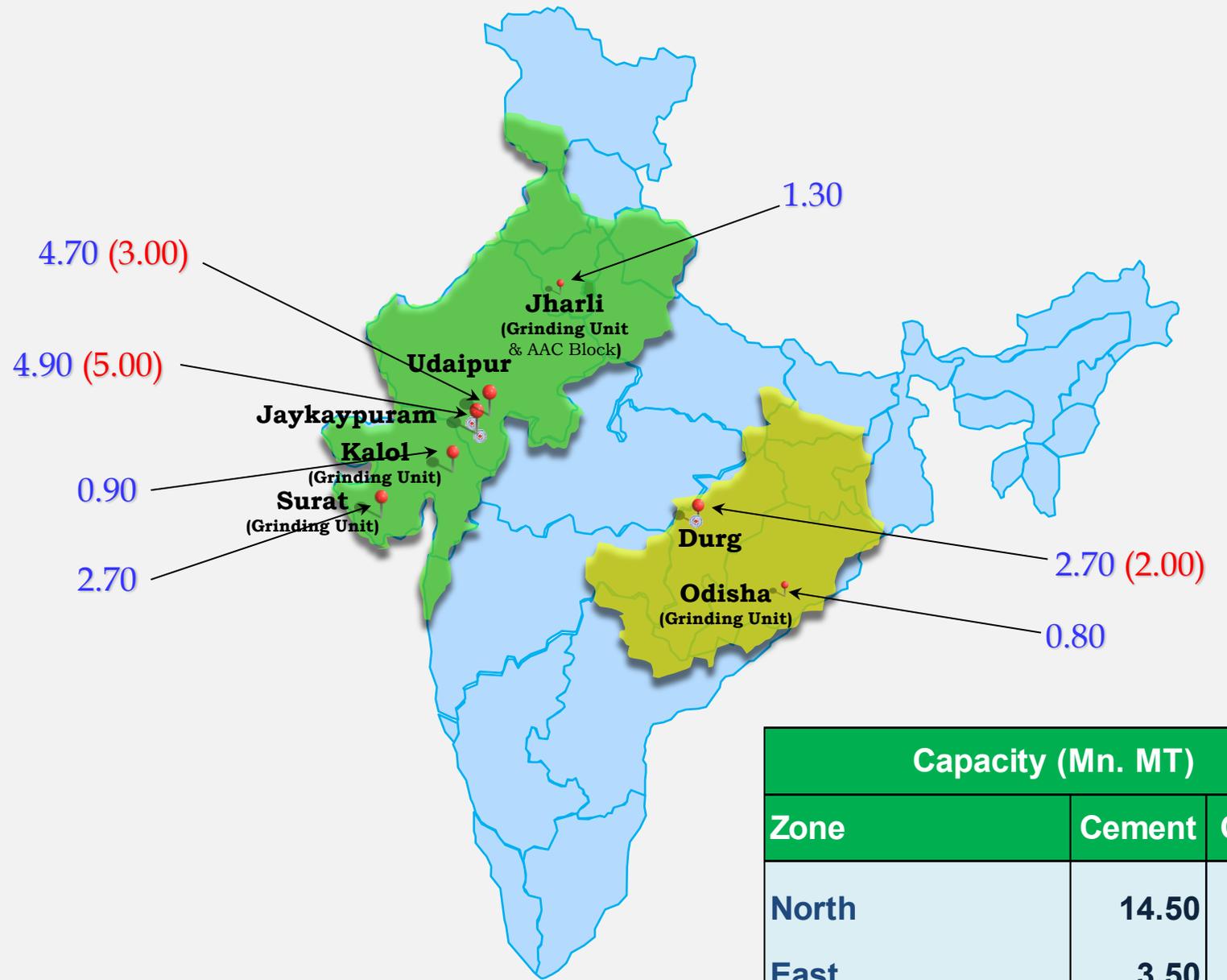
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# JK Lakshmi Cement Overview



# JKLC Plants - Cement/Clinker - Mn MT



Capacity (Mn. MT)		
Zone	Cement	Clinker
North	14.50	8.00
East	3.50	2.00
<b>Total</b>	<b>18.00</b>	<b>10.00</b>



# J K Lakshmi Cement - Product Portfolio



**JK LAKSHMI GREEN+**  
CEMENT

**JK LAKSHMI**  
CEMENT **PRO**

**PLATINUM**  
HEAVY DUTY  
CEMENT

**PLATINUM**  
SUPREMO  
CEMENT

**JK LAKSHMI**  
GYPSUM PLASTER

**JK LAKSHMI**  
WALL PUTTY

**JK LAKSHMI**  
CONCRETE

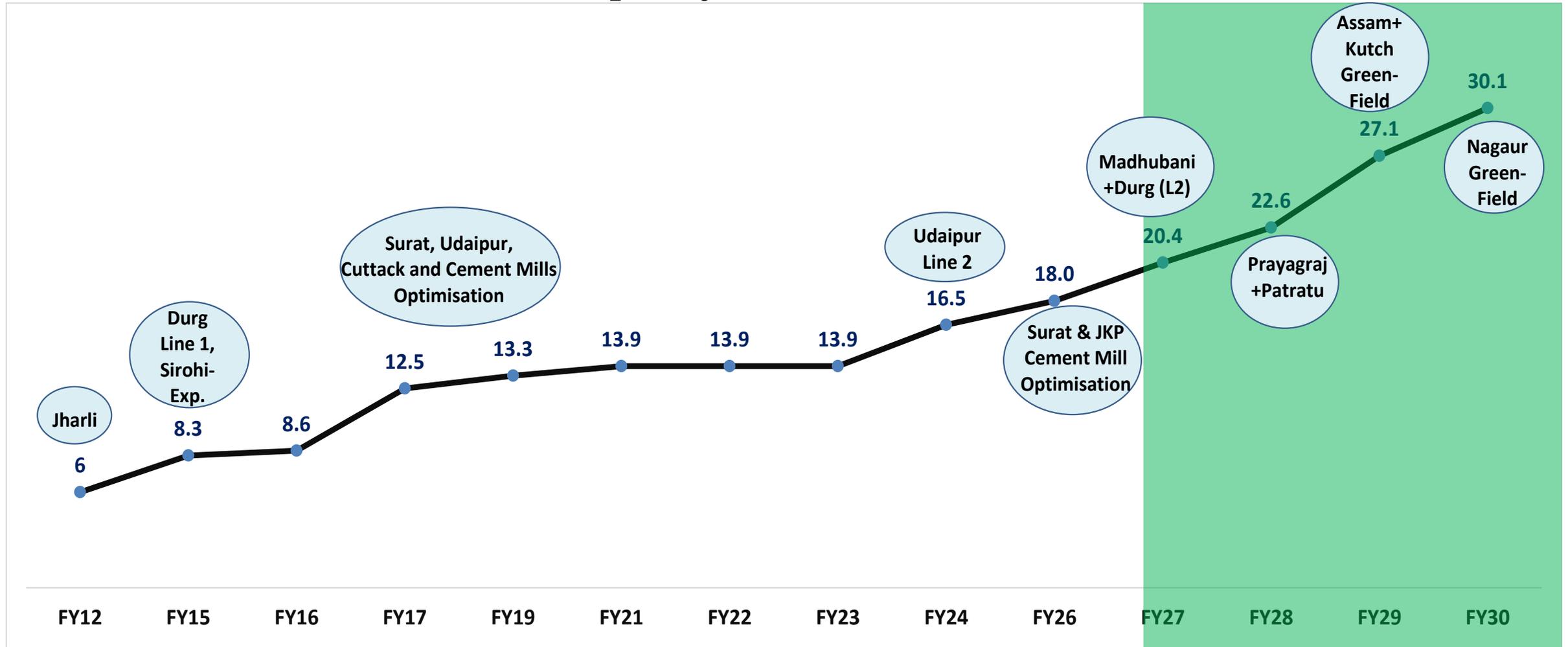
**JK LAKSHMI**  
FLY ASH BLOCKS



# Journey So Far & Expansion Plans JKLC

## Timelines to reach 30 Million Tonnes by 2030

### Capacity in Million MTPA



# Macro- Indicators



# Macro Indicators - Indian Economy

Indian Economy - Not with standing global headwinds, among  
The fastest growing economy in the world

1

The Indian Economy is expected to remain among the fastest growing economies in the World. The Economic Survey 2026 by the MOF had anticipated a higher growth of 7.4% in FY'2025-26 and in the range of 6.8% and 7.2% in 2026-27.

2

The recent interim trade agreement between India and the United States is also expected to significantly improve the business environment for MSME's particularly those that are export-oriented, by opening new market avenues and reducing cross-border trade barriers.

3

Broad-based demand, historic low inflation and fiscal consolidation are supportive of a favourable growth environment.

4

Capex remains the key pillar for India's growth story.

5

Focus on infrastructure spending, particularly Housing, Railways and Roads and promote modern infrastructure in Tier II and III cities.

6

India's fiscal deficit is being narrowed, with the government targeting around 4.3 - 4.4% of GDP, while public debt (debt to GDP) is moderate at about 55-56% of GDP and set on a gradual declining path.

7

Global risks include persistent geopolitical tensions, settling but prevalent tariff barriers, and structural uncertainties in trade and policy could dampen growth prospects worldwide

GDP %

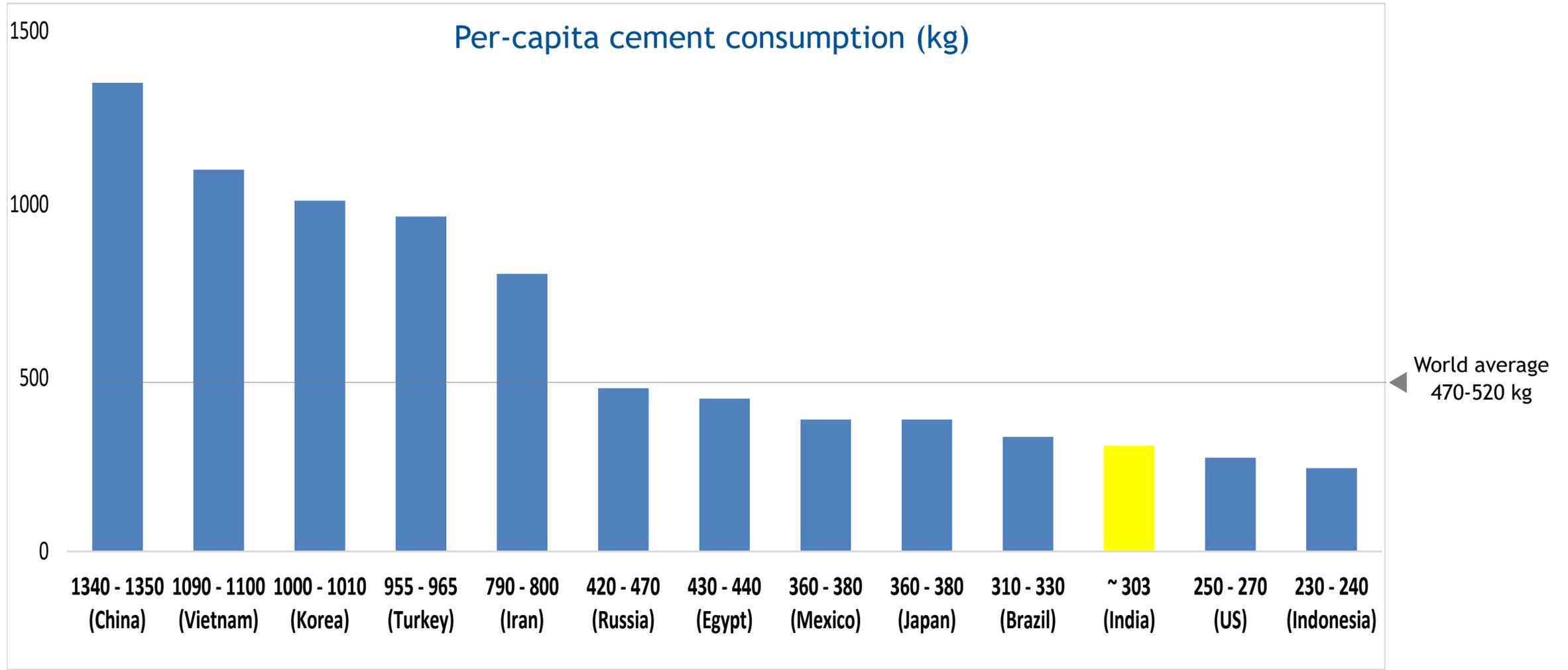
(GDP at Constant Price, annual percent change) CY	2025 (Est)	2026 (Est)	2027 (Est)
<b>World Output</b>	<b>3.3</b>	<b>3.3</b>	<b>3.2</b>
<b>Advanced Economies</b>	<b>1.7</b>	<b>1.8</b>	<b>1.7</b>
United States	2.1	2.4	2.0
Euro Area	1.4	1.3	1.4
•Germany	0.2	1.1	1.5
•France	0.8	1.0	1.2
•Italy	0.5	0.7	0.7
•Spain	2.9	2.3	1.9
Japan	1.1	0.7	0.6
United Kingdom	1.4	1.3	1.5
Canada	1.6	1.6	1.9
Other Advanced Economies	1.8	2.0	2.1
<b>Emerging Market and Developing Economies</b>	<b>4.4</b>	<b>4.2</b>	<b>4.1</b>
Emerging and Developing Asia	5.4	5.0	4.8
•China	5.0	4.5	4.0
•India	<b>7.3</b>	<b>6.4</b>	<b>6.4</b>
Emerging and Developing Europe	2.0	2.3	2.4
•Russia	0.6	0.8	1.0
Latin America and the Caribbean	2.4	2.2	2.7
•Brazil	2.5	1.6	2.3
•Mexico	0.6	1.5	2.1
Middle East and Central Asia	3.7	3.9	4.0
•Saudi Arabia	4.3	4.5	3.6
Sub-Saharan Africa	4.4	4.6	4.6
•Nigeria	4.2	4.4	4.1
•South Africa	1.3	1.4	1.5
Asean Countries	4.2	4.2	4.4
Emerging Market and Middle - Income Economies	4.3	4.1	4.1
Low Income Developing Countries	4.6	5.1	5.1



# Indian Cement Sector



# Indian Cement Industry- Under penetrated market



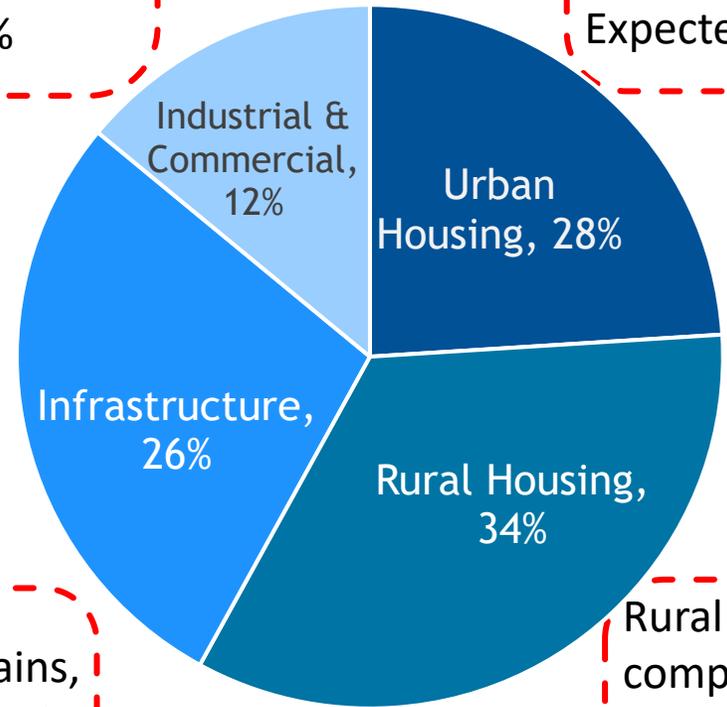
Data Source - Research reports



# Infra and Housing to spur demand in FY2024-2030 followed by Industrial & Commercial Segments

Commercial and Industrial demand likely to pick-up amid capex push by large players, PLI scheme, overall economic recovery.  
Expected to grow ~ 6%

Nuclear families : Key driver to urban housing requirement.  
Focus on urban low-cost housing in coming years.  
Expected to grow ~ 7%



High focus on bullet trains, expressways, rail networks and metro projects.  
Expected to grow ~ 8%

Rural low-cost housing nears completion.  
Likely to grow at a marginally slower rate in the medium term.  
Growth projections at ~5%

\*Based on analyst reports, industry estimates

# Cement Demand Supply Capability & Gap (All India)

Qty. Mn.Tons

Sl. No.	Particulars	Actual	Projections				
		FY'25	FY'26	FY'27	FY'28	FY'29	FY'30
1	Effective Capacity	667	712	772	831	884	930
2	Additions during the Year	28	62	58	61	45	48
3	Demand Growth %	5.4%	6.0%	7.9%	8.5%	7.4%	8.2%
4	Domestic Demand	450	477	515	558	600	649
5	Exports	7	7	8	8	8	8
6	Total Dispatch	457	484	523	566	608	657
7	Surplus Capacity	210	228	249	265	276	273
8	Capacity Utilisation (CU) %	69%	68%	68%	68%	69%	71%
9	Surplus Capacity (%)	31%	32%	32%	32%	31%	29%

Capacity utilization levels to improve over a period of time

\*Based on sectoral reports, industry estimates

# Cement Demand Supply Gap (North Zone)^

Qty. Mn.Tons

Sl. No.	Particulars	Actual	Projections				
		FY'25	FY'26	FY'27	FY'28	FY'29	FY'30
1	Effective Capacity	134	141	155	173	188	198
2	Capacity Additions during the Year	1	12	16	19	11	10
3	Cement Production	100	103	112	124	135	144
4	Demand Growth %	3%	5%	7%	8%	6%	6%
5	Domestic Demand	78	82	87	94	100	105
6	Net Exports to Other Zones	22	21	25	30	35	39
7	Capacity Utilisation (%)	75%	73%	72%	72%	72%	73%
8	Surplus Capacity (%)	25%	27%	28%	28%	28%	27%

North Zone is a net exporter to Central & West Zone

High Capacity additions in excess of demand will marginally drop the utilization levels

\*Based on sectoral reports, industry estimates

^North Zone- J&K, Punjab, Haryana, Himachal, Delhi, Uttarakhand and Rajasthan



# Cement Demand Supply Gap (West Zone)^

Qty. Mn.Tons

Sl. No.	Particulars	Actual	Projections				
		FY'25	FY'26	FY'27	FY'28	FY'29	FY'30
1	Effective Capacity	94	97	103	111	121	129
2	Capacity Additions during the Year	2	4	6.4	11	8	9
3	Cement Production	55	57	61	65	72	77
4	Demand Growth %	4%	5%	7%	9%	8%	7%
5	Domestic Demand	80	85	91	98	106	113
6	Net Imports from Other Zones	25	28	30	33	34	36
7	Capacity Utilisation (%)	58%	58%	59%	58%	60%	60%
8	Surplus Capacity (%)	42%	42%	41%	42%	40%	40%

West Zone is a net importer from North and South Zones

Demand higher than capacity additions will help improve the utilisation levels over the years

\*Based on sectoral reports, industry estimates

^West Zone- Gujarat & Maharashtra

# Cement Demand Supply Gap (East Zone)^

Qty. Mn.Tons

Sl. No.	Particulars	Actual	Projections				
		FY'25	FY'26	FY'27	FY'28	FY'29	FY'30
1	Effective Capacity	142	155	172	184	194	205
2	Capacity Additions during the Year	9	17	17	8	12	11
3	Cement Production	100	110	123	132	141	150
4	Demand Growth %	8%	9%	10%	11%	9%	8%
5	Domestic Demand	119	129	142	157	170	184
6	Net Imports from Other Zones	19	19	19	25	29	34
7	Capacity Utilisation (%)	70%	71%	72%	72%	73%	73%
8	Surplus Capacity (%)	30%	29%	28%	28%	27%	27%

East Zone is a net importer from South and Central Zones

High Capacity additions and good demand will gradually improve capacity utilisation

\*Based on sectoral reports, industry estimates

^East Zone- WB, Bihar, Jharkhand, Odisha, North East and Chhattisgarh

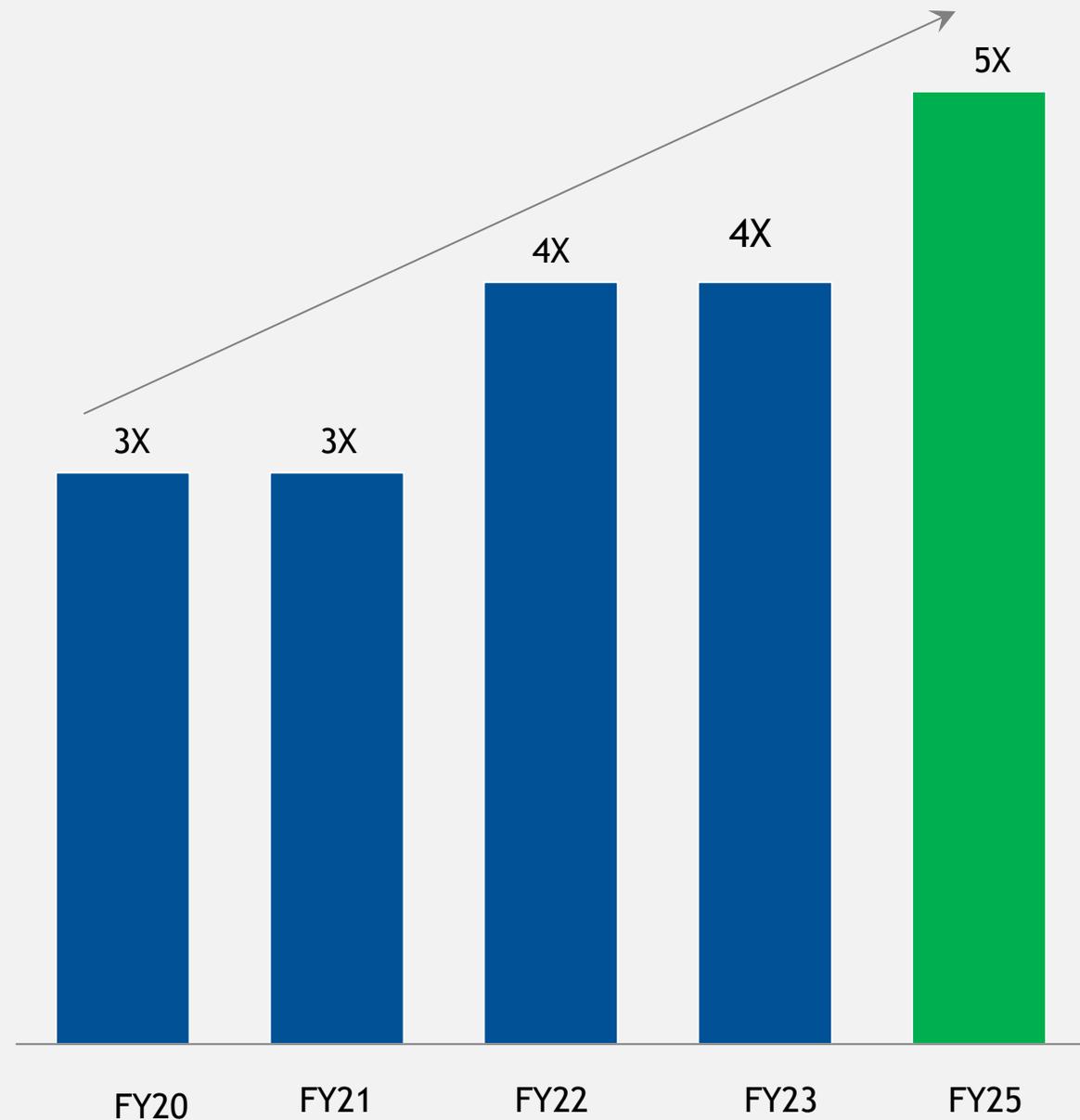
# ESG Initiatives





# Water Positivity Index

Target of becoming 7 times water positive by FY30



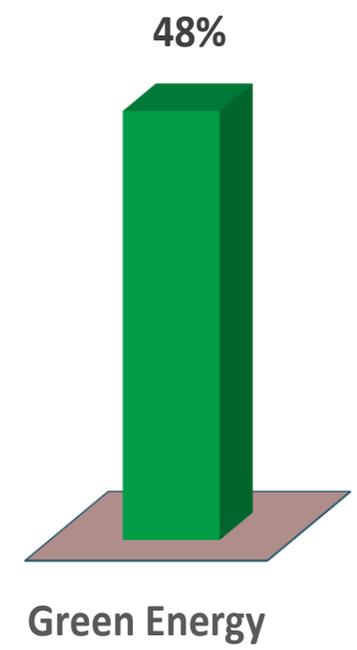
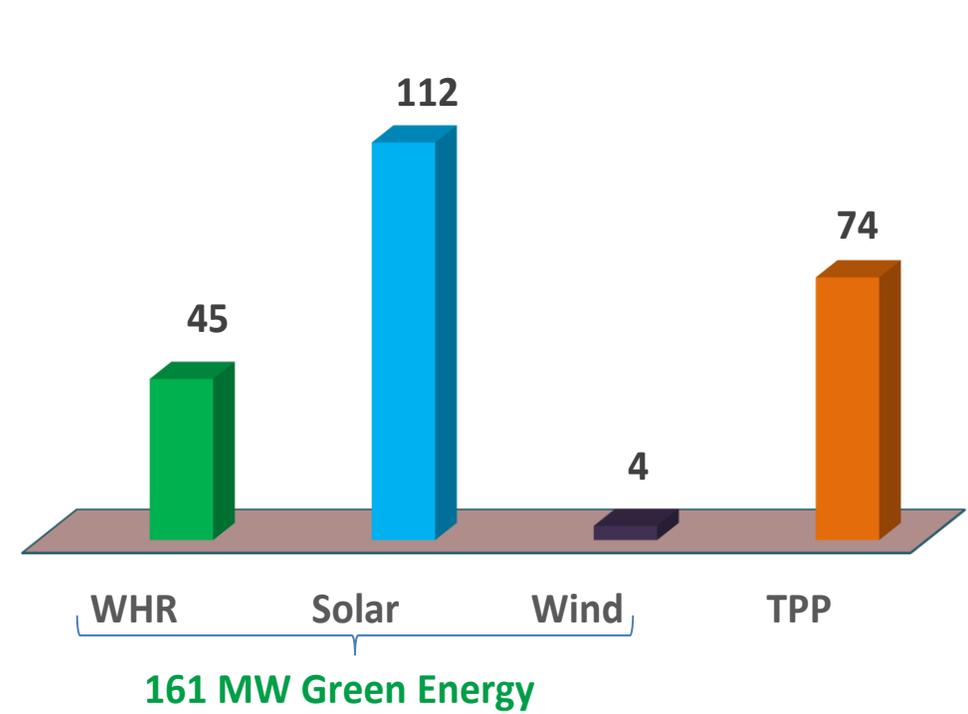
# Green Power



## Share of Renewable Energy in Total Installed Captive Power Capacity (MW) at JK Lakshmi Cement

JKLC - Captive Power (235 MW)

Share of Green Energy in Total Power Requirement (%)



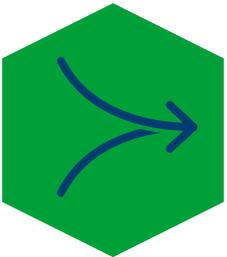
# Increasing Thermal Substitution Rate



In FY25, JKLC has achieved a TSR% of 14%



To enhance the TSR%, we have ordered pre & co processing facilities



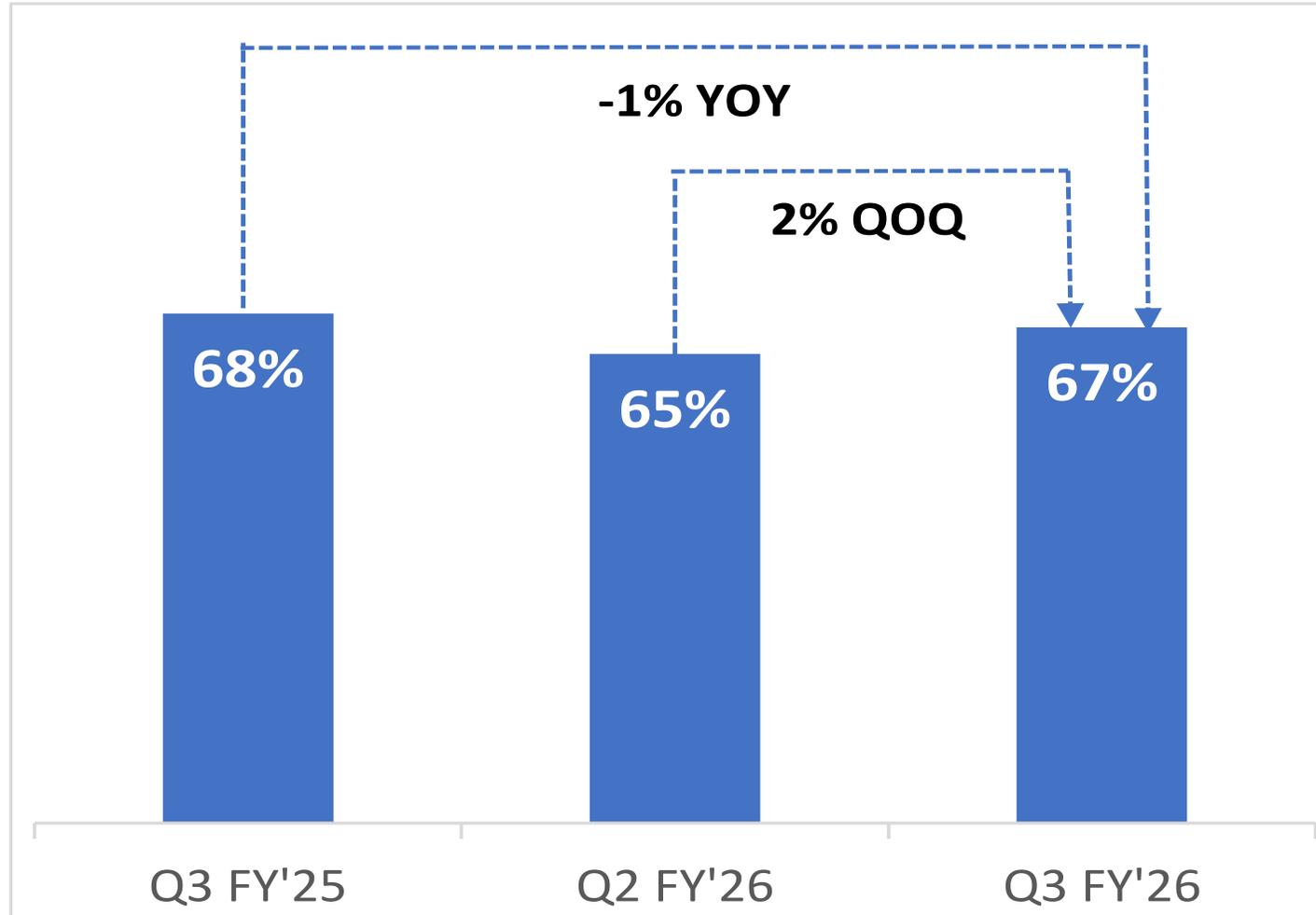
TSR% to be increased to 20% at JKLC FY 30



# J K Lakshmi Cement: Operational & Financial Performance Q3FY26

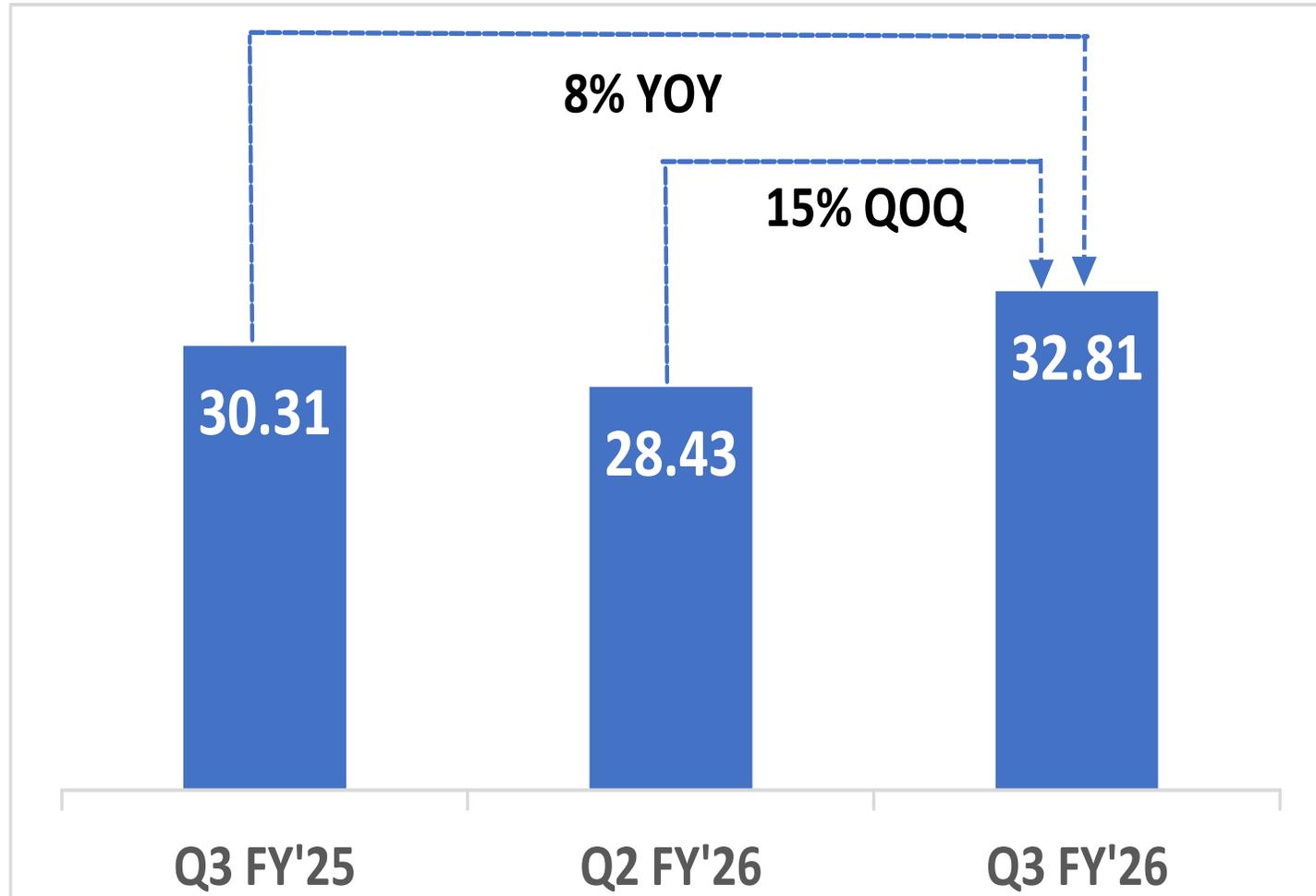
# Capacity Utilisation

**Total Annual Cement Capacity 18.0 MT**



# Volume Growth (Sales) - Quarterly

Lakh Tons



## Capacity Utilisation

Particulars	Apr.20 - Mar.21 (12M)	Apr.21 - Mar.22 (12M)	Apr.22 - Mar.23 (12M)	Apr.23 - Mar.24 (12M)	Apr.24 - Mar.25 (12M)	Apr.25 - Dec.25 (9M)
All India	57%	64%	67%	69%	69%	69%
North + Gujarat Zone	52%	63%	66%	66%	67%	67%
JK Lakshmi Cement - North/West	76%	82%	83%	85%	71%	71%
East Zone	48%	67%	71%	71%	70%	70%
JK Lakshmi Cement - East	78%	72%	81%	90%	87%	86%
JK Lakshmi Cement -Overall	76%	80%	82%	86%	74%	74%

## Region-wise Cement Sales – North/West

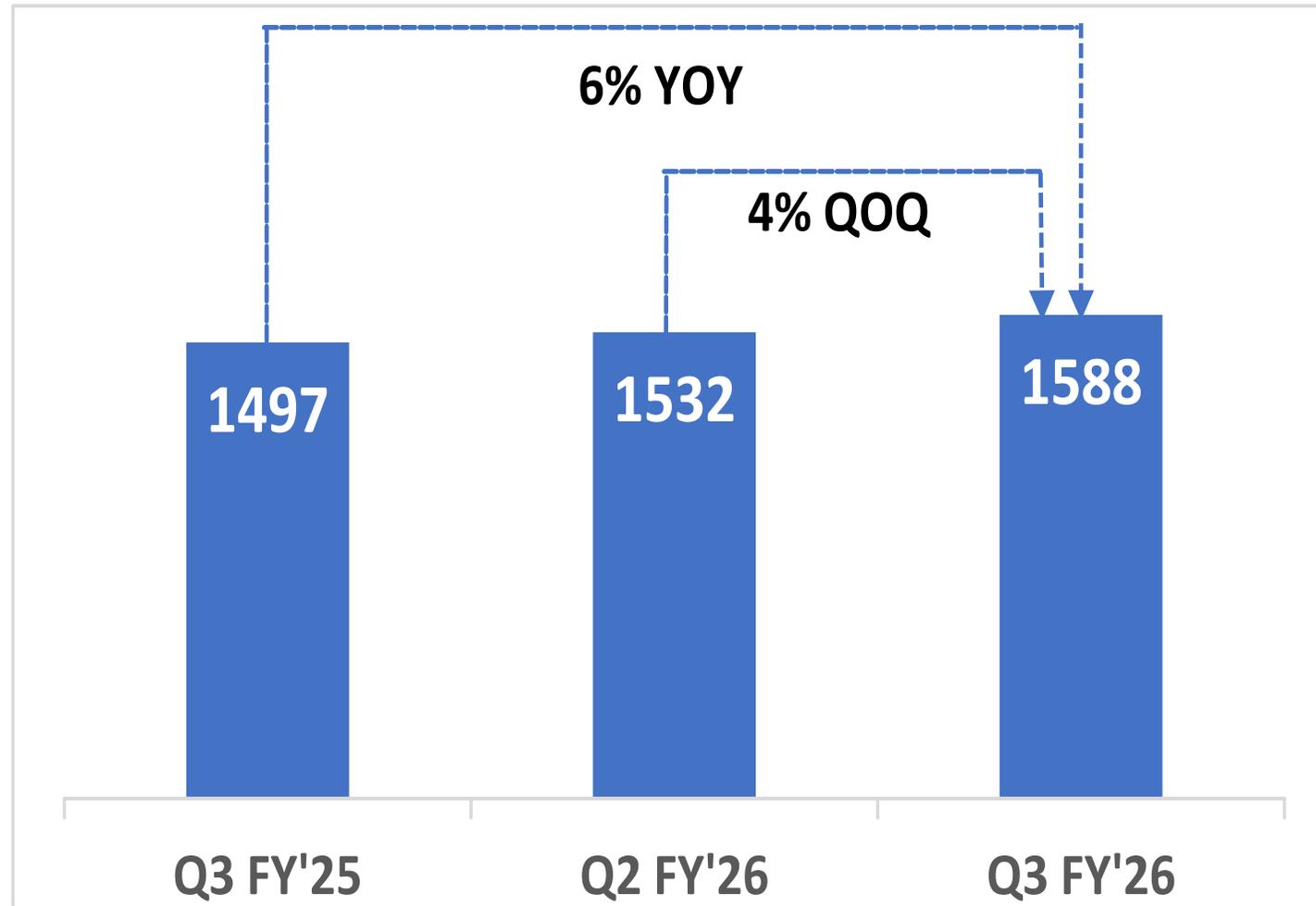
Regions	2020-21 (12M)	2021-22 (12M)	2022-23 (12M)	2023-24 (12M)	2024-25 (12M)	2025-26 (9M)
	% sales	% sales				
Gujarat/Maharashtra	36	39	45	47	48	50
Rajasthan / MP	37	37	32	30	30	33
North	27	24	23	23	22	17

## Region-wise Cement Sales – East

Regions	2020-21 (12M)	2021-22 (12M)	2022-23 (12M)	2023-24 (12M)	2024-25 (12M)	2025-26 (9M)
	% sales	% sales				
Chhattisgarh	44	42	45	46	49	51
Odisha	27	27	27	30	27	25
Madhya Pradesh	14	15	16	12	11	10
Maharashtra	10	10	9	9	9	10
Others	5	6	3	3	4	4

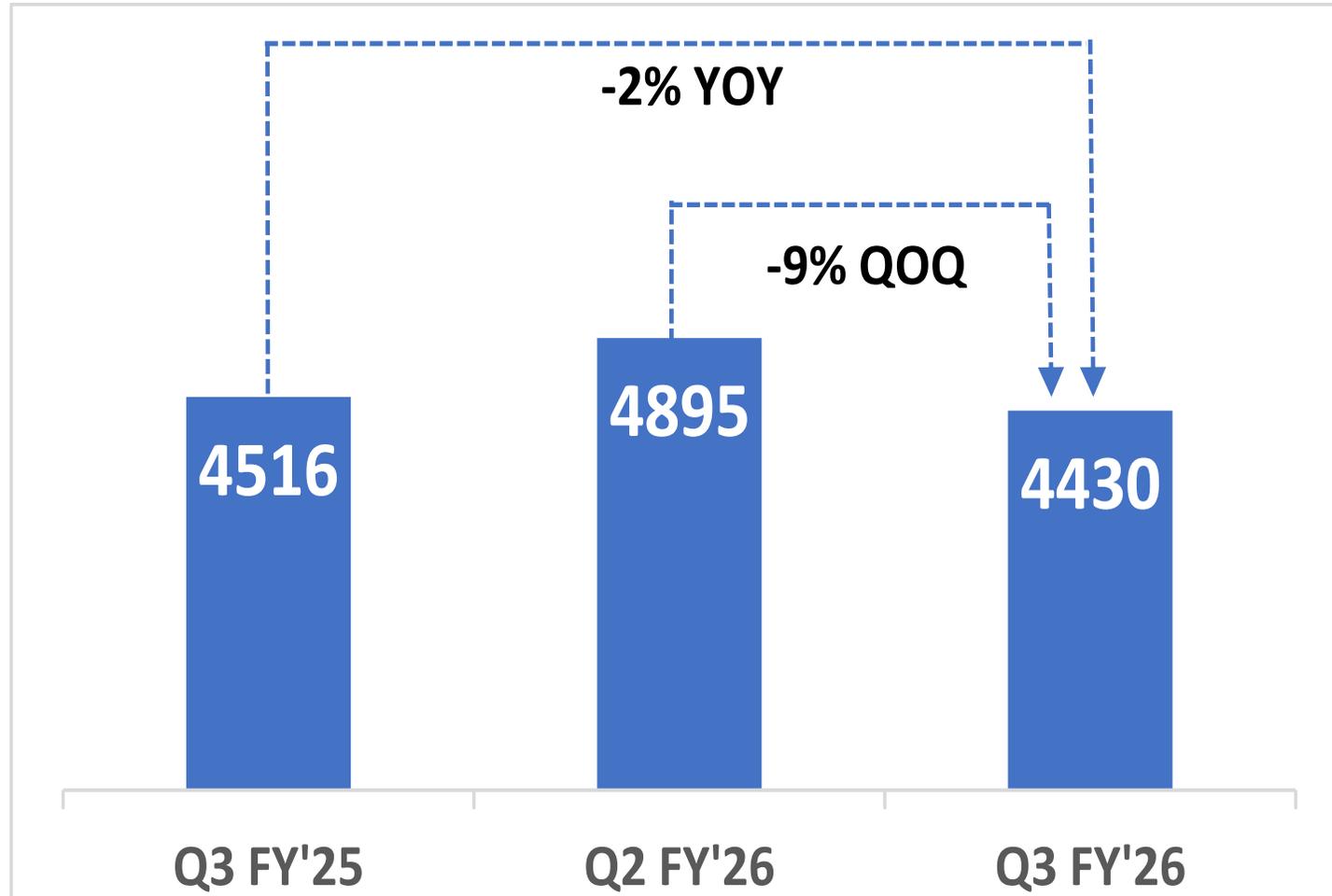
# Revenue Growth - Quarterly

₹ in Crore

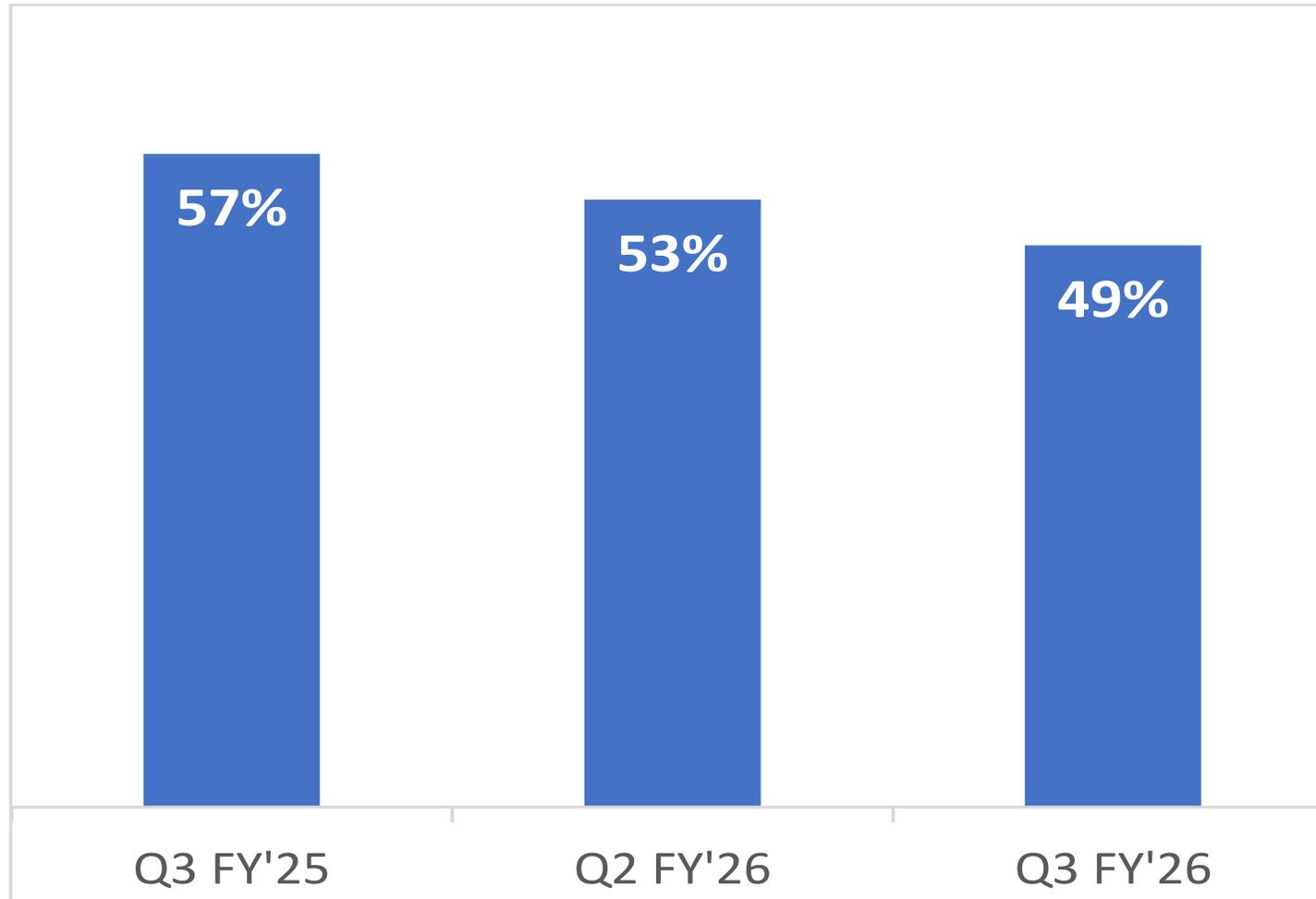


# Sales Realisation - Quarterly

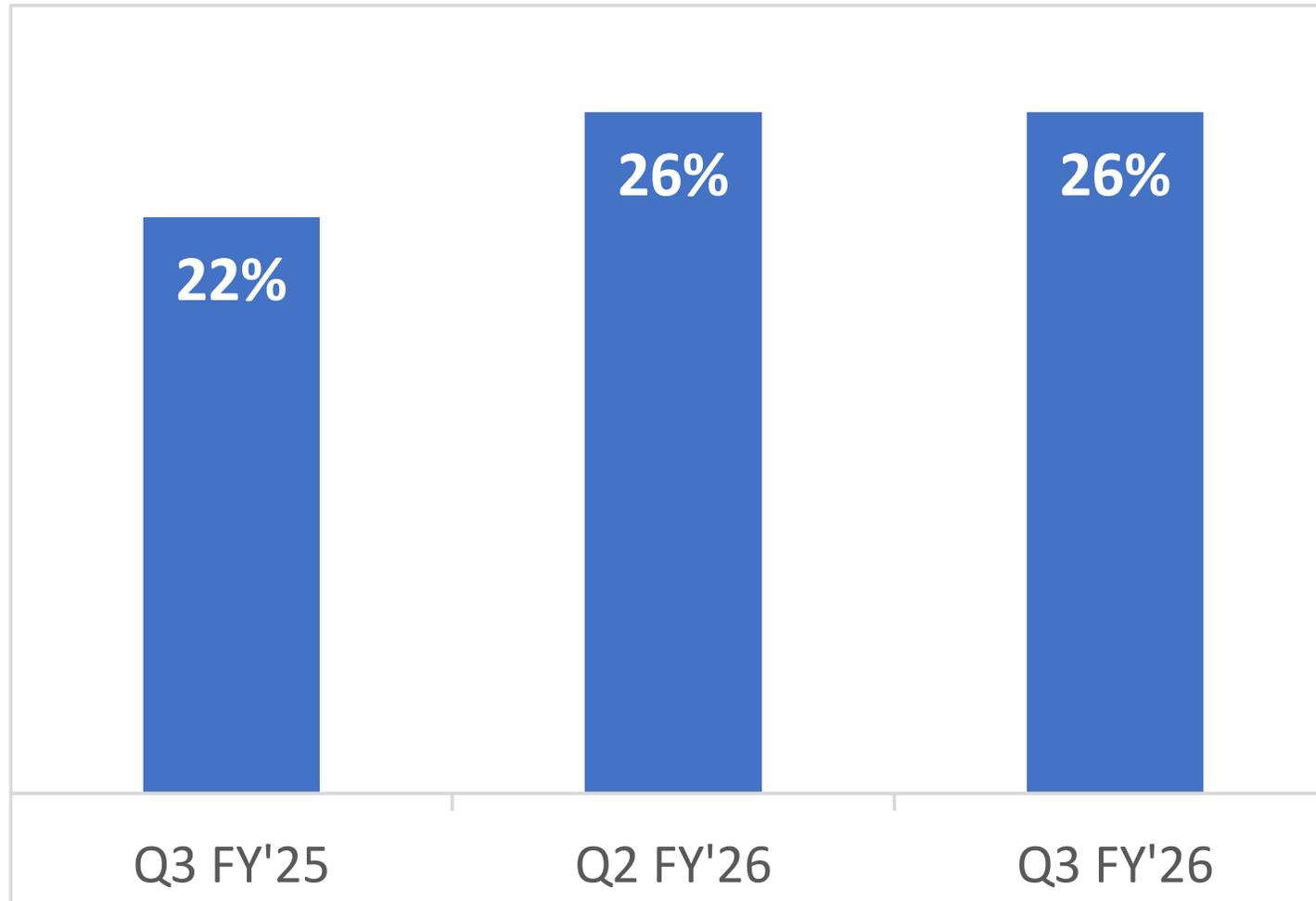
Rs./MT of Cement.



# Trade Sales %

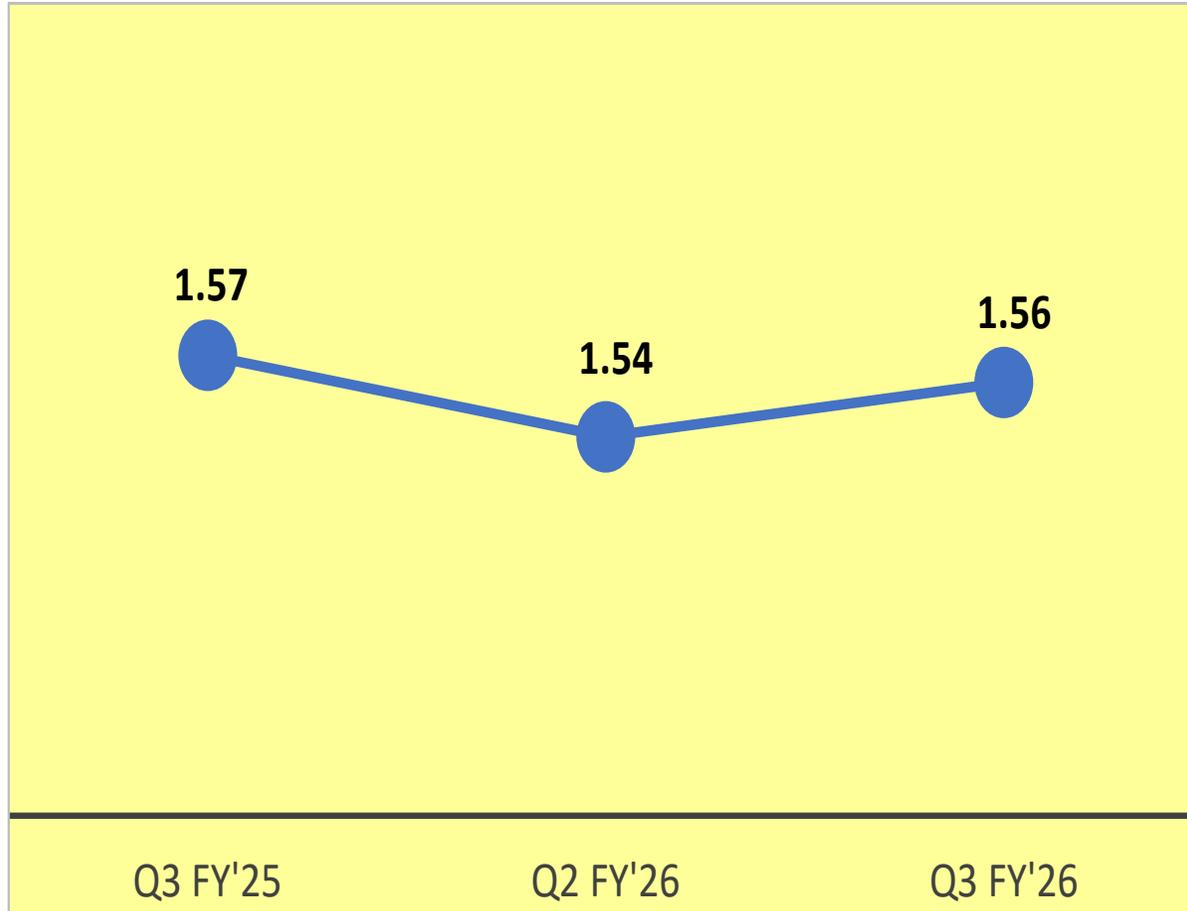


# Premium Product (% of Trade Sales)

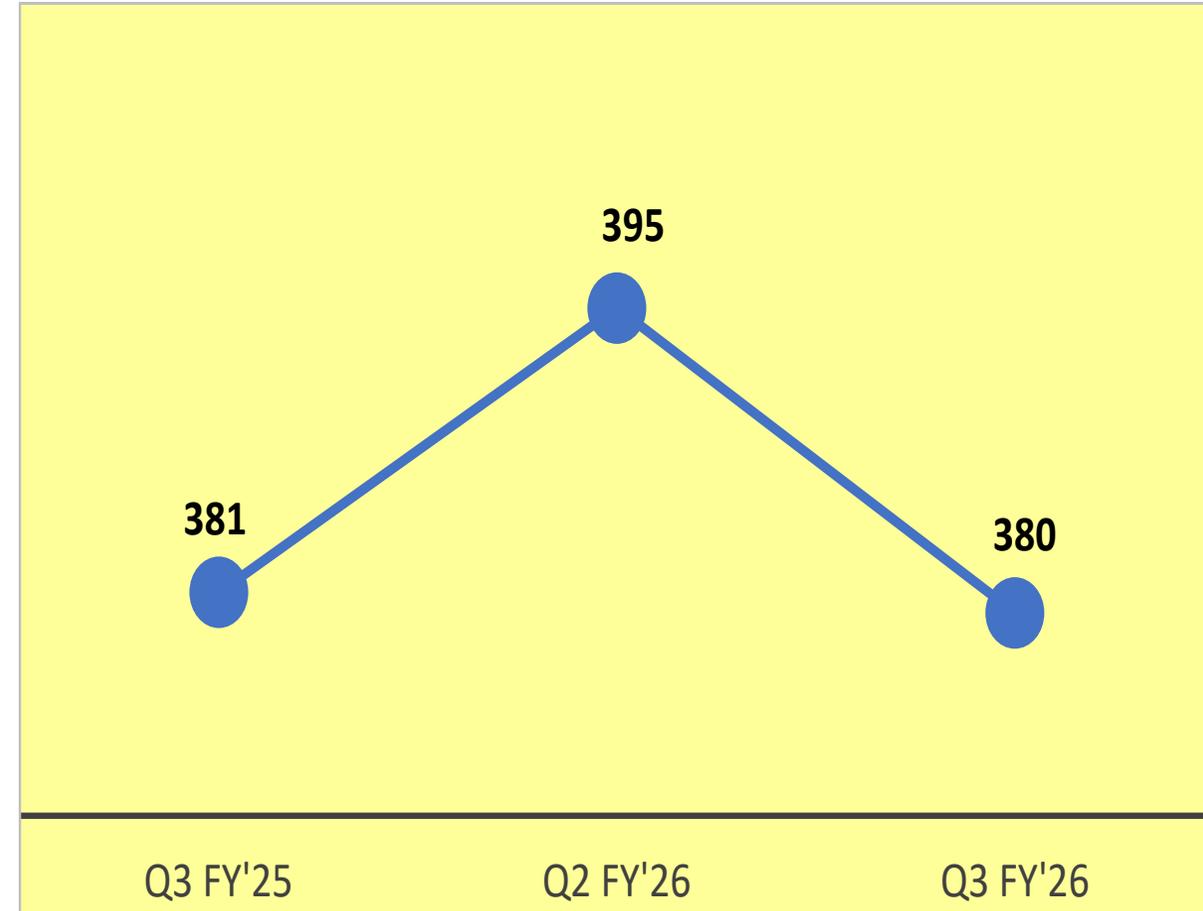


# Cost Trend

Fuel Cost ₹ / K.Cal.

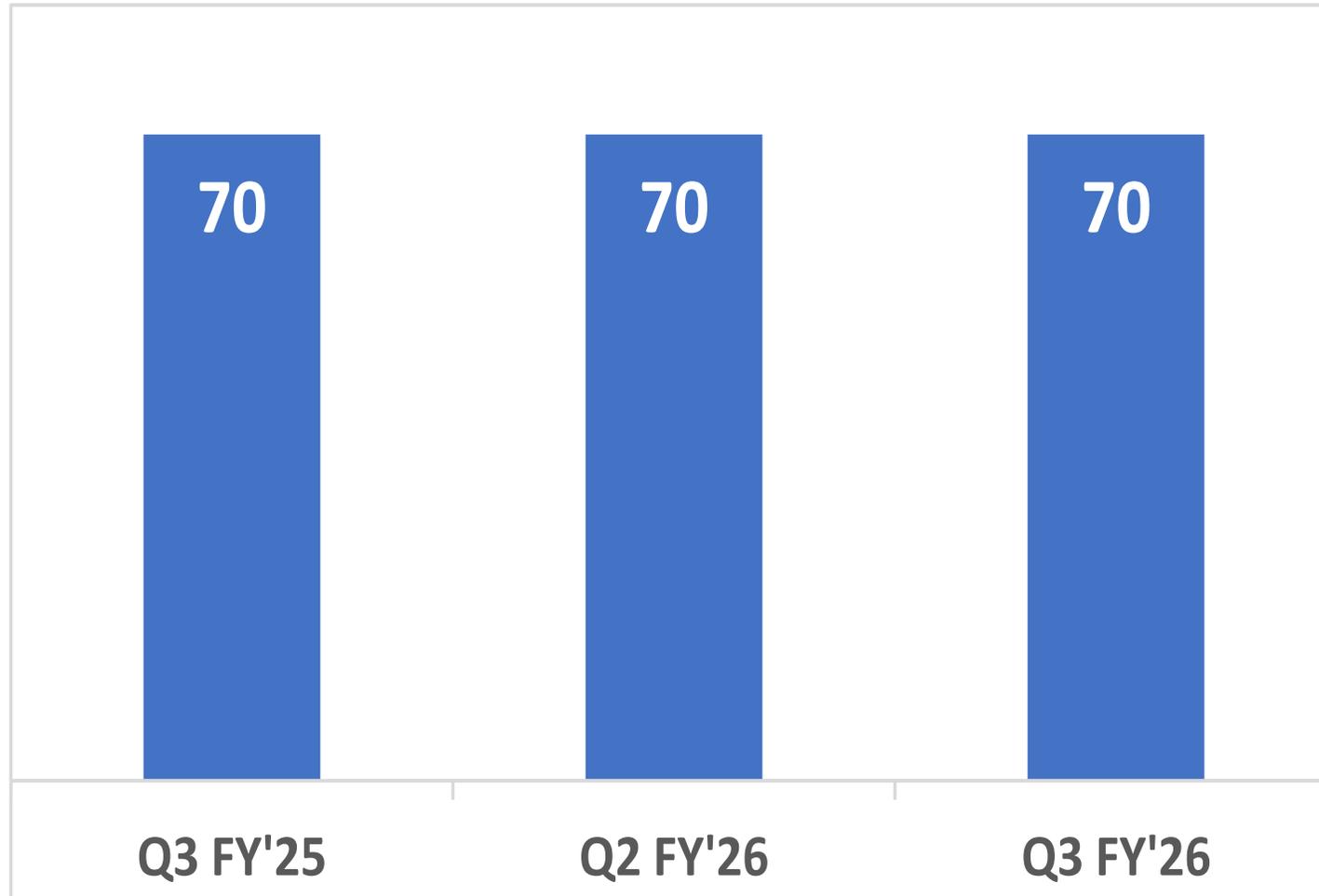


Lead Distance (Kms.)

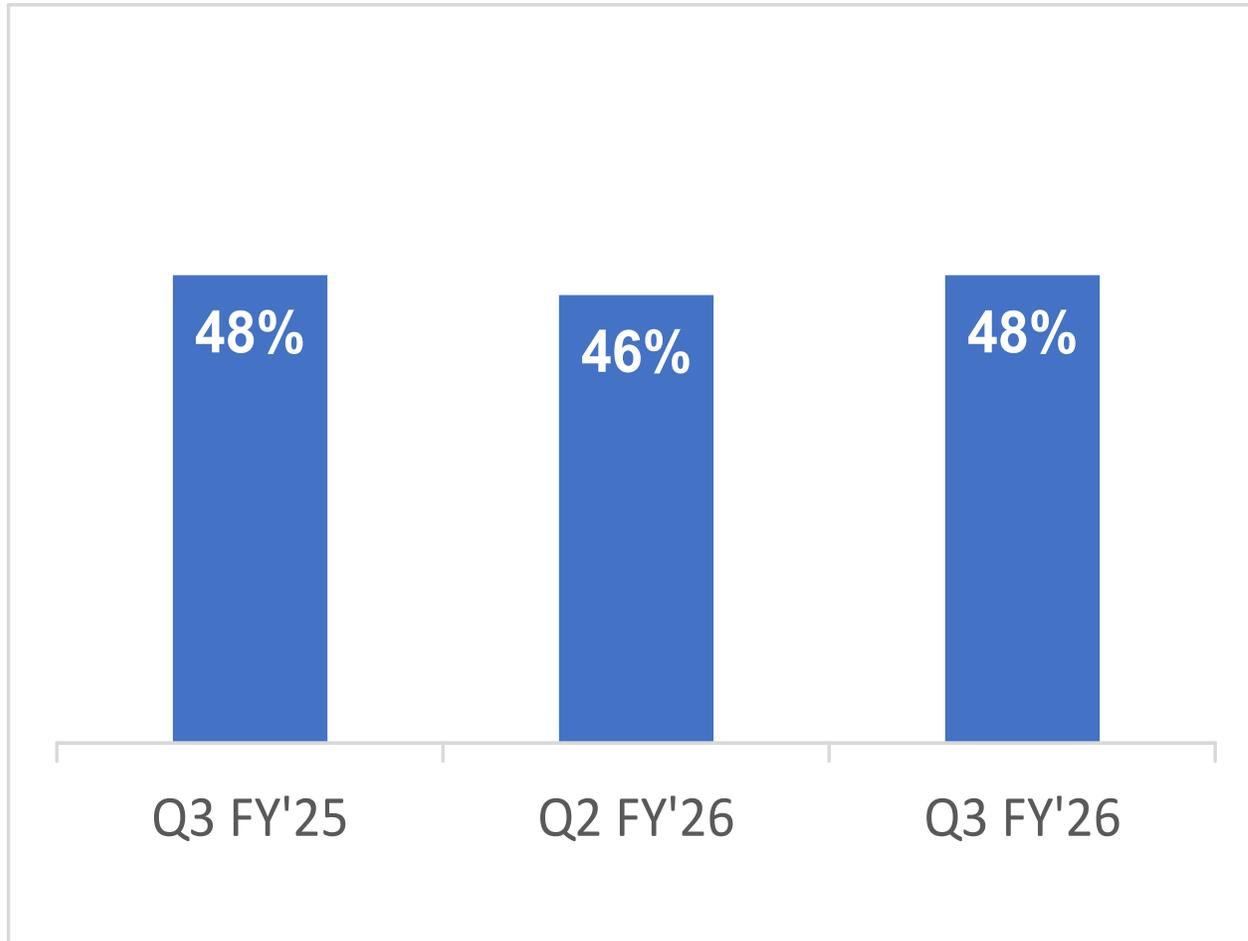


# Power Consumption

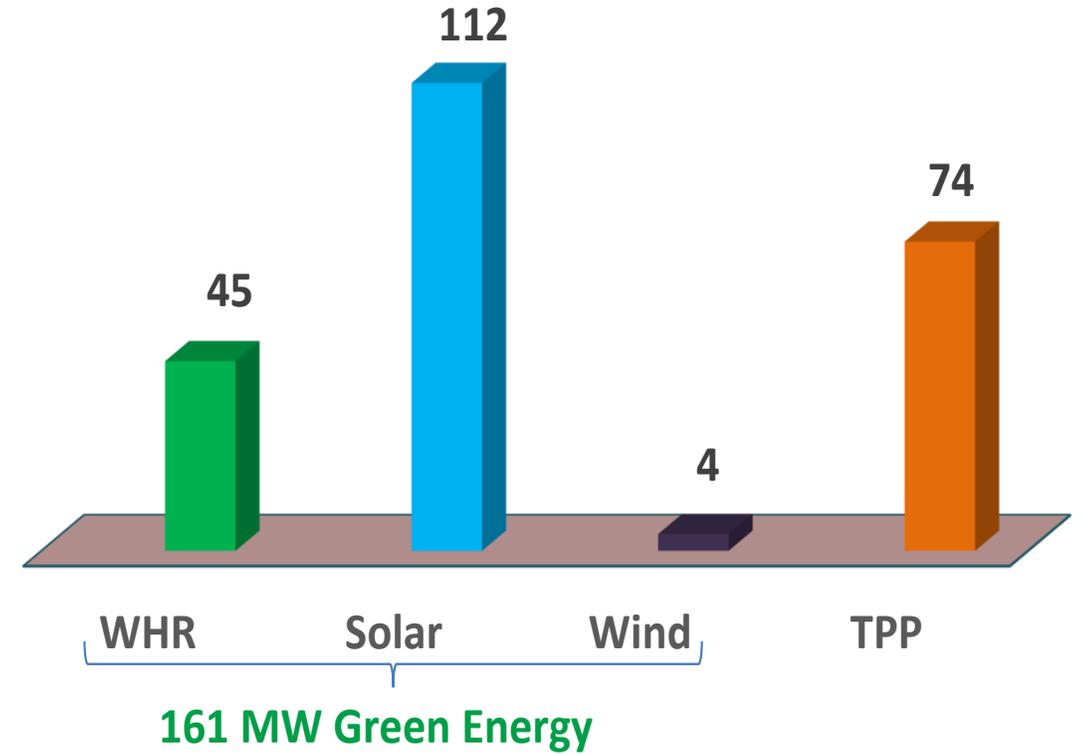
Kwh/MT of Cement



# Renewable Energy - Quarterly

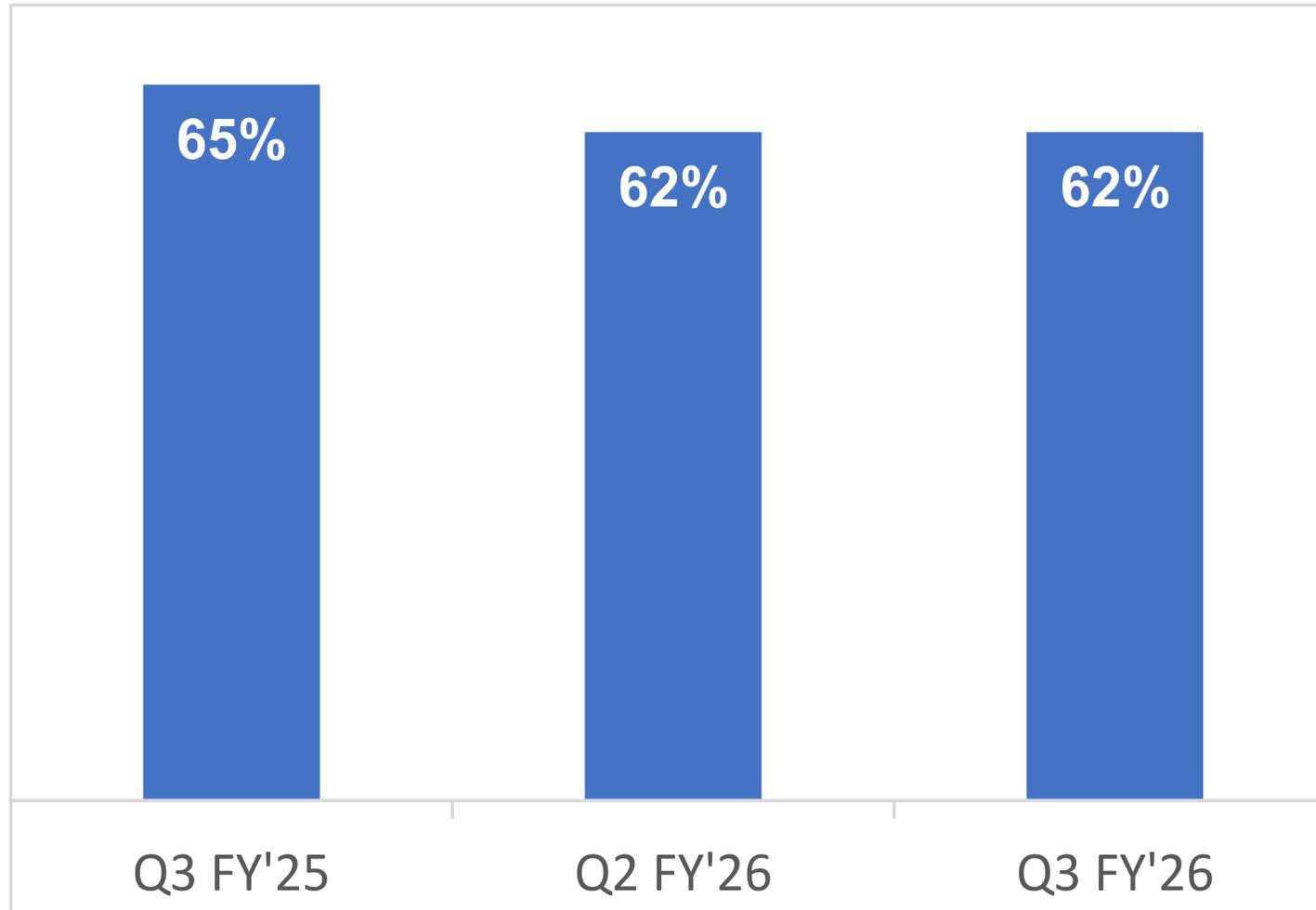


## JKLC - Captive Power (235 MW)



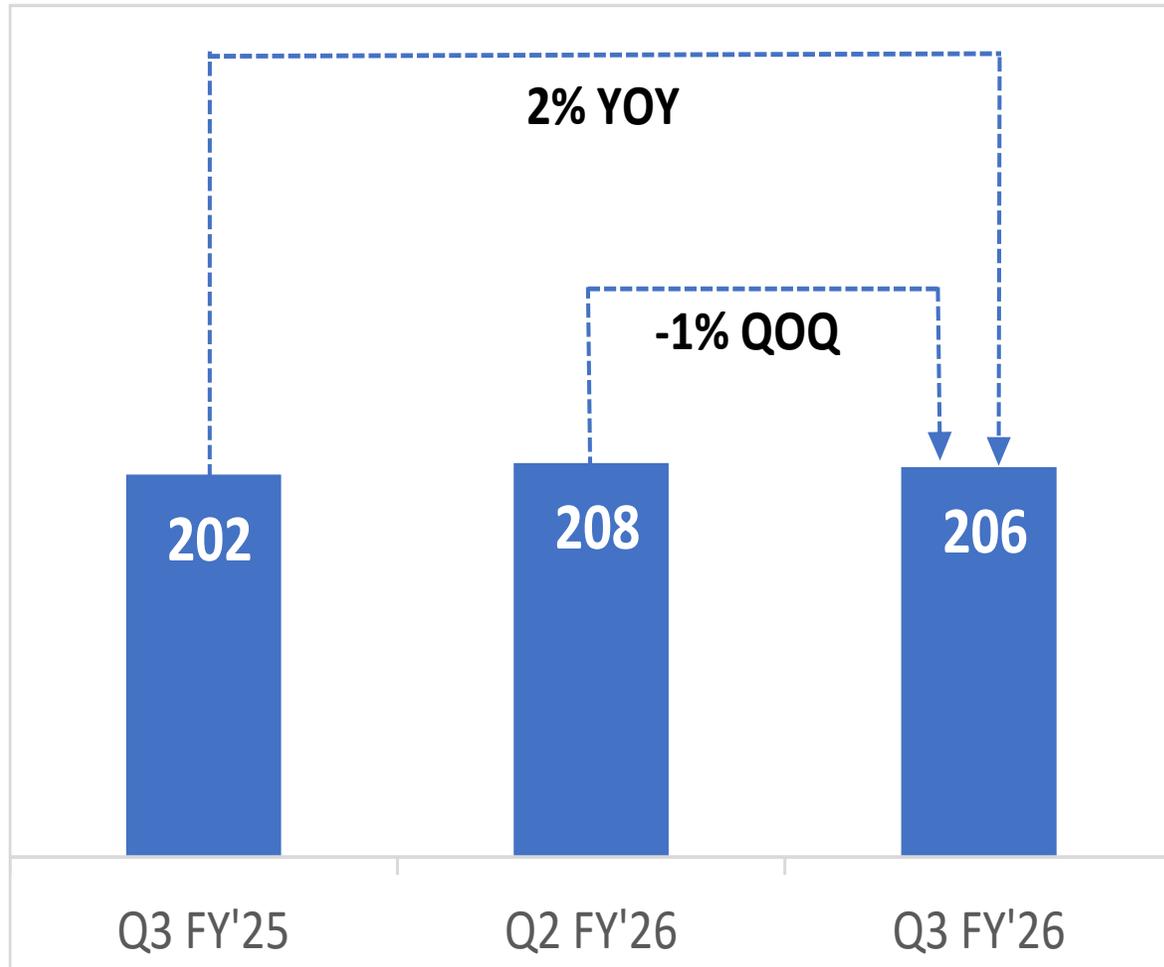
# Product Mix

## Blended Cement

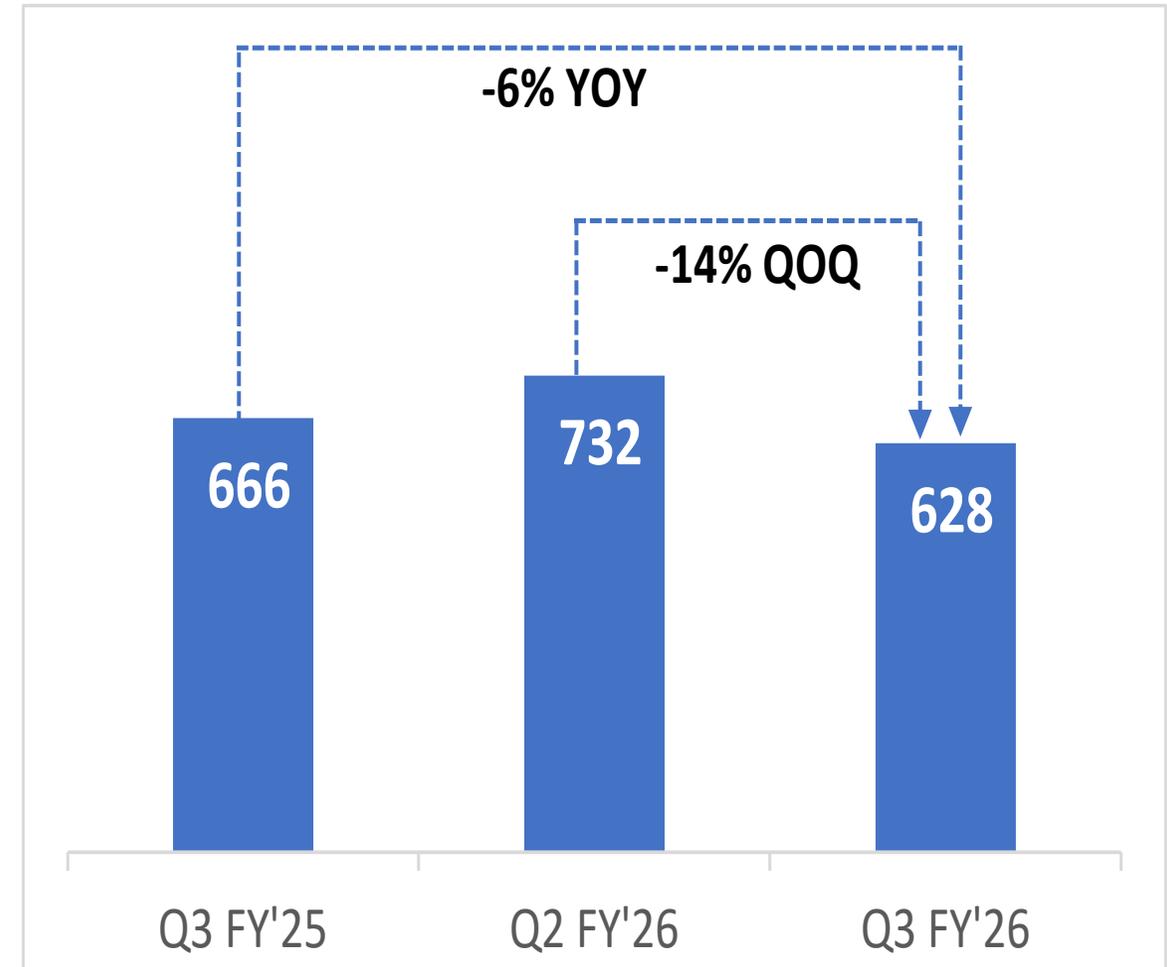


# Profitability - Quarterly

EBIDTA\* - ₹ in Crore



EBIDTA\* - ₹ / Ton



\* EBIDTA ~ excluding Other Income

# JKLC (Standalone) Financial Statement - Quarterly

₹ in Crore

S.No.	Particulars	Q3 FY 26	Q2 FY 26	Q3 FY 25	QOQ % Inc / Dec	YOY % Inc / Dec
1	Net Sales	1,588	1,532	1,497	4%	6%
2	PBIDT	235	233	213	1%	10%
3	PBDT	180	182	168	-1%	8%
4	PBT	76	105	91	-28%	-17%
5	PAT	58	82	78	-29%	-26%
6	EPS	4.68	6.63	6.32	-29%	-26%



# JKLC (Standalone) Financial Statement – 9 Months

₹ in Crore

S.No.	Particulars	Nine Months Ended		
		9M FY'26	9M FY'25	YOY %Inc / Dec
1	Net Sales	4,861	4,295	13%
2	PBIDT	803	550	46%
3	PBDT	646	413	56%
4	PBT	387	155	150%
5	PAT	292	113	159%
6	EPS	23.53	9.11	158%

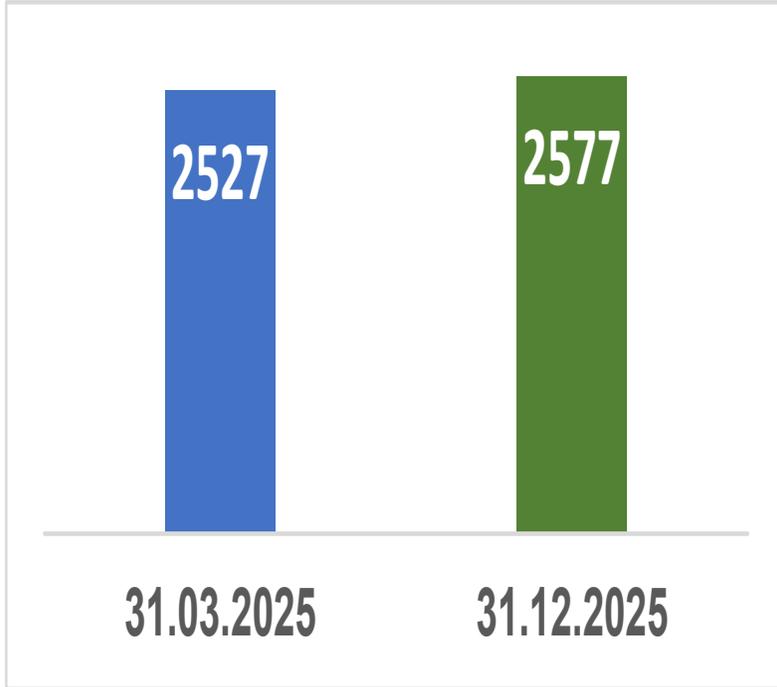


Sl. No.	Particulars	As at	
		30.09.2025	31.03.2025
<b>A</b>	<b>ASSETS</b>		
(1)	Non-current Assets	<b>6133</b>	<b>6040</b>
(2)	Current Assets		
(a)	Current Assets	1487	1265
(b)	Cash and Cash Equivalent	1155	1148
		<b>2642</b>	<b>2413</b>
	<b>TOTAL ASSETS</b>	<b>8775</b>	<b>8453</b>
<b>B</b>	<b>EQUITY AND LIABILITIES</b>		
(1)	EQUITY (NET WORTH)	<b>3735</b>	<b>3579</b>
(2)	LIABILITIES		
(I)	Borrowings	<b>2574</b>	<b>2527</b>
(II)	Other Liabilities	2466	2346
	<b>TOTAL EQUITY AND LIABILITIES</b>	<b>8775</b>	<b>8453</b>

# Debt Profile (Standalone)

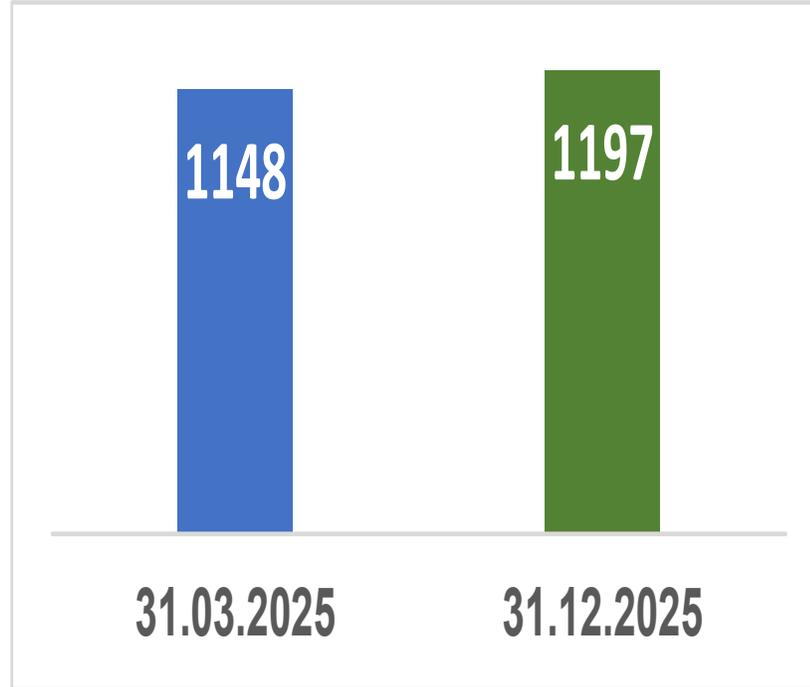
## Gross Debt

₹ in Crore



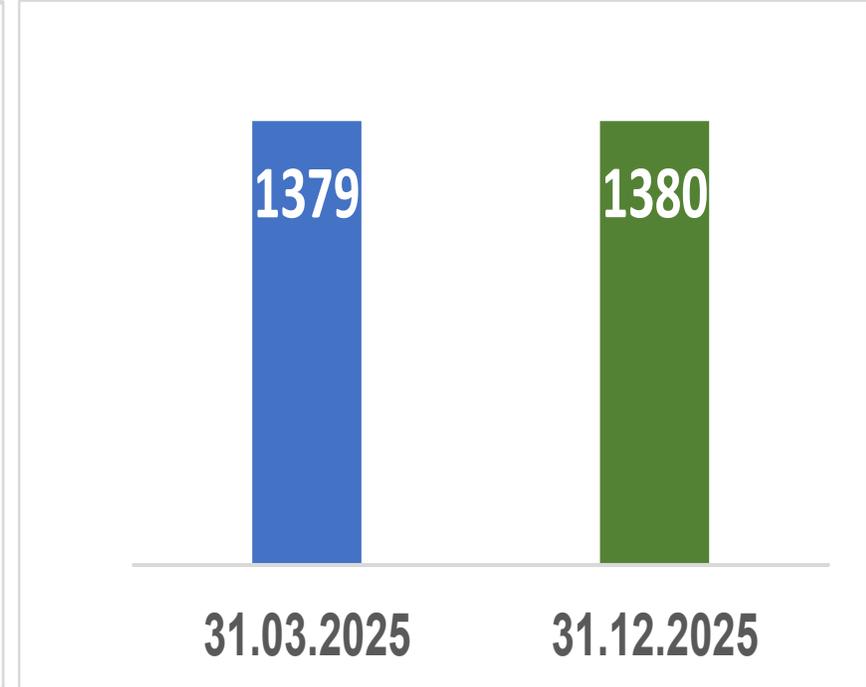
## Cash

₹ in Crore



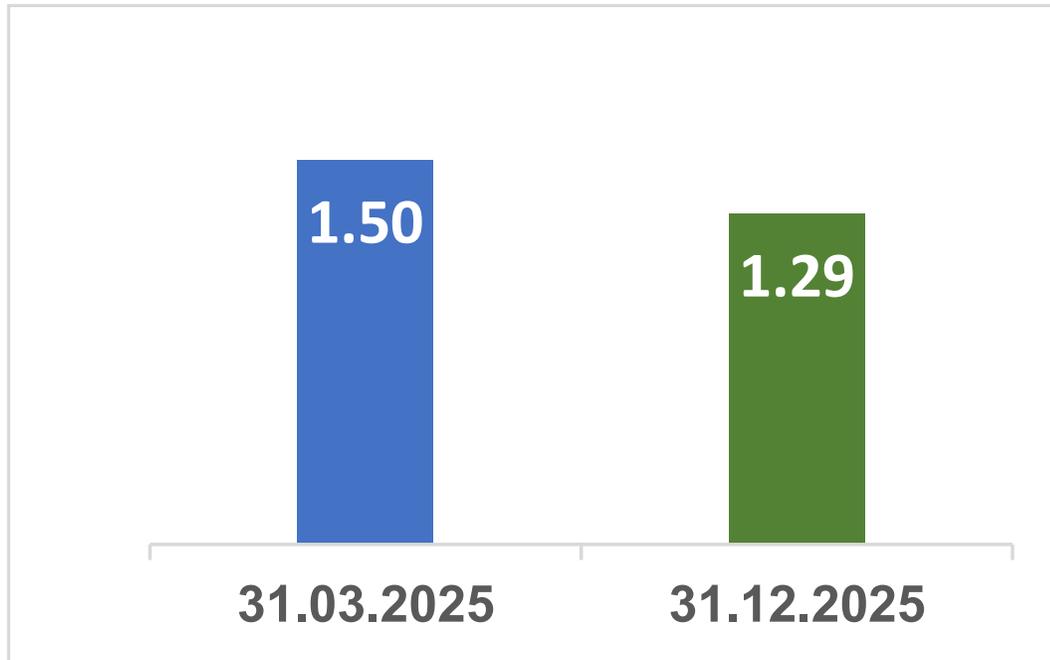
## Net Debt

₹ in Crore

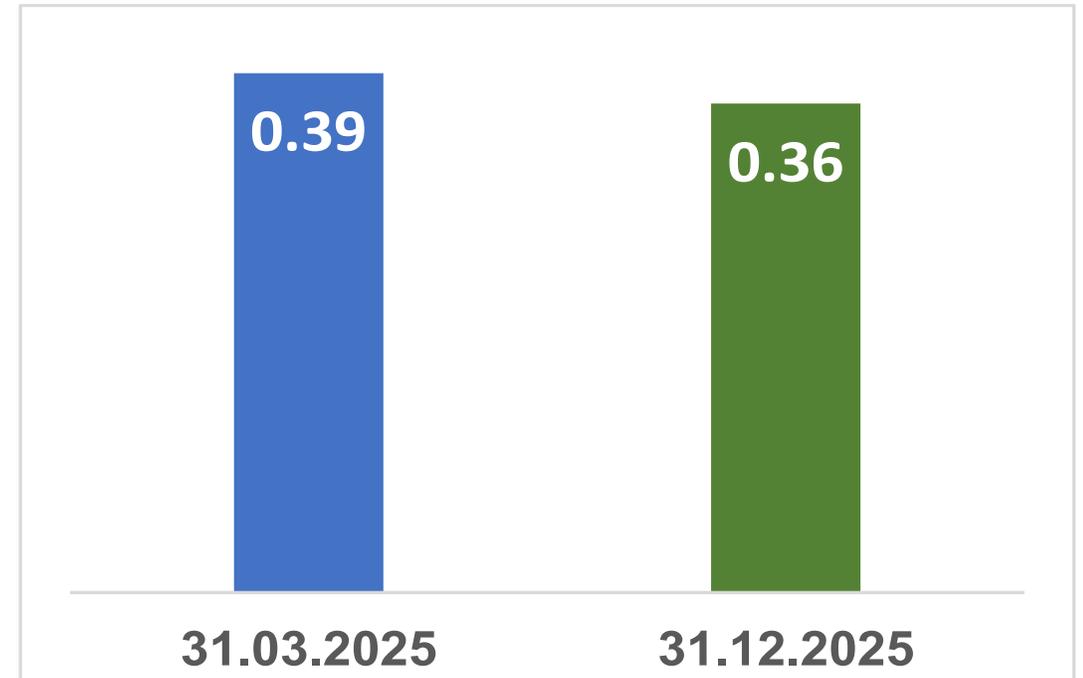


# Standalone Debt Profile

Net Debt/EBIDTA



Net Debt/Equity



## Railway Siding at Durg

Sl. No.	Particulars	Details
1	Project Cost (Rs. in Crore)	325
2	Expected Commissioning	March'28

Sl. No.	Financing of Project	Rs. Cr.
1	- Internal Accrual	100
2	-Term Loan	225
3	<b>Total</b>	<b>325</b>
4	<b>Debt : Equity Ratio</b>	<b>2.25 : 1</b>

## Durg - Expansion

Sl. No.	Particulars	Details
1	- Capacity - Clinker (Mn. MT)	2.31
	- Capacity - Cement (Mn. MT)	4.60
2	Project Cost (Rs. in Crore)	3000
3	Expected Commissioning	Mar'28

Sl. No.	Financing of Project	Rs. Cr.
1	- Internal Accrual	900
2	-Term Loan	2100
3	Total	3000
4	Debt : Equity Ratio	2.33 : 1

JKLC

Shareholding  
Pattern

As on 31.12.2025

I	Promoters & Promoter Group	45.12%
II	FII's, MFs, Banks etc.	35.53%
III	Public	19.35%
	Total	100.00%
I	Total Share Capital (Rs. Cr.)	62.09
II	Total No. of Shares (Cr.) (Face Value Rs. 5/- each)	12.41

JKLC

Shareholder's Friendly  
Initiatives

## Consistent Dividend Payout Ratio

- 21% for FY 2025.
- 18% for FY 2024.
- 13% for FY 2023.
- 14% for FY 2022.
- 12% for FY 2021.
- 15% for FY 2020.
- 13% for FY 2019.
- 13% for FY 2018.
- 13% for FY 2017.
- 56% for FY 2016.
- 19% Average for last 10 Years

# Corporate Social Responsibility



# CSR Vision

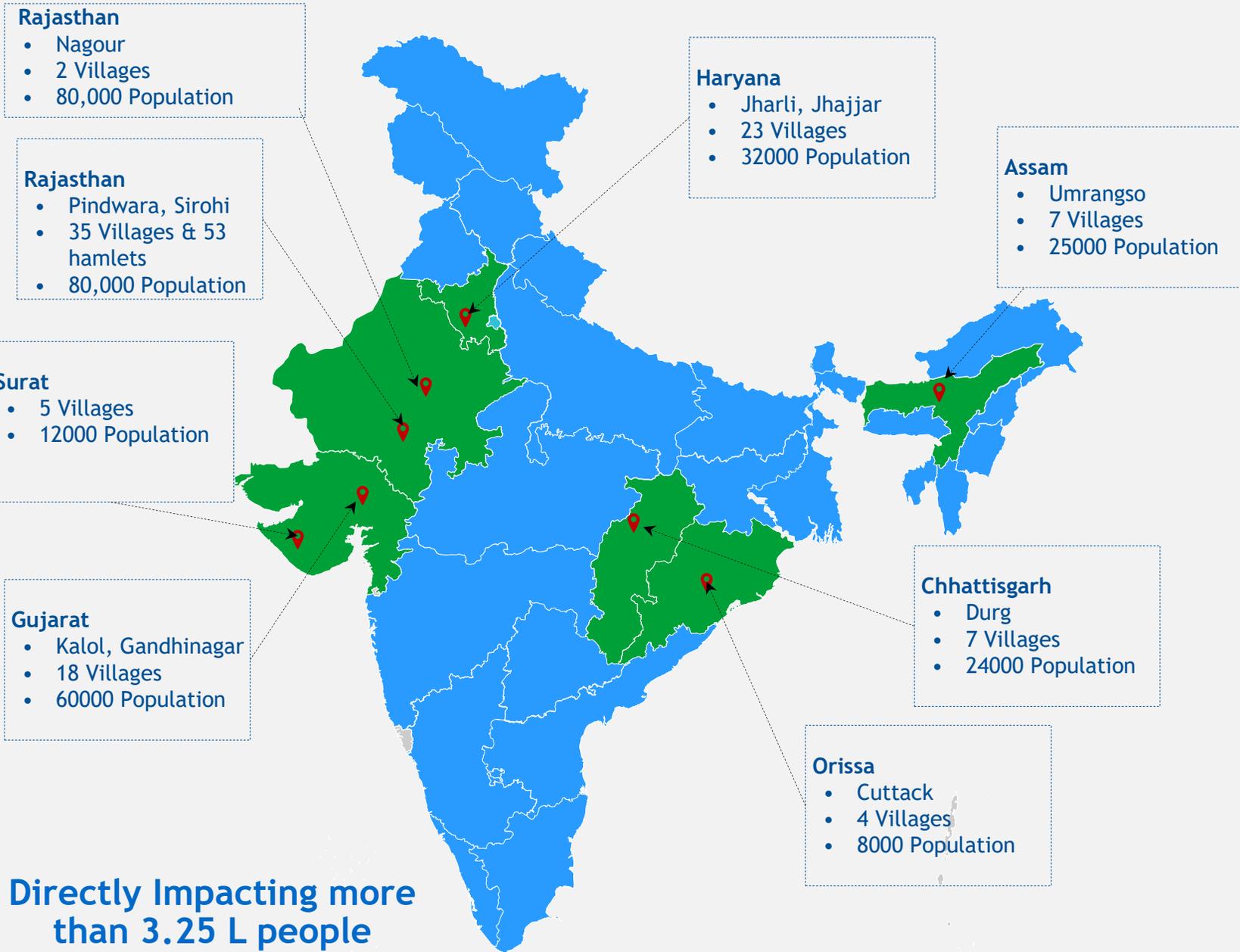
To be an environmentally & socially conscious corporate citizen, harmoniously coexisting with its empowered and prosperous communities and delivering unparalleled experience for its stakeholders for a sustainable and shared future.

# CSR Objective

To strengthen community relationship and to bring sustainable change in quality of life of neighborhood community through innovative solutions in Health, Education, Livelihoods and Rural Development.

# Thematic Areas

- \* Health
- \* Education
- \* Livelihoods
- \* Skill Development
- \* Water and Sanitation
- Rural Development
- Environment Conservation



# JK Lakshmi Arogya Project



## Doorstep Health Services

Providing diagnosis, treatment facility to benefit 38,000 patients through 1000 Camps on annual basis



## Reduction in Infant Mortality Rate

Naya Savera Project at Pindwara Block of Sirohi has been able to reduce the IMR substantially in the project villages.



## Coverage of Institutional Delivery

Institutional Delivery has reached up to 87% in tribal dominated Sirohi (Rajasthan) CSR project villages.



## Awareness on Adolescent Health

Creating Awareness on various issues of Adolescent through 250+ sessions annually covering 6,800 adolescents



## Staple Food Kit for MDR-TB Patients

Providing WHO recommended 600+ food kits vulnerable Multi Drug Resistant (MDR)-TB patient at Surat and Kalol.



# JK Lakshmi Vidya Project



## JK Lakshmi Vidya Scholarship

Scholarship to needy and meritorious students from poor families. Annually 600 students are being supported.



## Career Counselling for right career

Organized Career Counselling Sessions for 7000+ students across by experts to facilitate in shaping their career in right direction.



## Improving Government Schools for effective learning

Providing need-based support like teachers, stationary, sports material, science lab, renovation of class-room, tin-shed, digital classroom, furniture etc.



## Preparation of Competitive Exams

Coaching Classes are being organized for various exams i.e. ITI, Polytechnic, NEET, Nursing, B. Ed. Etc.



## Preparing students for Jawahar Navodaya Vidyalaya Entrance Exam

JKLC is conducting JNV Entrance Exam Preparation Classes to 250+ students every year.



# JK Lakshmi Aajivika Project



## Rural Entrepreneurship for Enhanced Income

More than 500+ youths were supported for micro enterprise.



## Training on Advanced and Improved Agri Practices

Provided training and awareness on improved farming practices to more than 6000 farmers



## Need Based Input Support

Supported for good quality seeds, fertilizers, vermi-compost beds, Agri equipment to more than 500 farmers.



## Capacity Building for Improved Livestock Rearing

Around 6000 Livestock rearers on annual basis are provided awareness, training for advanced livestock rearing practices.



## Doorstep Treatment Service

Around 27,000 cattle were provided doorstep treatment through Mobile Veterinary Van.



# JK Lakshmi Kaushal Prashikshan Project



## Empowering Youth through Shripati Singhania Skill Centre

The youth resource centre is equipped with all the needs of youth like skill training, counselling, library cum job readiness facility etc.



## Employability Training

500+ youths are trained in Job Readiness and Employability Skills, around 300 youths offered Job opportunity in big companies.



## Madhubani Painting Training

Around 200+ women are trained in unique Madhu bani Painting Skills which has provided employment to 45+ women at their village and earning Rs. 10,000 PM.



## Portfolio-based Skill Training

Market linked, sector specific skill trainings are organized to around more than 9000 youths on employability, stitching training, beautician, car driving, electrical skills, computer skills etc.



## Entrepreneurship Development Training

Around 150 women have been trained in Entrepreneurship Development Program and supported in setting up of their self enterprise.



# JK Lakshmi Swajal and Swachhta Project



## Watershed Development Program

Renovated 6 anicuts, check dams, ponds with storage capacity of 21,226 cum to conserve rainwater for community use.



## Pond Rejuvenation for Water Conservation

Desilting and deepening ponds for water conservation and domestic water use.



## Provision of Drinking Water in Summers

Providing drinking water tanks during summers at villages facing challenges through tankers.



## Installation of Water Huts in Summer

Establishing 9-10 water huts every year in summers to provide clean drinking water to the around 30,000 passerby.



## Renovation of Community Water Tanks

Need based repairing and renovation work of Community Water Tanks to available clean drinking water.



# JK Lakshmi Gramin Vikas Project



## Renovation of Community Facilities

JKLC is supporting in renovations of community infrastructures as part of Stakeholder Management.



## Plantation Drive

Every year, more than 10,000 plants are planed across locations in rainy seasons.



## Youth Engagement Program

Supporting youth engagement program like cricket tournament, sporting activities.



## Installation of Road Lights

40+ Solar Street Lights are installed for community benefit.



## Linkage with Govt Schemes

Facilitating more than 3000 families in Linkage with various Social Security Schemes through awareness and supporting in documents preparation.



# JKLC CSR has been recognized through multiple awards



*JKLC received National CSR Impact Awards 2024 “Most Impactful CSR Practices in Various Sectors” by EU Media*



*JKLC- Sirohi Unit received “Shiksha Bhushan Award-2024” by Government of Rajasthan*



*JKLC- Sirohi Unit received Appreciation Plaque at FICCI CSR Summit and Awards, 2025 in Aspirational District Category*

# Way Forward - JKLC

- **The Board of Directors of the Company, at their Meeting held on 31st July 2024, had approved a Composite Scheme of Amalgamation & Arrangement (The Scheme) for Amalgamation of 3 Subsidiaries, viz: Udaipur Cement Works Ltd (UCWL), Hansdeep Industries & Trading Company Ltd (HITCL) & Hidrive Developers and Industries Ltd (HDIL) into & with the Company. The said Scheme has been approved by the Hon'ble National Company Law Tribunal, Jaipur (The Tribunal) vide its Order dated 12th June 2025 (Certified copy of the Order received on 18th July 2025). The Scheme has become effective on 31st July 2025 with the filing of a Copy of the Order with Registrar of Companies, Jaipur.**
- **The Company is expanding the Clinker Capacity at its integrated Cement Plant at Durg in Chhattisgarh by putting up an Additional Clinker Line of 2.3 Million Tonnes Per Annum & Four Cement Grinding Units aggregating to 4.6 Million Tonnes Per Annum at Durg in Chhattisgarh and also Three Split Location Cement Grinding Units with aggregate Cement Grinding Capacity of 3.4 Million Tonnes Per Annum at Prayagraj in Uttar Pradesh, Madhubani in Bihar & Patratu in Jharkhand.**
- **The Company is foraying in North Eastern Market of India for setting up a Clinkerisation Unit of 1 Mn.MT and Cement Grinding Unit of 1.5 Mn. MT through Greenfield Expansion in the State of Assam.**



# Way Forward - JKLC

- The Company has commissioned an Additional Grinding Unit of 13.50 Lakh Tonnes Per Annum at Surat & also completed the de-bottlenecking of its Cement Mills at Jaykaypuram, Sirohi. With this, the total Cement Capacity of the Company has increased from 16.5 MTPA to 18 MTPA.
- Short Term rating continues at **A1+ (highest possible rating) (CRISIL & CARE)**.
- Long Term rating is 'AA' by CRISIL and CARE.
- Efficiency Parameters amongst best in Industry.
- One of the Least Cost Producer of Cement in Industry.
- Key Financial Ratios well within accepted Norms.
- Has Become a PAN India Player (Barring South).
- Expansion Plans in place to cross 30 Mn. MT by FY'30.

**Thank you**